

## **Appendix**

Capital Markets Day 2012

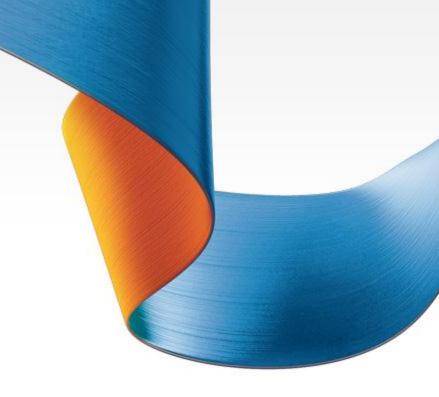
## Content

- Macroeconomic and media market data (slide 3-)
- Sanoma market position (slide 14-)
- Online business (slide 22-)
- Organisational structure and SBS partnership structures (slide 35-)
- Financials (slide 38-)
- Sanoma ownership structure (slide 60-)

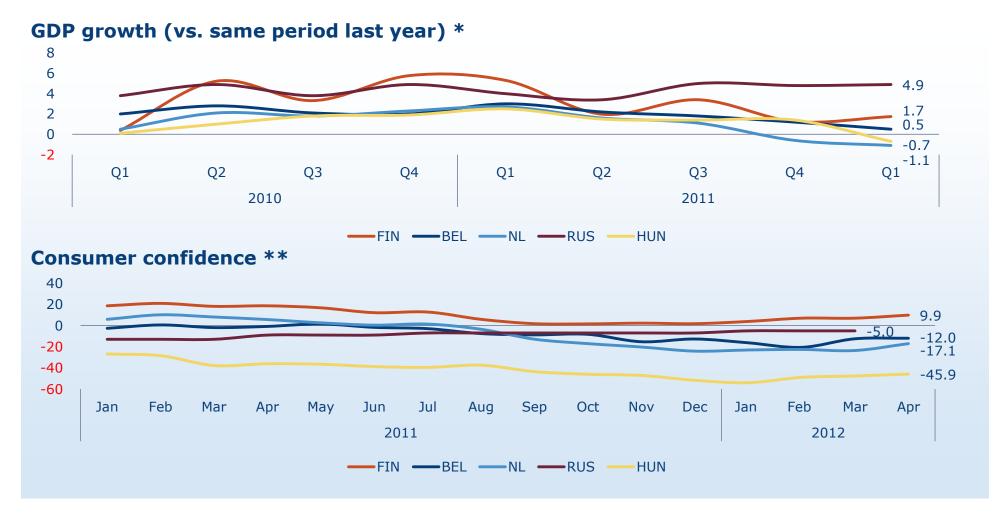








## **Macroeconomic indicators**





\*Source: Statistics Finland, National Bank of Belgium NBB, Centraal Bureau voor de Statistiek, Rosstat, Központi Statisztikai Hivatal / Hungarian Central Statistical Office)

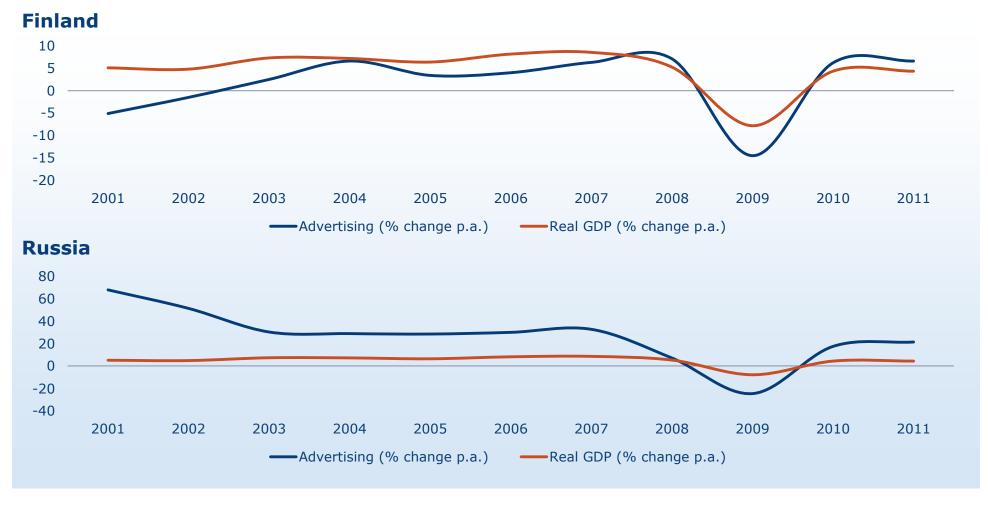
\*\*Source: Russia quarterly: Rosstat, Other countries: European Comission, Economic and Financial Affairs

## **GDP** and advertising – long-term trends

#### **Netherlands** -5 -10 -15 Advertising (% change p.a.) --- Real GDP (% change p.a.) **Belgium** -5 Advertising (% change p.a.) ---Real GDP (% change p.a.)



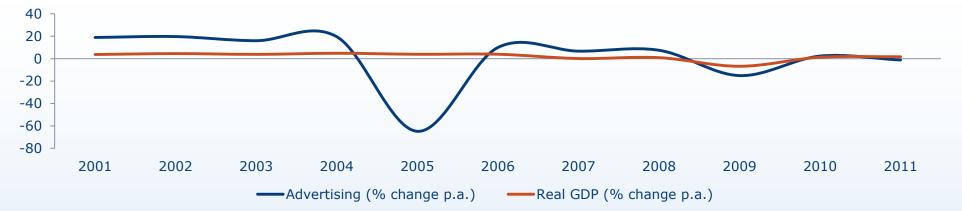
## **GDP** and advertising – long-term trends





## **GDP** and advertising – long-term trends

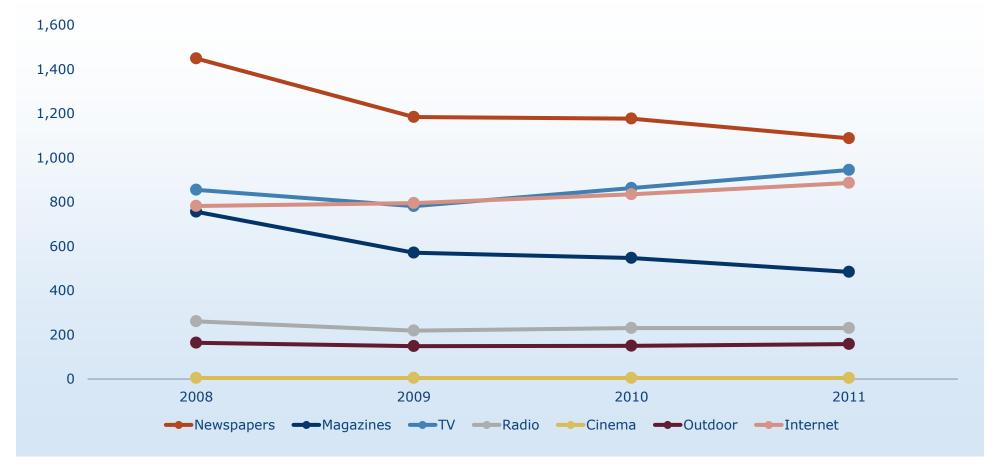
#### **Hungary**





## **Media advertising spend - Netherlands**

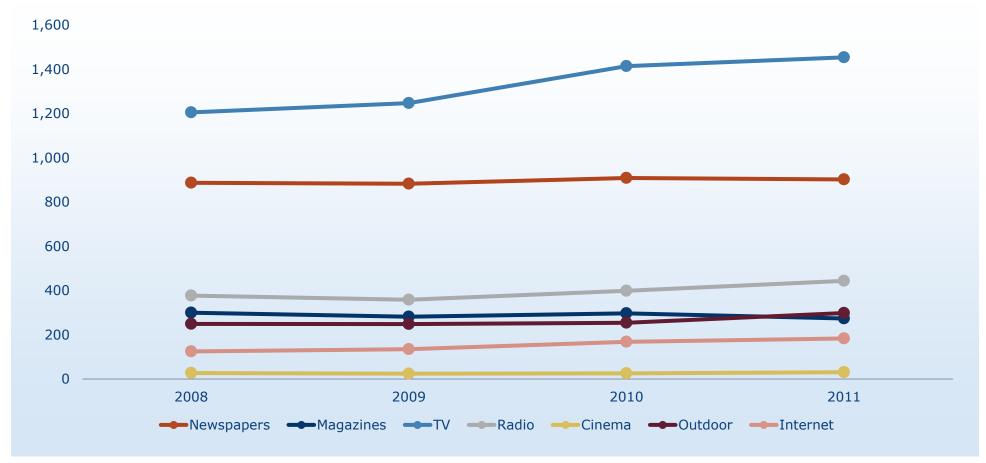
#### Net advertising spend development – Dutch media market (EUR million)





## Media advertising spend - Belgium

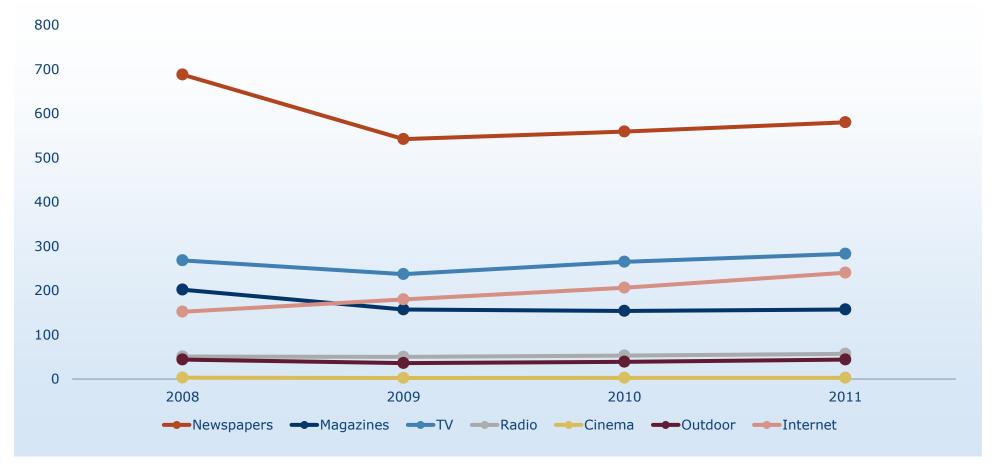
#### **Gross advertising spend development – Belgium media market (EUR million)**





## Media advertising spend - Finland

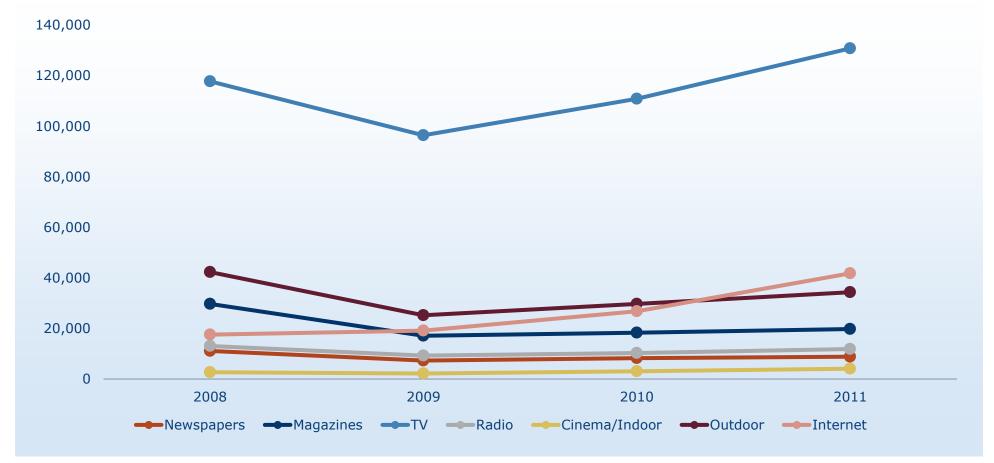
#### Net advertising spend development – Finnish media market (EUR million)





## Media advertising spend - Russia

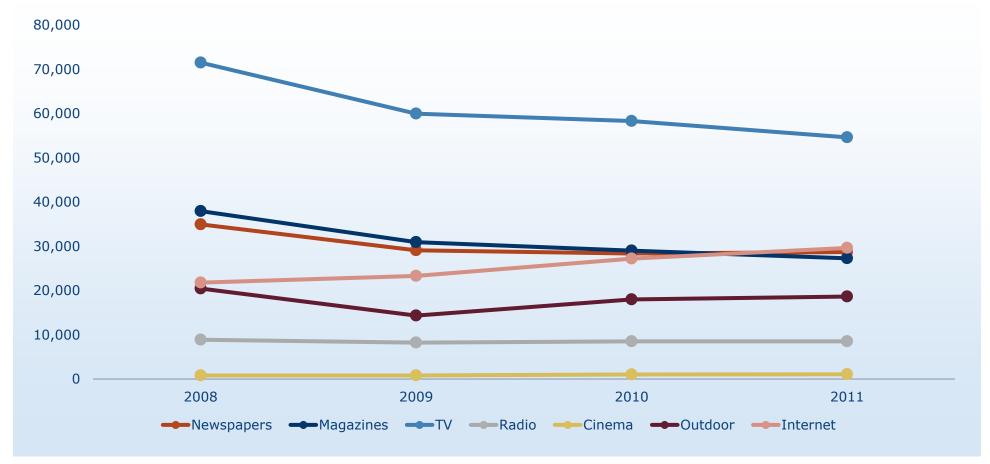
#### Net advertising spend development – Russian media market (RUB million)





## **Media advertising spend – Hungary**

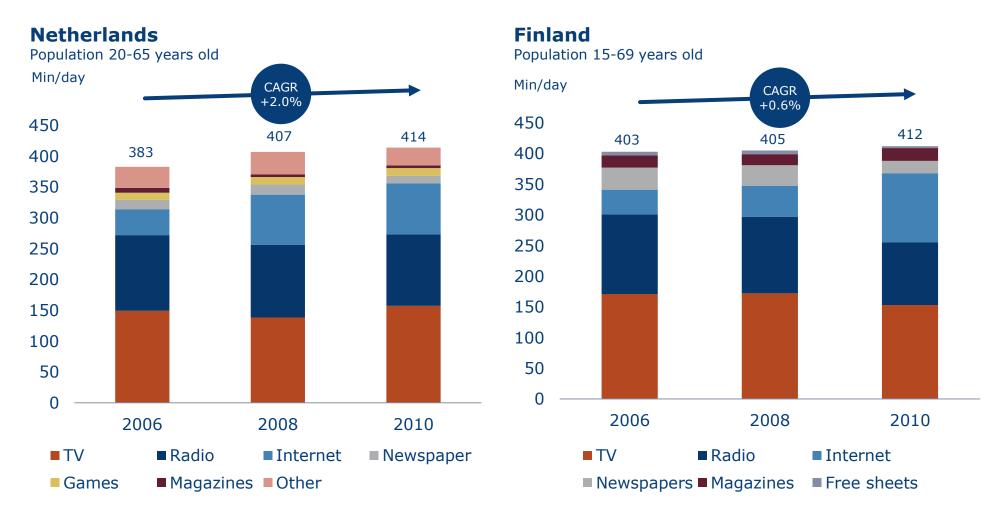
#### Net advertising spend development – Hungarian media market (HUF million)





## Media Use - Netherlands and Finland

Time consumption on media – Dutch and Finnish media market







# Sanoma market position



## **Market position - Netherlands and Finland**

Net sales of main media companies (in EUR million)



- Market leader in consumer magazines
  - Circulation market share of ~50%.
  - Ad market share of ~48%
- Market leader in online ad market
  - Ad market share ~15%
  - Largest app portfolio of the Netherlands
- SBS is #2 commercial player in the TV market
  - Ad market share of ~28%
- News market leader
  - Circulation market share of ~31%
  - Ad market share of ~18%
- Market leader in magazines
  - Circulation market share of ~35%
  - Ad market share of ~25%
- Market leader in online ad market
  - Ad market share ~37%
- Nelonen is #2 commercial player in the TV market
  - Ad market share of ~34%
- Market leader in commercial radio
  - ~28% share of radio listening



## Market position - Belgium and Russia

Net sales of main media companies (in EUR million)



- Market leader in magazines
  - Circulation market share of ~38%
  - Ad market share of ~31%
- Online ad market
  - Ad market share ~2%
- SBS is the second commercial player in the TV market
  - Ad market share of ~29%
- Market leader in consumer glossy magazines
  - Ad market share ~26%
  - The largest glossy portfolio
  - Over 60 titles



## **Market position – Netherlands**

Market leading brands in a.o. women, kids, home deco, automotive, news, directories and comparison









K@ESKEURIG.NL











- 70 consumer magazines
- 3 TV channels
- >100 websites
- large app portfolio

















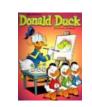




















## **Market position – Finland**

Market leading brands in a.o. news, women, kids, home deco, automotive, classified and auction





## **Market position – Belgium**

**8,629** Twitter followers

**46,951,839** Magazines sold

**8,866,411**Happy consumers

**11,353**Radio commercials

**8,155** TV commercials

**85,000** Facebook fans

App downloads **33,313** 



**705,050** Event visitors

**186,380** Displays in bookstores

**1,365,300** Posters in shops



## Market position - Russia

#### Women's & fashion titles



Women's Health COLLEZIONI

ВЕЛОМОСТИ

на Рублевке

**Business titles** 

newspapers

The Moscow Times

The St Petersburg Times

ЖНА НОВОЙ РИГЕ

& local

**∀** Harvard Business

Review

#### Men's titles

Esquire

• > 60 print titles

newspapers, custom

• 11.7 m readership =

~19% of Russian

population 16+

 95% readership growth in 5 years

52% of Russian

40 digital/online

• 7.5 m people online

audience =  $\sim 17\%$ 

population 12-54

large app portfolio

5 titles with

projects

of Russian

glossies readership\*

readership over 1 m

(consumer

magazines,

editions)

**MensHealth** 

Robb Report

Популярная Механика



#### Internet/ digital





#### Travel & geographic titles





#### Youth & parenting titles





#### Custom publishing



#### **Conferences &** seminars & Schools Fotoimedia/ Tv studio





## Market position matrix - Consumer media

	News:	Magazines:	Online:	TV: market position &	TV:
Country	market position & share ad spend	market position & share ad spend	market share online ad spend	commercial viewing share	market positions & advertising share
Finland	#1, 18%	#1, 25%	37%	#2, 35%	#2, 34%
Netherlands		#1, 48%	15%	#3, 20%	#2, 28%
Belgium		#1, 31%	2%	#2, 33%	#2, 29%
Russia		#1, 26% (glossy)	insignificant		
Hungary		#1, 21%	n.a.	$\sim \! 1\%$ of total TV	market (two Pay-TV channels)
Czech		#4, 9%	insignificant		
Romania		#1, 25%	insignificant		
Bulgaria		#1, 28%	6%		
Ukraine		#1, 15% (glossy)	insignificant		
Croatia		#2, 23%	insignificant		
Serbia		#2, 21%	insignificant		
Slovenia		#2, 30%	insignificant		







## Main online pricing models

- Business model who is paying
  - Businesses/advertisers
  - Private persons/users
- Pricing model what is chargeable
  - Classified ads
  - Listing upgrades
  - Display ads
  - Clicks
  - Leads
  - Transactions
- Extension of the offering
  - Direct marketing, systems, fairs etc.

Model	Driver	Examples
CPS	Customer's sales	Commissions
CPL & CPA	Number of leads/actions sent to customer	Email & call leads or requests (=actions)
CPC	Click to ad or customer's site	Directed traffic to customer shops/sites, content page views etc.
СРМ	Ad views	Display advertising on all sites
Listing fee	Number of ads/other elements placed on the site	Seller ads
Sponsorship	Time, visibility	Product cards



## Sanoma is #1 online player in Finland

#### Sanoma's leading online services

- Iltasanomat.fi is #2 in Finland in terms of visitors
- 6 positions among top 20 most visited websites
- Sanoma is biggest operator of classified online ads
  - Oikotie Recruitment is biggest recruitment portal in Finland measured by visitors
  - Oikotie Real Estate is #1 housing portal in Finland measured in visitors
- Huuto.net is Finland's best-known web brand and the most popular online auction portal
- Taloussanomat is leading financial news service
- Ruutu.fi is #2 in Online-TV
- Other Sanoma websites in TOP 40 listing:
  - Hintaseuranta.fi #2 price comparison service
  - Vauva.fi #2 in parenting magazine and portal

#### TNS weekly visitors - TOP 20

1	XXX	2 792 252
2	Ilta-Sanomat	2 347 032
3	XXX	1 794 221
4	Helsingin Sanomat	1 479 329
5	xxx	1 253 677
6	xxx	1 006 075
7	xxx	964 714
8	xxx	931 811
9	xxx	788 327
10	Taloussanomat	772 817
11	XXX	612 591
12	xxx	544 790
13	Oikotie.fi	541 019
14	xxx	528 146
15	xxx	517 366
16	xxx	491 139
<b>17</b>	Huuto.net	464 351
18	xxx	422 935
19	xxx	409 462
20	Nelonen	365 572



## Market leader in the selected digital domains in Finland





## **Oikotie Real Estate**

#### **Finland**

#### **Business model**

- Classified real estate advertising site
- Main revenue sources
  - Listing fees from private customers
  - Subscription packages for realtors (CPC or per ad)
  - Display advertising

#### Weekly statistics (week 22/2012)

Unique visitors : 412 k

Pageviews : 7.1 million





## **Oikotie Jobs**

#### Finland

#### **Business model**

- Classified job advertising site
- Main revenue sources
  - Prepaid job ad packages
  - Ad volume based contracts
  - Other advertising products (e.g. employer branding, display ads)

#### Weekly statistics (week 22/2012)

• Unique visitors : 85 k

Pageviews : 645 k

#### Front page





Source: TNS Gallup week 22

## Huuto.net

#### **Finland**

#### **Business model**

- Online auction
- Main revenue sources
  - Display advertising
  - Listing upgrade fees
  - Commissions

#### Weekly statistics (week 22/2012)

• Unique visitors : 464 k

Pageviews : 28.5 million

#### **Category front page**

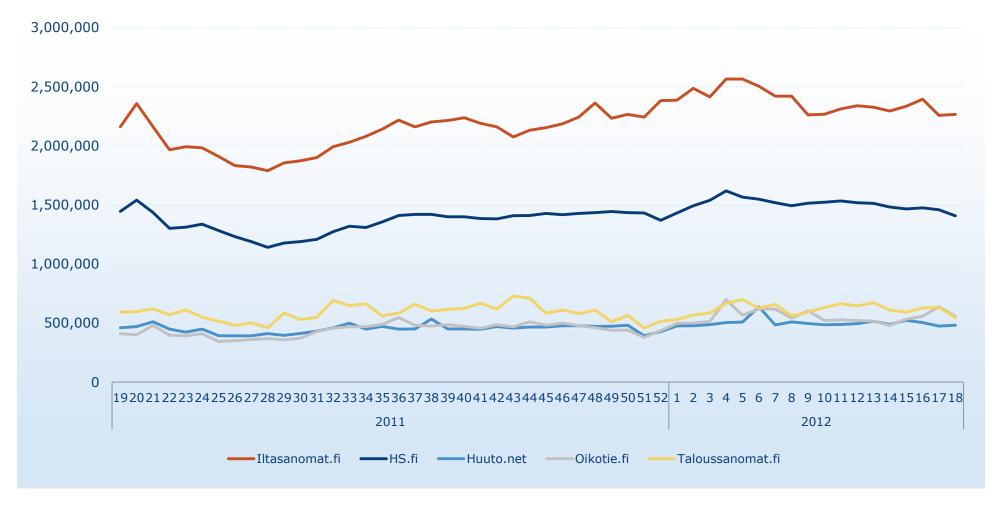




Source: TNS Gallup week 22

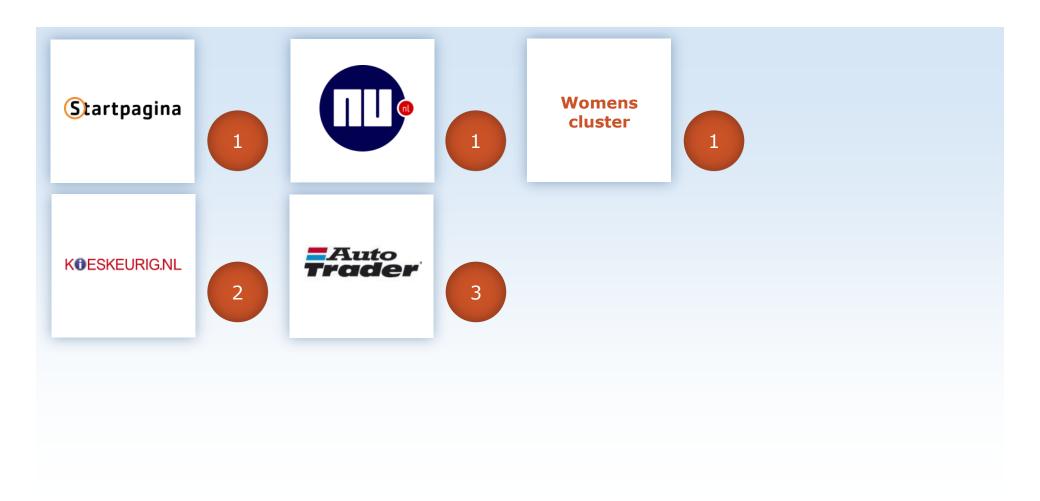
## Unique visitors weekly

#### TOP 5 Sanoma Finnish sites





## **Market positions in Netherlands**





## Startpagina.nl

#### Netherlands

#### **Business model**

- Offers several directories of interesting links for users
- Main revenue sources
  - Advertisers pay a fee per click (CPC)
  - Display advertising (CPM)
  - Implementation of Google search engine:
     Startpagina receives a revenue share on the clicks on Ad Words

#### **Monthly statistics (April 2012)**

Unique visitors : 7.5 million

Visits : 59.4 million

Pageviews : 97.7 million

#### Front page

**Startpagina** 





## Nu.nl Netherlands

#### **Business model**

- The leading news site in the Netherlands
- Main revenue sources
  - Display advertising
  - Rich media
  - Branded content

#### **Monthly statistics (April 2012)**

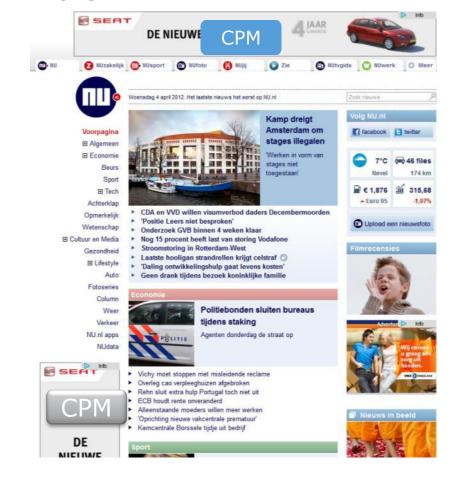
Unique visitors : 5.5 million on web, 4.1

million on mobile

Pageviews : 320 million on web, 486

million on mobile

App downloads : 3 million





## Kieskeurig.nl Netherlands

#### **Business model**

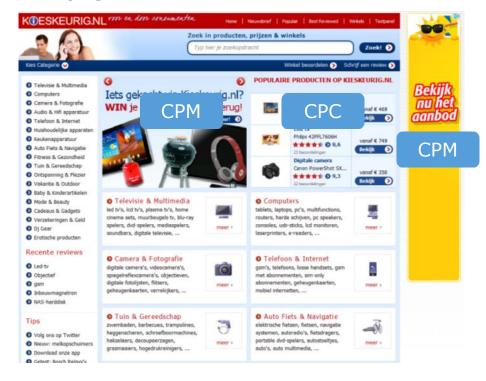
- Product comparison site
- Main revenue sources
  - Retailers pay a fee per click (CPC)
  - Display advertising (CPM)

#### **Monthly statistics (April 2012)**

Unique visitors : 2.2 million

Visits : 4 million

Pageviews : 31.6 million





## Autotrader.nl

#### **Netherlands**

#### **Business model**

- Listing site for cars/classics/LCV's and motor bikes
- Main revenue sources:
  - B2B contracts
  - private ads, and buttons and banners.
- Auto Trader is shifting to new cars and aiming with new models to increase the share of wallet of the dealer

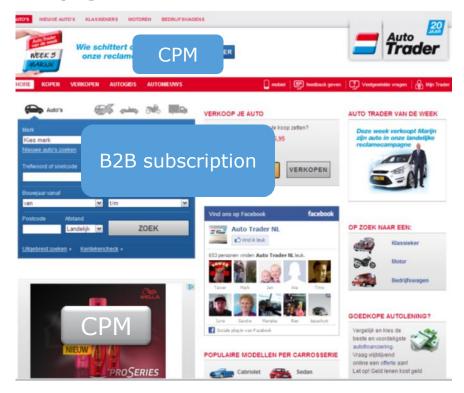
#### **Monthly statistics (April 2012)**

Unique visitors : 0.9 million, 65k on mobile

Pageviews : 22.5 million, 3 million on

mobile

400,000 app downloads



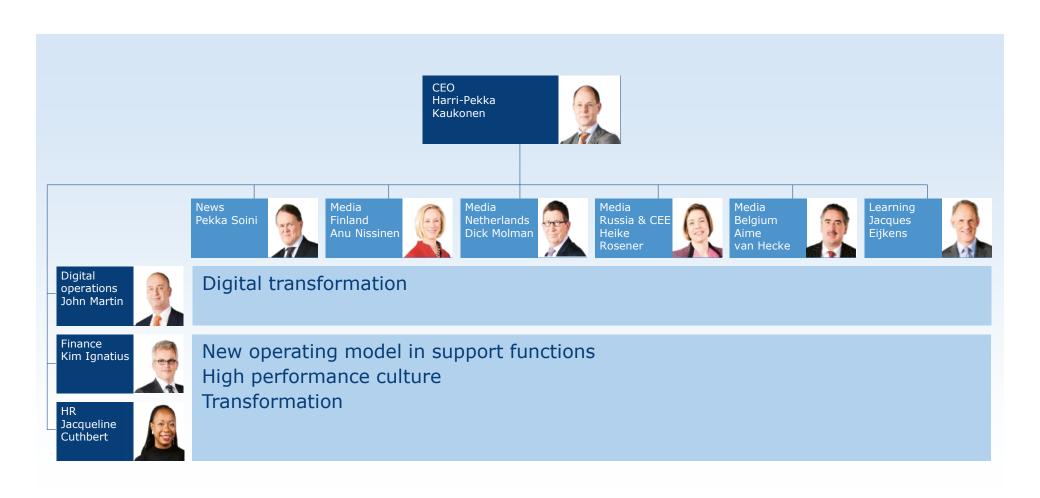




# Organisational structure and SBS partnership structure



## **Organisational structure**





## **Partnership structures - SBS**

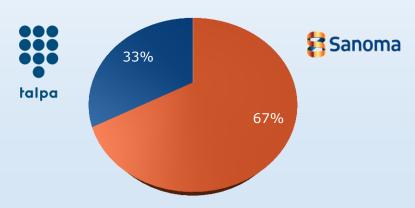
#### **SBS Netherlands**

TV and TV magazines

#### Governance model

- Supervisory Board
  - 5 members nominated by Sanoma (incl. Chairman)
  - 3 members nominated by Talpa
- Management
  - CEO, CFO and Commercial Director appointed by Sanoma
  - Program Director appointed by Talpa

#### Sanoma consolidates 100% line-by-line

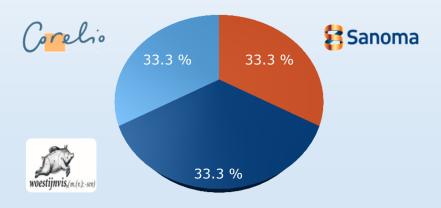


#### SBS Belgium / De Vijver

TV, Humo magazine and production house Governance model

- Board of Directors
  - 4 members nominated by Sanoma
  - 4 members nominated by Corelio (incl. Chairman)
  - 4 members nominated by Woestijnvis
- Management
  - CEO appointed by the Board

#### Sanoma consolidates 33.3% line-by-line







# **Financials**

## **Income Statement**

EUR million	1-3/2012	1-3/2011 restated*	1-12/2011 restated*
Net sales	543.6	530.2	2,378.1
EBITDA excl. non-recurring items	83.6	64.0	446.3
of net sales	15.4%	12.1%	18.8%
Amortisations related to programming rights	-37.7	-11.1	-92.9
Amortisations related to prepublication rights	-5.2	-4.9	-21.1
Other amortisations	-12.1	-6.7	-49.3
Depreciations	-12.6	-15.0	-58.8
EBIT excl. non-recurring items	15.9	26.3	224.1
of net sales	2.9%	5.0%	9.4%
Total financial items	-13.7	-2.4	-32.7
Effective tax rate	n/a	30.8%	40.3%
EPS excl. non-recurring items, EUR	0.00	0.11	0.87



<sup>\*</sup> Kiosk operations in Finland, Lithuania and Estonia, and press distribution operations in Estonia and Lithuania classified as discontinued operations.

## Free cash flow

## Cash flow from operations less CAPEX

EUR million	1-3/2012 cont. operations*	1-3/2012 Group	1-3/2011 Group	1-12/2011 Group
EBITDA excl. non-recurring items	83.6	87.2	66.2	469.5
TV programming costs	-48.7	-48.7	-15.1	-92.0
Prepublication costs	-6.2	-6.2	-5.4	-28.4
Change in working capital	-17.1	-20.7	-12.6	+50.2
Interest paid	-7.7	-7.7	-3.6	-23.6
Other financial items	-3.4	-3.4	+0.9	-17.4
Taxes paid	-21.8	-23.2	-14.5	-65.5
Other adjustments**	+0.8	+0.7	+2.8	-19.0
Cash flow from operations	-20.5	-21.9	18.7	273.8
Cash CAPEX	-12.4	-14.2	-17.6	-70.8
Free cash flow	-32.9	-36.1	1.1	203.0



<sup>\*</sup> Kiosk operations in Finland, Lithuania and Estonia, and press distribution operations in Estonia and Lithuania classified as discontinued operations.

<sup>\*\*</sup> Including profit/loss from sales of assets.

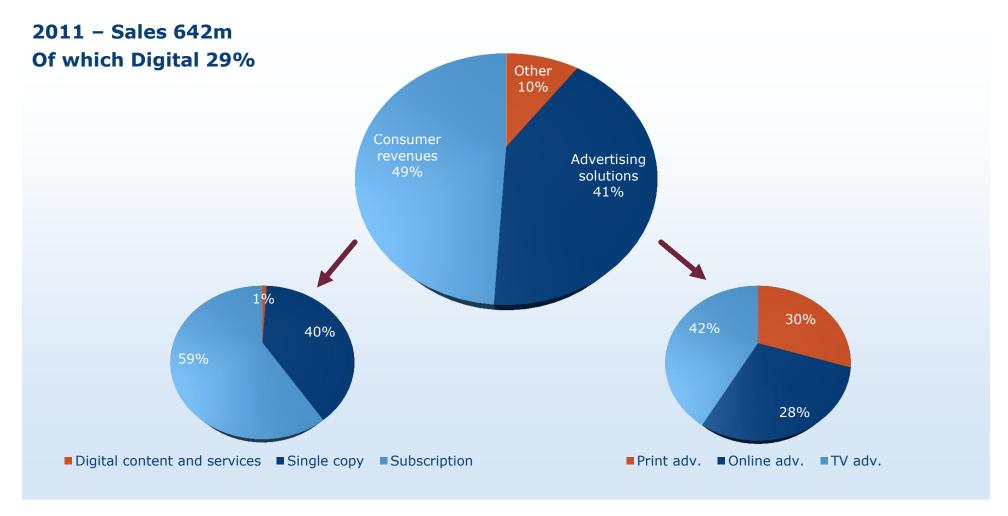
## Sanoma Media

## Key figures

EUR million	1-3/ 2012	1-3/ 2011	Change %	1-12/ 2011
Net sales	365.8	291.1	25.6	1,415.8
The Netherlands	171.6	105.3	63.0	642.0
Finland	77.4	74.2	4.3	309.7
Russia & CEE	49.0	51.4	-4.6	213.1
Belgium	56.8	50.1	13.4	209.1
Other businesses and eliminations	11.0	10.2	7.7	41.8
EBIT excluding non-recurring items	26.8	22.7	17.8	151.1
% of net sales	7.3	7.8		10.7
Number of employees (FTE)*	5,993	5,384	11.3	5,844

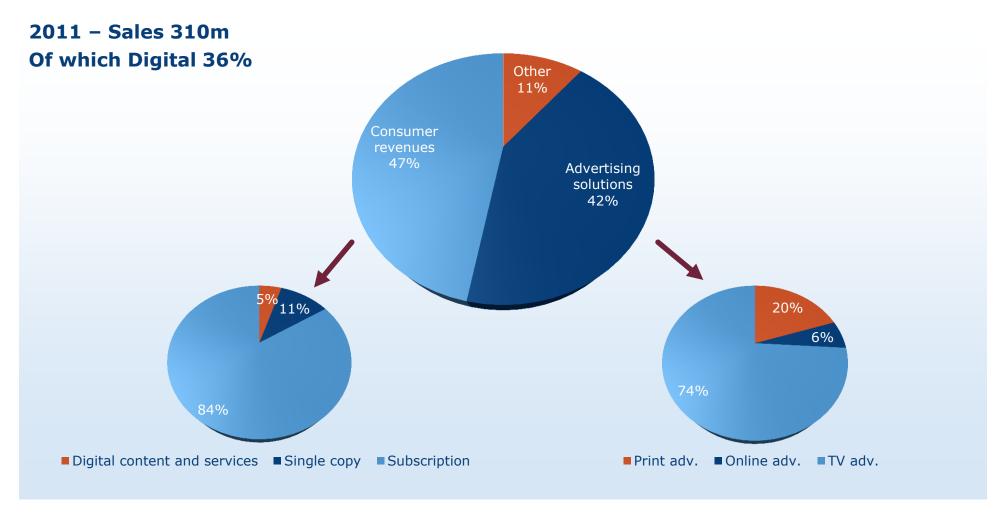


## Sanoma Media - The Netherlands



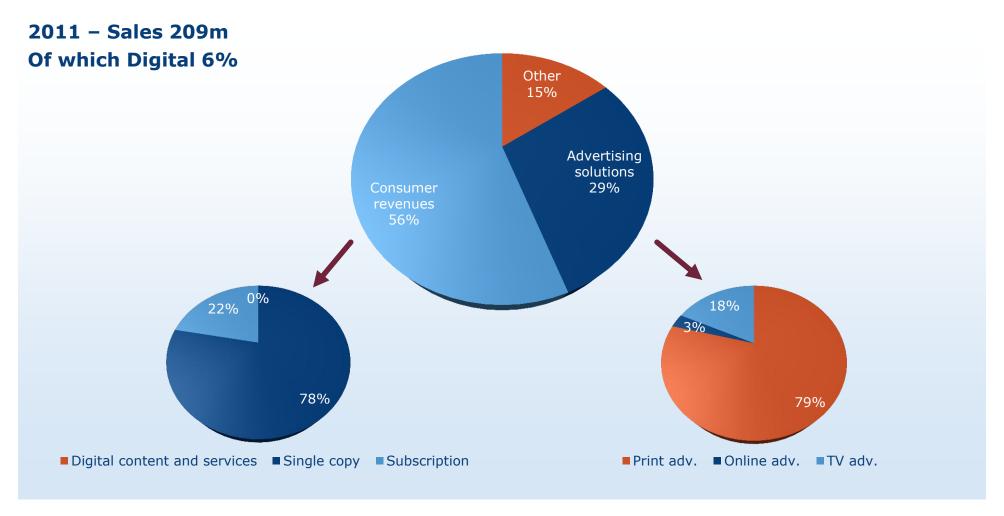


## Sanoma Media - Finland



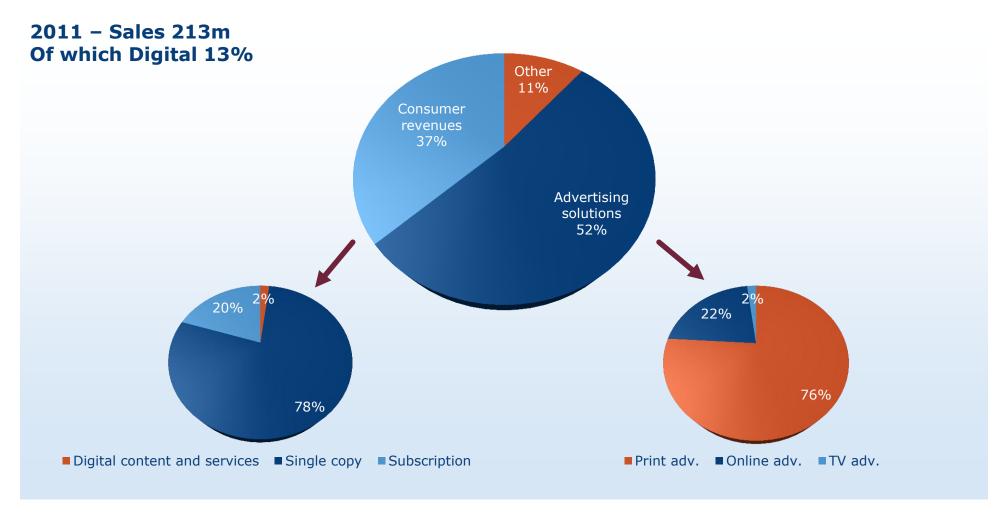


# Sanoma Media – Belgium





## Sanoma Media - Russia & CEE

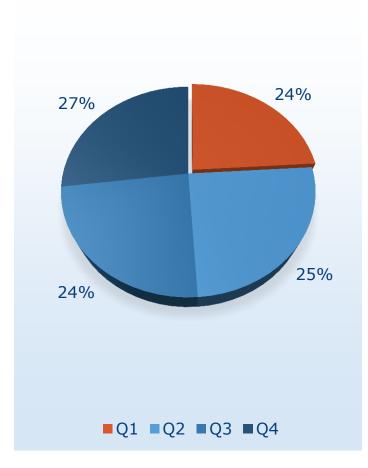




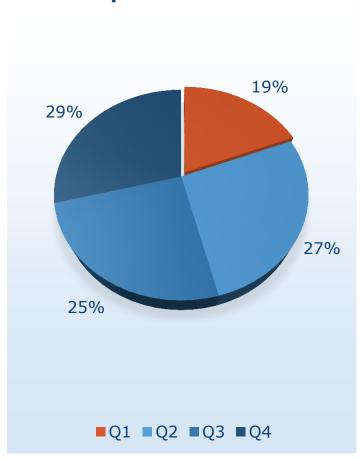
# Magazines – net sales and EBIT seasonality

2009-2011 average for Magazines\*

#### **Net sales split**



#### EBIT\*\* split



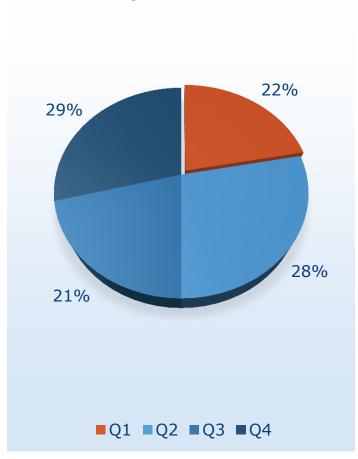




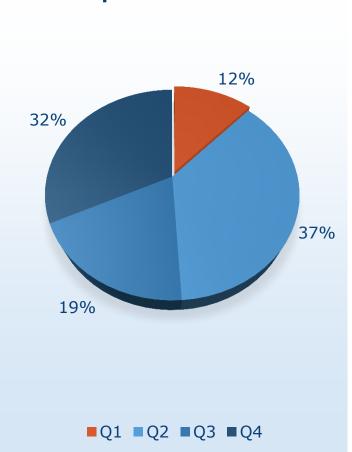
# TV - net sales and EBIT seasonality

2009-2011 average for TV\*

#### **Net sales split**



#### EBIT\*\* split







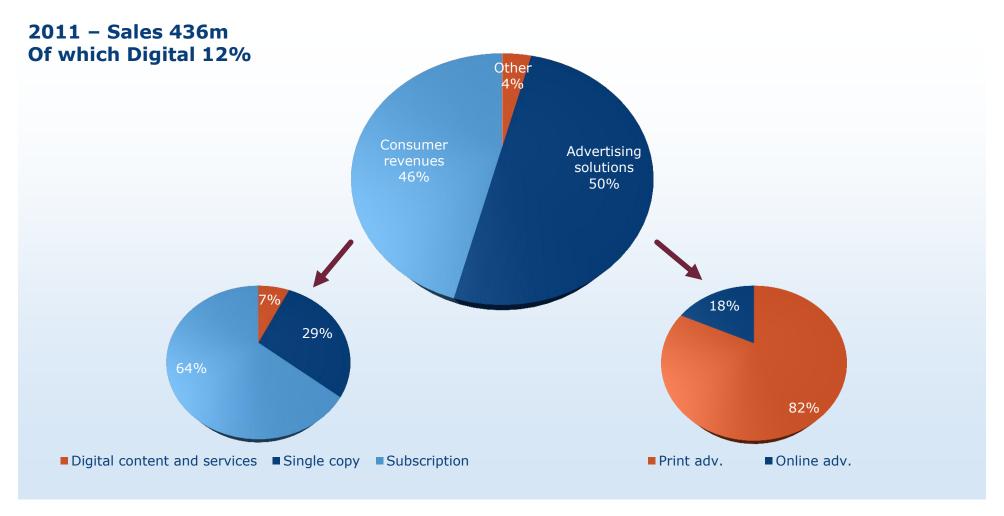
## **Sanoma News**

## Key figures

EUR million	1-3/ 2012	1-3/ 2011	Change %	1-12/ 2011
Net sales	110.0	108.4	1.5	435.8
Helsingin Sanomat	59.3	61.2	-3.0	238.5
Ilta-Sanomat	21.2	19.1	11.3	84.4
Other publishing	25.2	23.7	6.2	97.0
Other businesses and eliminations	4.3	4.4	-2.1	15.9
EBIT excluding non-recurring items	8.9	12.9	-31.0	49.4
% of net sales	8.1	11.9		11.3
Number of employees (FTE)*	2,033	2,003	1.5	2,025



## **Sanoma News**

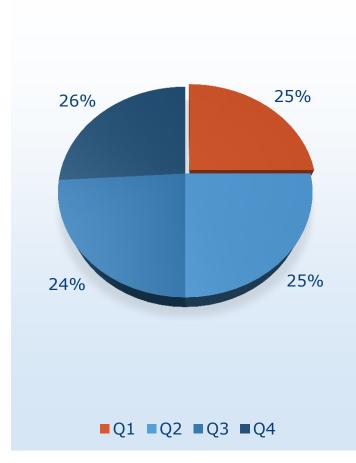




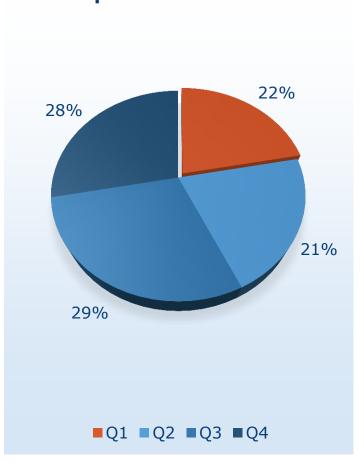
## **News – net sales and EBIT seasonality**

2009-2011 average for News





#### **EBIT\*** split

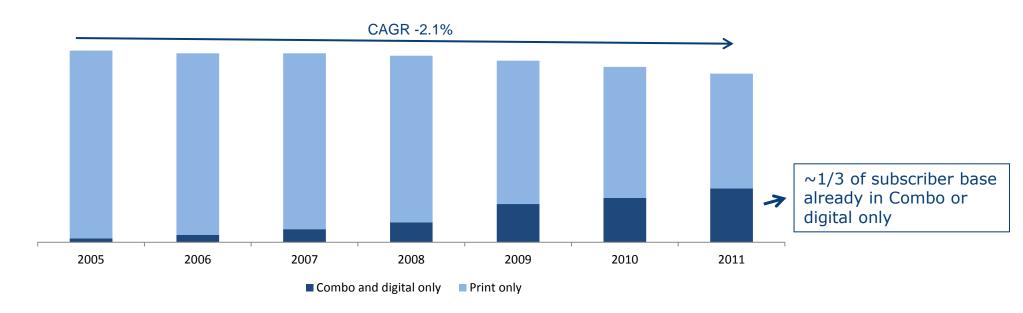






# **Case Helsingin Sanomat**

1/3 of subscriber base digital



Holsingin Conomat prices	Subscription	1 month	3 months	6 months	12 months
Helsingin Sanomat prices	7 days	31,00	93,00	172,00	319,00
(incl. VAT 9% print, 23% online)	Sun	17,00	46,50	85,00	162,00
()	Sat-Sun	24,00	69,00	129,00	239,00
	Fri-Sun	27,00	81,00	149,00	278,00
Com	bo: Online + 7 days	34,00	102,00	190,00	355,00
Comb	o: Online + Fri-Sun	31,50	94,50	176,00	332,00
	Online only	15,99			
Bundled with	Pad (24m contract)	39,90			
			Mon-Thu	Fri-Sat	Sunday
	Single copy	Print	2,50	3,00	3,80
		Digi	1,59	1,59	1,59



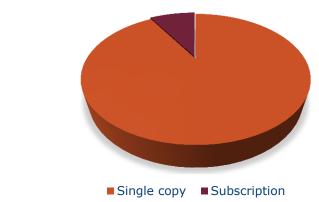
# Total reach expanded

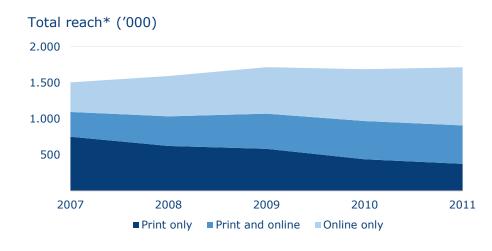
### Case Helsingin Sanomat & Ilta-Sanomat

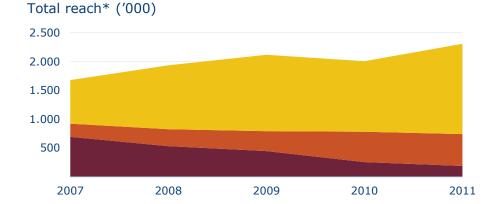
#### **Helsingin Sanomat**











■ Print and online ■ Online only



■ Print only

<sup>\*</sup> Source: TNS Atlas, an on-going survey covering almost all Finnish media titles and their use in different channels (newspapers, TV channels, websites, magazines, radio). For Helsingin Sanomat and Ilta-Sanomat this means the average reach of one published issue and average weekly number of visitors of the website.

# **Sanoma Learning**

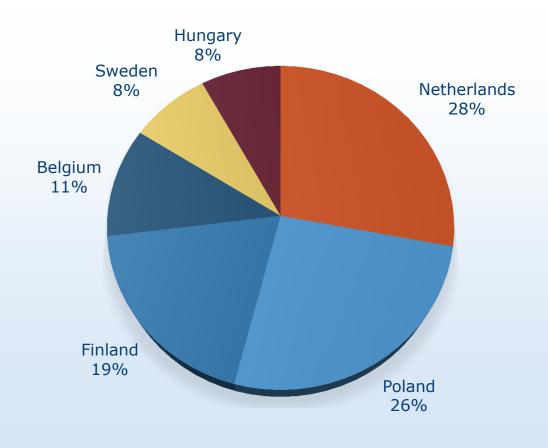
## Key figures

EUR million	1-3/ 2012	1-3/ 2011	Change %	1-12/ 2011
Net sales	53.4	60.7	-11.9	343.1
Learning	34.2	34.3	-0.4	256.6
Other businesses	21.0	28.0	-25.0	91.7
Eliminations	-1.7	-1.7	-4.2	-5.3
EBIT excluding non-recurring items	-13.9	-6.1		45.5
% of net sales	-26.1	-10.0		13.3
Number of employees (FTE)*	2,454	2,623	-6.5	2,489



# Sanoma learning business unit

#### **Pro forma**

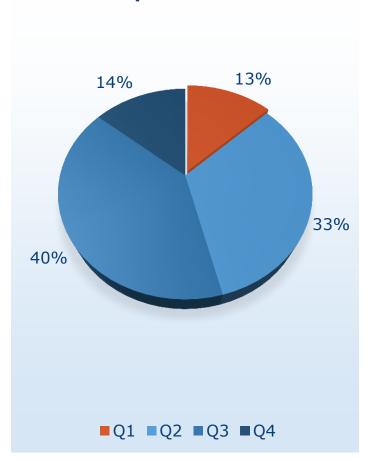




# Learning business unit – net sales and **EBIT** seasonality

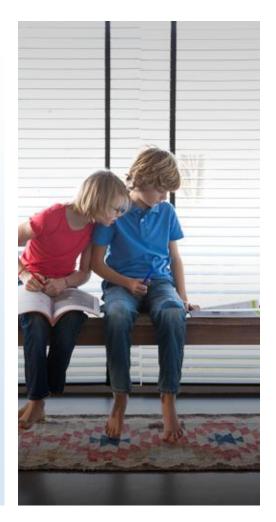
2009-2011 average for learning\*

#### **Net sales split**



#### **EBIT\*\*** split







## **Sanoma Trade**

## Key figures

EUR million	1-3/ 2012	1-3/2011 restated*	Change %	1-12/ 2011*
Net sales	23.7	81.8	-71.0	228.7
Kiosk operations		6.7	-100.0	20.9
Trade services	21.2	28.8	-26.3	103.6
Bookstores	2.5	24.8	-90.1	77.0
Movie operations		21.9	-100.0	28.4
Eliminations	0.0	-0.3	100.2	-1.2
EBIT excluding non-recurring items	-0.3	3.3		3.8
% of net sales	-1.3	4.0	-94.0	1.7
Number of employees (FTE)**	417	2,128	-80.4	424



<sup>\*</sup> Kiosk operations in Finland, Lithuania and Estonia, and press distribution operations in Estonia and Lithuania classified as discontinued operations.

# **Debt portfolio**

#### 31 March 2012

## Committed credit facilities profile\* (EUR million)



- Gross debt EUR 1,586.1 million and net debt EUR 1,471.4 million
  - Average interest rate just above 3% p.a.
  - Interest sensitivity\*\* has decreased to EUR
     2.3 million and the duration is 29 months
- Inaugural eurobond issued in March under investment grade documentation
  - EUR 400 million 5-year fixed 5% coupon, yielding 5.136% p.a.
- EUR 800 million Finnish CP program and EUR 300 million Belgian CP program
  - Mainly used for operational cash management (fully backed)
  - Typically outstanding EUR 200–400 million



## **Balance sheet**

EUR million	Mar 31, 2012	Dec 31, 2011
Non-current assets, total	3,449	3,684
of which goodwill	2,309	2,316
of which related to Media Netherlands	1644	1664
of which related to Media Russia & CEE	117	113
of which related to Learning	285	281
of which related to Media Belgium	116	115
of which other intangible assets	725	710
Current assets, total	578	644
Assets classified as held for sale	126	
Total assets	4,153	4,328
Assets classified as held for sale	126	

Shareholders' equity	1,258	1,254
Non-controlling interests	271	270
Non-controlling interests	2/1	270
Interest-bearing liabilities	1,586	1,727
0.1	0.50	
Other liabilities	969	1,077
Liabilities related to assets held for sale	69	
Total should ald one continue of the billion	4.450	4 220
Total shareholders equity & liabilities	4,153	4,328

Excess of value in use in relation to carrying amount of the most important cash generating units in terms of goodwill	2011	2010
Sanoma Media Netherlands	21-50%	21-50%
Sanoma Media Russia & CEE	0%	21-50%
Sanoma Learning	21-50%	Over 50%
Sanoma Media Belgium	Over 50%	Over 50%

All cash generating units and segments as well as all intangible assets with an indefinite useful life have been tested



## **Group outlook & consensus**

- Net sales to grow slightly, mostly due to the acquired SBS operations in the Netherlands and Belgium
  - In 2011, restated\* net sales were EUR 2,378.1 million
- Operating profit margin, excluding non-recurring items, is estimated to be around 10% of net sales
  - In 2011, restated\* operating profit margin, excluding non-recurring items, was 9.4% of net sales
- Earnings per share excluding non-recurring items are estimated to grow
  - In 2011, earnings per share excluding non-recurring items were EUR 0.87
- The outlook is based on the assumption that the advertising markets in the Group's main operating countries will vary from stable to slightly decreasing, as the economic uncertainty continues

	Q2 2012E cons.**	FY 2012E cons.**
Net sales, EUR million	652.1	2,432.2
EBITDA excl. non-recurring items, EUR million	173.8	556.8
of net sales	26.7%	22.9%
EBIT excl. non-recurring items, EUR million	92.9	251.5
of net sales	14.2%	10.3%
EPS excl. non-recurring items, EUR	0.34	0.79

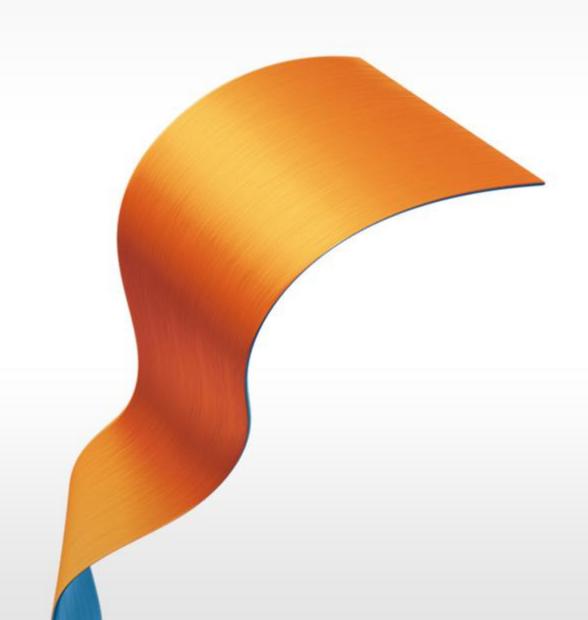


<sup>\*</sup> Kiosk operations in Finland, Lithuania and Estonia, and press distribution operations in Estonia and Lithuania classified as discontinued operations.

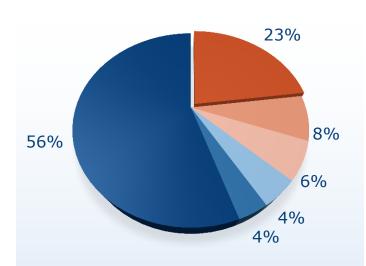
<sup>\*\*</sup> Vara Research consensus as of 13 June 2012.



# Sanoma ownership structure



# Sanoma – largest shareholders



- Aatos Erkko\*
- Robin Langenskiöld
- Rafaela Seppälä
- Antti Herlin
- Helsingin Sanomat Foundation
- **■** Others

31 May 2012	% of shares and votes
Aatos Erkko (of which through Asipex Ab 7.25%)*	23.02
Robin Langenskiöld	7.54
Rafaela Seppälä	6.31
Antti Herlin (Holding Manutas Oy: 3.69%, Security Trading 0.77%)	4.47
Helsingin Sanomat Foundation	3.50
Ilmarinen Mutual Pension Insurance Company	2.68
Svenska litteratursällskapet i Finland r.f.	1.59
Alfred Kordelin Foundation	1.58
Varma Mutual Insurance Company	1.55
Foundation for Actors' Old-age-home	1.38
Foreign ownership in total	8.5
Total number of shares	162,812,093
Total number of shareholders	30,489
Institutional investors: 51% of shares Private investors: 49% of shares	

<sup>\*</sup> Aatos Erkko's estate has announced on 29 May 2012 that the ownership to shares in Sanoma Corporation held by the estate (directly and indirectly via Asipex Oy) will transfer to the Jane and Aatos Erkko Foundation after the estate inventory has been concluded and the testamentary disposition has been executed.

# **Important notice**

The information above contains, or may be deemed to contain, forward-looking statements. These statements relate to future events or future financial performance, including, but not limited to, expectations regarding market growth and development as well growth and profitability of Sanoma. In some cases, such forward-looking statements can be identified by terminology such as "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "potential," or "continue," or the negative of those terms or other comparable terminology. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Future results may vary from the results expressed in, or implied by, the forward-looking statements, possibly to a material degree. All forward-looking statements included herein are based on information presently available to Sanoma and, accordingly, Sanoma assumes no obligation to update any forward-looking statements, unless obligated to do so pursuant to an applicable law or regulation.

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