# Sanoma 1-3/2009

President and CEO Hannu Syrjänen 7 May 2009





### Strong Market Positions Help in Recession

- Focus on improving the efficiency and cost savings in all divisions
- Active development of product portfolio
- Balanced business portfolio shows its strength in challenging times

Our goal is to be one of the leading media companies in Europe, with a focus on sustainable growth and profitability.



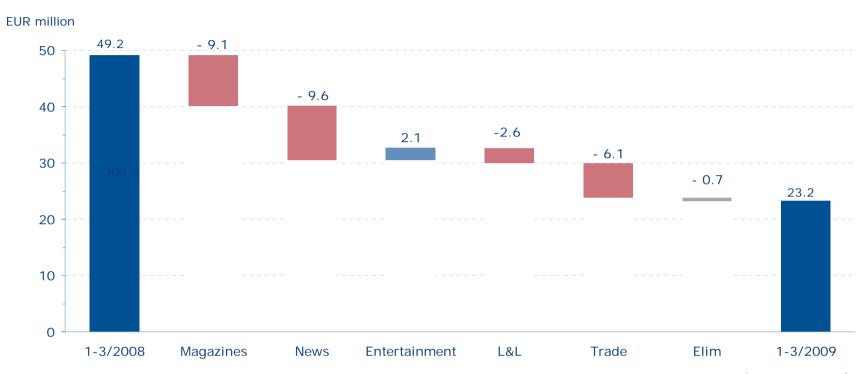
#### **Effects of Economic Slowdown Visible**

EUR million	1-3/2009	1-3/2008	Ch %	1-12/2008
Net sales	636.0	683.1	-6.9	3,030.1
Operating profit excluding non-recurring items	23.2	49.2	-52.8	295.7
% net sales	3.7	7.2		9.8
Operating profit	20.9	72.7	-71.2	236.3
Earnings/share, EUR	0.05	0.34	-84.7	0.72
Cash flow from operations/share, EUR	-0.05	0.29	-118.5	1.56
Average number of employees (FTE)	17,981	17,187	4.6	18,168



#### **Advertising Sales Continued to Decline**

EBIT excluding non-recurring items



- Magazines: decline in advertising and single copy sales especially in SMI (currencies)
- News: decline in advertising sales, especially in classified ads
- Entertainment: positive development in TV and broadband operations
- Learning & Literature: Nowa Era, integration costs in language services (and decline in sales) and decline in sales of literature and other operations (currencies)
- Trade: economic slowdown, decrease of sales in kiosk and movie operations in the Baltics, investments in Russia and Romania, and decrease in point-of-sale marketing



# **Strong Financial Position**

EUR million	31.3.2009	31.3.2008	31.12.2008
Balance sheet total	3,215.1	3,306.0	3,278.7
Equity ratio, %	40.2	44.4	40.0
Net gearing, %	84.1	62.6	78.5
Interest-bearing liabilities	1,099.4	964.7	1,082.6
Interest-bearing net debt	1,016.5	860.4	971.6
Cash and cash equivalents	82.9	104.2	110.9

- Favourable long term credit facility
- Net debt/EBITDA 2.4



# **Efficiency Improvement and Cost Savings**

- Continuation of the structural changes
  - E.g. News' 'Bridging the Recession' project, Weilin&Göös, Bertmark
- Discontinuation of the loss-making operations
  - E.g. 20 magazines, several kiosks in Russia
- Renewal and improvement of the processes
  - E.g. Helsingin Sanomat's reorganised newsroom, Entertainment's multichannel strategy
- Reduction of the amount of personnel
  - Decreased by 600 employees compared to the end of 2008
- → Target is to reduce the operating expenses to a level clearly below that of 2008



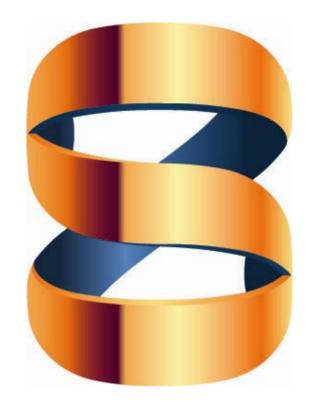




#### **Outlook for 2009**

- Net sales are expected to decrease
- Operating profit excluding non-recurring items will clearly decline from the previous year.
  - In the comparable year of 2008, operating profit excluding non-recurring items was EUR 295.7 million. The Group's financial expenses are expected to decrease, and as a result, Sanoma's net result for 2009 is expected to decrease less than its operating profit.





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