## Interim Report Q4 2012

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7 February 2013

## Strong year for Learning - consumer media undergoing transformation

- Q4 2012 - decent set of figures in turbulent market environment
- Net sales EUR 586.7 (627.9) million - organic growth -6.9\%
- EBIT excl. non-recurring items EUR 32.1 (54.7) million
- EPS excl. non-recurring items EUR 0.08 (0.18)
- FY 2012 - in line with our outlook for the year
- Net sales EUR 2,376.3 (2,378.1) million
- EBIT excl. non-recurring items EUR 232.3 (224.1) million, margin 9.8\%
- EPS excl. non-recurring items EUR 0.78 (0.87)
- Balance sheet - improving gradually
- Equity ratio 42.4\% (37.0\%), long-term target: 35-45\%
- Gearing 76.2\% (105.7\%), long-term target: below 100\%
- Net debt / EBITDA* 3.6 (4.3), long-term target: below 3.5 times
- Three-year EUR 60 million (gross) savings programme - proceeding according to plan
- Dividend - Board of Directors proposes a dividend of EUR 0.60 per share


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## 2012 in brief

## - Learning - strong year

- Improved underlying performance in 2012 - organic growth $+8.6 \%$
- Learning digital solutions sales grew by more than 12\%
- Market share gains, especially in Poland after the curriculum reform
- Consumer media - transformation proceeding according to plan Magazines \& newspapers
- New Helsingin Sanomat format
- Bundled offerings and digital/mobile replicas introduced
- Volatility in single copies, volumes decreased on average by high single-digit
- Subscription volumes declined on average by around 6\%, partly due to VAT introduction in Finland
- Advertisers were hesitant, especially job recruitment suffered in Finland


## TV

- Nelonen had solid performance, gained advertising market share
- SBS Netherlands stabilised its share of viewing at around $20 \%$, but not yet living up to our expectations - continued investments needed
- Belgium renewed its profile and strengthened market share


## Online

- Consumer media online sales grew by close to 5\%
- Smaller acquisitions made as well as new products and services introduced
- Growth in advertising market slowed down



## Group－wide transformation proceeding

## Two parallel tracks

入 Number of smaller acquisitions
$\nearrow$ Sanoma Ventures founded－seven investments made
$\pi$ Monetising reach and content
$\lambda$ Engaging content extensions and supplements
$\nearrow$ Content pooling and reusing
$\nearrow$ Combined digital－print offerings
$\nearrow$ Bundled digital－print－device offerings

## Digital Transformation

入 Cross－media development
$\pi$ Convert reach to revenues
$\pi$ Build new businesses
$\nearrow$ From holding to Group structure
〕 Streamlining and enhancing operational efficiency

入 Group－wide cost savings programme commenced

入 CRM and customer service developments

入 Performance management focus and mind－set

## Raise the performance bar

入 Culture
$\pi$ Focus
$\pi$ Efficiency
$\pi$ Financial flexibility

## Monetising reach and content

## Investing in innovation and digital development

## Increasing reach offers attractive opportunities

$\pi$ Sales for automated trading and real－time bidding sites grew＞30\％
$\pi$ Sales for price comparison sites in Netherlands grew＞15\％
$\pi$ Ruutu．fi $>30 \%$ of Finnish video starts
$\nearrow$ Growth in mobile \＆tablet advertising sales
$\boldsymbol{\pi}$ Finland：～270\％；Netherlands：＞250\％

## E－learning evolution

$\pi$ New digital offerings
$\nearrow$ Centralised learning platform development
$\lambda$ Piloting online tutoring
入 Mobile learning content and tools introduced
入 Digital learning methods grew double－digit

## Monetise content

入 Porous pay－wall in Helsingin Sanomat introduced

入 All magazines now available as digital／mobile replicas in Netherlands
$\nearrow$ Bundled offers introduced in Finland and Belgium
入 Domain focused editorial teams

## Start－up innovation

入 Sanoma Ventures founded－seven start－up investments made
$\pi$ Sanoma Innovation Accelerator established

## 2012 ended in line with our outlook

2012 outlook vs. actuals

| Group outlook f | 12 (published 1 August 2012) | 2012 actuals |
| :---: | :---: | :---: |
| Net sales | 'At the previous year's level or to grow slightly' | -0.1\% |
| EBIT, excluding nonrecurring items, margin | 'Around 10\% of net sales' | 9.8\% |
| EPS excluding nonrecurring items | 'To be somewhat below previous year' | EUR 0.78 vs. EUR 0.87 |
| Advertising market development assumption | 'Slightly to somewhat decreasing' | NL: around -5\%* <br> FIN: around $-4 \% * *$ BEL: around -10\%** |

## External environment not supportive

- During the summer 2012 external environment changed dramatically
- European economic situation remains subdued
- Advertising markets in our main operating countries
- High volatility and low visibility
- Likelihood of recovery in 2013 is low


## Consumer confidence*



Change in total advertising market in
\% vs. previous year

| Netherlands** | Q4/2012 | FY/2012 |
| :--- | ---: | ---: |
| Magazines | -14 | $\mathbf{- 1 2}$ |
| TV | -7 | -6 |
| Online | $-\mathbf{2}$ | $\mathbf{0}$ |
| Total ad market |  | Around -5 |
| Finland*** | Q4/2012 | FY/2012 |
| Newspapers | $\mathbf{- 1 3}$ | $-\mathbf{- 9}$ |
| Magazines | $\mathbf{- 1 4}$ | $\mathbf{- 8}$ |
| TV | $\mathbf{- 3}$ | $\mathbf{- 1}$ |
| Online | $\mathbf{+ 1 4}$ | $\mathbf{+ 1 0}$ |
| Total ad market | $\mathbf{- 7}$ | Around -4 |
| Belgium** | $\mathbf{2 0 1 2}$ | FY/2012 |
| Magazines | $\mathbf{- 2 0}$ | $\mathbf{- 1 5}$ |
| TV | $\mathbf{- 1 1}$ | $\mathbf{- 9}$ |
| Online | $\mathbf{0}$ | $\mathbf{+ 3}$ |
| Total ad market |  | Around -10 |

* Source: European Commission, Business and Consumer Survey Results.
**NL \& BEL: Sanoma estimates, net figures, excluding online search. ***FIN: TNS Gallup, net figures, excluding online search.


## Group outlook for 2013

In 2013, Sanoma expects to maintain its financial performance compared to 2012 and estimates that in 2013 net sales and operating profit excluding nonrecurring items will be a continuation of 2012.

Sanoma's outlook for 2013 is based on assumptions that the European economic situation remains subdued and the likelihood of an advertising market recovery during 2013 is low.

## Comment on Q1 2013:

The first quarter for the Group is seasonally the weakest. In addition, Sanoma will invest materially in the Dutch and Finnish TV operations as well as digital development. Hence, the EBIT excluding nonrecurring items will be negative for the Group in the first quarter of 2013.


## Financials

Kim Ignatius CFO

## Financial highlights

## Q4 2012

| EUR million | 10-12/2012 | $\begin{aligned} & 10-12 / 2011 \\ & \text { restated* } \end{aligned}$ | Change \% |
| :---: | :---: | :---: | :---: |
| Net sales | 586.7 | 627.9 | -6.6 |
| EBITDA excl. non-recurring items | 114.1 | 138.3 | -17.5 |
| of net sales | 19.4\% | 22.0\% |  |
| EBIT excl. non-recurring items | 32.1 | 54.7 | -41.3 |
| of net sales | 5.5\% | 8.7\% |  |
| EBIT | 6.0 | 46.0 | -86.9 |
| EPS excl. non-recurring items, EUR ** | 0.08 | 0.18 | -54.5 |
| EPS, EUR ** | -0.07 | 0.11 | n/a |
| Cash flow from operations/share, EUR ** | 0.66 | 0.86 | -23.1 |
| Number of employees (FTE)*** | 10,381 | 10,960 | -5.3 |

## Asset mix changed

Net sales - Q4 2012

EUR million


|  | $\mathbf{1 0 - 1 2 /}$ <br> $\mathbf{2 0 1 2}$ | $\mathbf{1 0 - 1 2 /}$ <br> 2012 <br> organic | $\mathbf{1 0 - 1 2 /}$ <br> share of | $\mathbf{2 0 1 2}$ <br> organic |
| ---: | ---: | ---: | ---: | ---: |
| (\%) | growth | growth | net sales | growth |$|$| -3.3 |
| :--- |
| Group |


| Media: | Decline in advertising affected net sales, <br> especially in the Netherlands. Lower <br> circulation volumes not offset by price <br> increases |
| :--- | :--- |
| News: | Decline in net sales is mainly attributable <br> to lower advertising sales, particularly <br> printed recruitment, and lower subscription <br> sales in Helsingin Sanomat |
| Learning: | Decline is due to divested operations. <br> Organic development in line with <br> comparable period |
| Other: | Non-core operations under pressure |

*Kiosk operations in Finland, Estonia and Lithuania, and press distribution operations in Estonia and Lithuania classified as discontinued operations.
**The line item 'Other companies and eliminations' includes non-core operations, head office functions, real estate companies and Group eliminations.

## Poor advertising market visible in EBIT

EBIT excl. non-recurring items - Q4 2012

EUR million

*Kiosk operations in Finland, Estonia and Lithuania, and press distribution operations in Estonia and Lithuania classified as discontinued operations.
**The line item 'Other companies and eliminations' includes non-core operations, head office functions, real estate companies and Group eliminations,

## Income Statement

| EUR million | 10-12/2012 | $\begin{gathered} 10-12 / 2011 \\ \text { restated* } \end{gathered}$ | 1-12/2012 | $\begin{gathered} 1-12 / 2011 \\ \text { restated* } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 586.7 | 627.9 | 2,376.3 | 2,378.1 |
| EBITDA excl. non-recurring items | 114.1 | 138.3 | 519.4 | 446.3 |
| of net sales | 19.4\% | 22.0\% | 21.9\% | 18.8\% |
| Amortisations related to programming rights | -45.6 | -49.1 | -156.9 | -92.9 |
| Amortisations related to prepublication rights | -6.3 | -5.4 | -21.6 | -21.1 |
| Other amortisations | -16.7 | -13.4 | -55.2 | -49.3 |
| Depreciations | -13.4 | -16.0 | -53.3 | -58.8 |
| EBIT excl. non-recurring items | 32.1 | 54.7 | 232.3 | 224.1 |
| of net sales | 5.5\% | 8.7\% | 9.8\% | 9.4\% |
| Total financial items | -15.0 | -13.0 | -57.4 | -32.7 |
| Profit before taxes | -9.1 | -30.8 | 107.3 | 136.3 |
| Effective tax rate | n/a | n/a | 19.8\% | 40.3\% |
| EPS excl. non-recurring items, EUR | 0.08 | 0.18 | 0.78 | 0.87 |
| Dividend per share, EUR | n/a | n/a | 0.60 | 0.60 |

## Free cash flow

Cash flow from operations less cash CAPEX

| EUR million | $\begin{array}{r} 10-12 / 2012 \\ \text { Group* } \end{array}$ | $\begin{array}{r} 10-12 / 2011 \\ \text { Group* } \end{array}$ | $\begin{array}{r} 1-12 / 2012 \\ \text { Group } \end{array}$ | $\begin{array}{r} 1-12 / 2011 \\ \text { Group* } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| EBITDA excl. non-recurring items | 114.1 | 146.2 | 524.3 | 469.5 |
| TV programming costs | -44.9 | -41.2 | -179.3 | -92.0 |
| Prepublication costs | -5.9 | -9.7 | -28.2 | -28.4 |
| Change in working capital | +60.4 | +94.3 | -12.8 | +50.2 |
| Interest paid | -4.7 | -9.8 | -35.7 | -23.6 |
| Other financial items | -2.9 | -5.1 | -9.2 | -17.4 |
| Taxes paid | -0.7 | -13.4 | -49.3 | -65.5 |
| Other adjustments | -7.3 | -20.6 | -18.0 | -19.0 |
| Cash flow from operations | 108.2 | 140.8 | 192.0 | 273.8 |
| Cash CAPEX | -20.3 | -17.8 | -63.5 | -70.8 |
| Free cash flow | 87.9 | 123.0 | 128.5 | 203.0 |

## Sanoma - taxes and CAPEX

- Reported effective tax rate mainly impacted by
- Non-taxable sales gains and losses as well as goodwill impairments
- Earnings deviation between countries of operation with different nominal tax rates
- Difference between taxes recognised in income statement and paid taxes mainly related to timing
- Long-term target < EUR 100 million
- Differences between CAPEX and cash CAPEX
- Mainly related to investments in financial leases
- In 2012 investments in financial leases was below EUR 0.1 million

Taxes recognised in P\&L and paid taxes EUR million


CAPEX and cash CAPEX
EUR million


## Savings target \& cost structure

- Gross margin continued to improve
- Fixed cost reduction visible also in relation to net sales
- Group-wide cost savings programme
- Targeting around EUR 60 million gross savings compared to 2012 base
- Support functions approx. EUR 30 million
- Operational efficiency approx. EUR 30 million
- Savings fully effective as end of 2015
- Savings programme proceeding according to plan

Cost of sales split (EUR million) and Gross Margin


Fixed cost split (EUR million) and share of net sales EUR million


## Balance sheet improving gradually

- Net debt at the end of 2012 was EUR 1.2 billion (EUR 1.6 billion)
- On average interest rate around 3.5\% p.a.
- Interest sensitivity*** is EUR 1.3 million and the duration is 24 months
- Secured our funding for the coming years

Net debt / EBITDA**** adjusted


Committed credit facilities profile* As of 31 December 2012 (EUR million)


## High dividend yield

Dividend per share EUR 0.60* - dividend yield of $8.1 \%$ in 2012**

Dividend per share in relation to EPS reported and EPS excl. non-recurring items, \%


Cash flow from operations > dividends paid EUR


Sanoma conducts an active dividend policy and primarily pays out over half of Group result excluding non-recurring items for the period in dividends.

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# Appendix Interim Report Q4 2012 

## Savings target \& cost structure

- Gross margin continued to improve on annual basis
- Fixed costs decreased in relation to net sales on annual basis
- Group-wide cost savings programme
- Targeting around EUR 60 million gross savings compared to 2012 base
- Support functions approx. EUR 30 million
- Operational efficiency approx. EUR 30 million
- Savings fully effective as end of 2015
- Savings programme proceeding according to plan

Cost of sales split (EUR million) and Gross Margin


Fixed cost split (EUR million) and share of net sales

Employee benefit expenses
Office and IT
Other
Advertising and marketing
Rents
Fixed cost of net sales (rhs)

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## GDP development



## Consumer confidence


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## Update on advertising markets

Change in advertising market in \% vs. previous year

| Netherlands* | Q1/2012 | Q2/2012 | Q3/2012 | Q4/2012 | FY/2012 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Magazines | -1 | -11 | -13 | $\mathbf{- 1 4}$ | $\mathbf{- 1 2}$ |
| TV | -3 | -5 | -7 | -7 | $\mathbf{- 6}$ |
| Online | +7 | +7 | -9 | $\mathbf{- 2}$ | $\mathbf{- 1}$ |
| Total ad market |  |  |  |  | Around $\mathbf{- 5}$ |


| Finland** | Q1/2012 | Q2/2012 | Q3/2012 | Q4/2012 | FY/2012 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Newspapers | -2 | -13 | -9 | $\mathbf{- 1 3}$ | $\mathbf{- 9}$ |
| Magazines | -2 | -6 | -9 | $\mathbf{- 1 4}$ | $\mathbf{- 8}$ |
| TV | +5 | -4 | -2 | $-\mathbf{3}$ | $\mathbf{- 1}$ |
| Online | +14 | +1 | +8 | $\mathbf{+ 1 4}$ | $\mathbf{+ 1 0}$ |
| Total ad market | $\mathbf{+ 1}$ | -8 | -5 | $\mathbf{- 7}$ | Around -4 |


| Belgium* | Q1/2012 | Q2/2012 | Q3/2012 | Q4/2012 | FY/2012 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Magazines | -9 | -10 | -13 | $\mathbf{- 2 0}$ | $\mathbf{- 1 5}$ |
| TV | +1 | -11 | -9 | $\mathbf{- 1 1}$ | $\mathbf{- 9}$ |
| Online | +6 | +4 | +3 | $\mathbf{0}$ | $\mathbf{+ 3}$ |
| Total ad market |  |  |  |  | Around $\mathbf{- 1 0}$ |



## Focus on consumer media and learning

2012

## Sales

by operating segment

by type of sales

by geographic area

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## Sanoma Media




## Magazines - net sales and EBIT seasonality

 2010-2012 average for Magazines*Net sales split


■Q1 ■Q2 ■Q3 ■Q4

EBIT** split


ukuv 2011


## TV - net sales and EBIT seasonality

2010-2012 average for TV*

Net sales split


■Q1 ■Q2 ■Q3 ■Q4

EBIT** split


*Includes SBS Netherlands (excluding PPA amortisation) and Nelonen Media Finland.
**Excluding non-recurring items.

## Sanoma Media

## Key figures

| EUR million | $\begin{array}{r} 10- \\ 12 / 12 \end{array}$ | 7-9/12 | 4-6/12 | 1-3/12 | $\begin{array}{r} \text { FY } \\ 2012 \end{array}$ | $\begin{array}{r} 10- \\ 12 / 11 \end{array}$ | 7-9/11 | 4-6/11 | 1-3/11 | $\begin{array}{r} F Y \\ 2011 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 406.3 | 338.1 | 388.6 | 354.1 | 1,487.1 | 435.8 | 342.2 | 311.2 | 280.0 | 1,369.2 |
| The Netherlands | 207.2 | 173.5 | 208.1 | 171.6 | 760.4 | 232.2 | 174.0 | 130.6 | 105.3 | 642.0 |
| Finland | 82.2 | 65.4 | 76.7 | 77.4 | 301.7 | 86.2 | 70.0 | 79.4 | 74.2 | 309.7 |
| Russia \& CEE | 53.5 | 46.9 | 50.1 | 49.0 | 199.5 | 56.7 | 50.8 | 54.3 | 51.4 | 213.1 |
| Belgium | 64.1 | 52.9 | 54.6 | 56.8 | 228.3 | 61.9 | 48.4 | 48.7 | 50.1 | 209.1 |
| Other businesses and eliminations | -0.7 | -0.6 | -0.8 | -0.7 | -2.7 | -1.2 | -0.9 | -1.8 | -0.9 | -4.8 |
| EBIT excluding non-recurring items | 46.9 | 23.0 | 54.5 | 26.9 | 151.2 | 64.4 | 24.9 | 37.5 | 22.8 | 149.5 |
| \% of net sales | 11.5 | 6.8 | 14.0 | 7.6 | 10.2 | 14.8 | 7.3 | 12.0 | 8.1 | 10.9 |
| Number of employees (FTE)* | 5,718 | 5,824 | 5,770 | 5,785 | 5,718 | 5,638 | 5,772 | 5,232 | 5,169 | 5,638 |

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## Sanoma News




## News - net sales and EBIT seasonality

2010-2012 average for News

Net sales split


EBIT* split



## Sanoma News

## Key figures

| EUR million | $\begin{array}{r} 10- \\ 12 / 12 \end{array}$ | 7-9/12 | 4-6/12 | 1-3/12 | $\begin{array}{r} \text { FY } \\ 2012 \end{array}$ | $\begin{array}{r} 10- \\ 12 / 11 \end{array}$ | 7-9/11 | 4-6/11 | 1-3/11 | $\begin{array}{r} \text { FY } \\ 2011 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 107.6 | 98.3 | 106.8 | 110.0 | 422.8 | 112.0 | 103.2 | 112.2 | 108.4 | 435.8 |
| Helsingin Sanomat | 57.1 | 52.2 | 56.2 | 59.3 | 224.9 | 60.8 | 55.3 | 61.2 | 61.2 | 238.5 |
| IIta-Sanomat | 21.1 | 20.0 | 22.0 | 21.2 | 84.3 | 21.6 | 21.6 | 22.2 | 19.1 | 84.4 |
| Other publishing | 24.6 | 22.3 | 24.3 | 25.2 | 96.4 | 25.4 | 22.9 | 25.0 | 23.7 | 97.0 |
| Other businesses and eliminations | 4.8 | 3.9 | 4.3 | 4.3 | 17.2 | 4.2 | 3.4 | 3.9 | 4.4 | 15.9 |
| EBIT excluding nonrecurring items | 10.0 | 8.4 | 5.1 | 8.9 | 32.4 | 14.1 | 12.5 | 9.9 | 12.9 | 49.4 |
| \% of net sales | 9.3 | 8.5 | 4.8 | 8.1 | 7.7 | 12.6 | 12.1 | 8.8 | 11.9 | 11.3 |
| Number of employees (FTE)* | 1,928 | 2,002 | 2,213 | 2,033 | 1,928 | 2,025 | 2,002 | 2,199 | 2,003 | 2,025 |

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## Sanoma Learning




Note: Q2/2012 EBIT includes a timing shift of EUR 8 million from Q1/2012 to Q2/2012 and EUR 6 million from $\mathrm{H} 2 / 2012$ to Q2/2012.

## Learning - net sales and EBIT seasonality

2010-2012 average for learning*

Net sales split


EBIT** split in relative terms



## Sanoma Learning

## Key figures

| EUR million | $\begin{array}{r} 10- \\ 12 / 12 \end{array}$ | 7-9/12 | 4-6/12 | 1-3/12 | FY 2012 | 10-12/11 | 7-9/11 | 4-6/11 | 1-3/11 | FY 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 35.5 | 127.4 | 111.1 | 38.4 | 312.4 | 39.2 | 110.4 | 97.0 | 44.0 | 290.6 |
| Learning | 35.5 | 127.4 | 109.3 | 34.2 | 306.4 | 34.7 | 100.2 | 87.4 | 34.3 | 256.6 |
| Other businesses | 0.0 | 0.0 | 1.8 | 4.6 | 6.5 | 5.0 | 10.8 | 10.2 | 10.1 | 36.1 |
| Eliminations | 0.0 | 0.0 | 0.0 | -0.4 | -0.5 | -0.4 | -0.6 | -0.6 | -0.4 | -2.1 |
| EBIT excluding nonrecurring items | -22.0 | 49.5 | 47.0 | -14.9 | 59.6 | -20.0 | 42.6 | 31.1 | -6.0 | 47.7 |
| \% of net sales | -62.0 | 38.8 | 42.3 | -38.8 | 19.1 | -50.9 | 38.6 | 32.0 | -13.6 | 16.4 |
| Number of employees (FTE)* | 1,735 | 1,719 | 1,715 | 2,011 | 1,735 | 2,011 | 2,096 | 2,109 | 2,099 | 2,011 |

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