

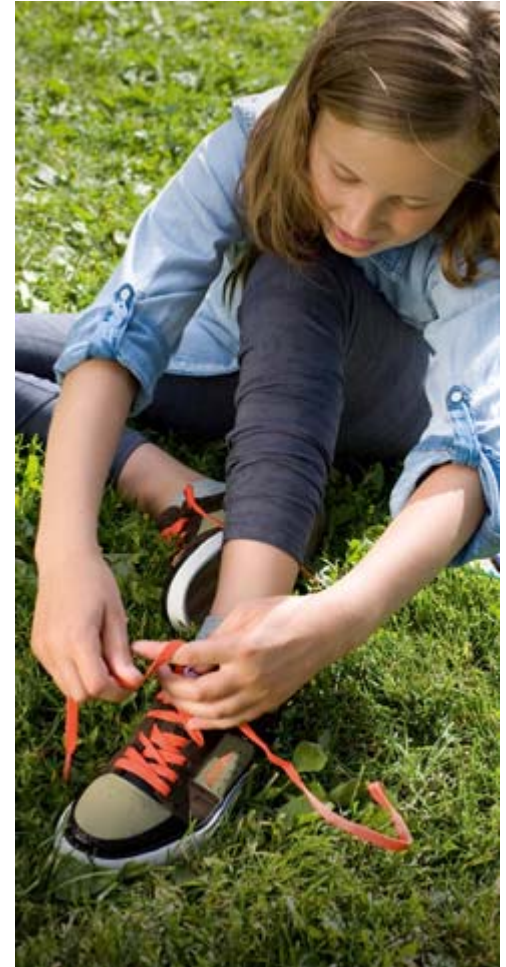


# Sanoma - Transforming Sanoma

May 2011

# Contents

- Sanoma Transforming Sanoma
- Appendix 1: 1Q11 result
- Appendix 2: Four divisions operating in different fields of media
- Appendix 3: About owners and coverage



# Sanoma in brief

- One of the leading media companies in Europe
- Focusing on consumer media and learning
- Market leader in chosen businesses and markets
- Organic growth through innovation
- Restructuring business operations according to changing customer needs
- Strong cash generator
- Good dividend payer



# Balanced portfolio

Net sales EUR 2,761 million • EBIT EUR 245 million\* • Personnel 15,405\*\*



Magazines  
Online business  
TV and radio  
Casual gaming



Newspapers  
Online business



Learning  
Language services  
Literature & other\*\*\*



Kiosks  
Trade services  
Bookstores

# Transforming Sanoma for the future

Focus on consumer media and learning: actions in 2011

**Creation**  
of the Sanoma  
Media division

**Acquisition** of the  
SBS free-to-air TV assets  
in the Netherlands  
and Belgium

**Acquisition** of learning  
business in Finland  
and Sweden

**Divestment**  
of movie operations

**Divestment** of kiosk  
and press distribution  
operations in Romania

**Divestment**  
of general literature  
business

# Expanding Sanoma's digital footprint

## Strategic rationale behind the SBS acquisition

- Transaction in line with Sanoma's strategy to focus on consumer media and learning solutions
- Strategic repositioning of Sanoma's consumer media business in the Netherlands and Belgium
  - gaining strong multimedia position: a leading media position in the Netherlands and considerably stronger position in Belgium
  - extending mass-media reach through FTA TV
  - combining TV with Sanoma's magazine and online assets provides a platform for digital growth
- Strong stand-alone value in FTA TV
  - clear rebound after financial downturn, robust outlook in the future
  - growth in non-linear channels provides additional value for advertisers
- Unique opportunity in FTA TV

# Value creation

SBS TV operations + programming expertise from our partners + Sanoma's strong brands, high-class know-how from print, online and TV operations

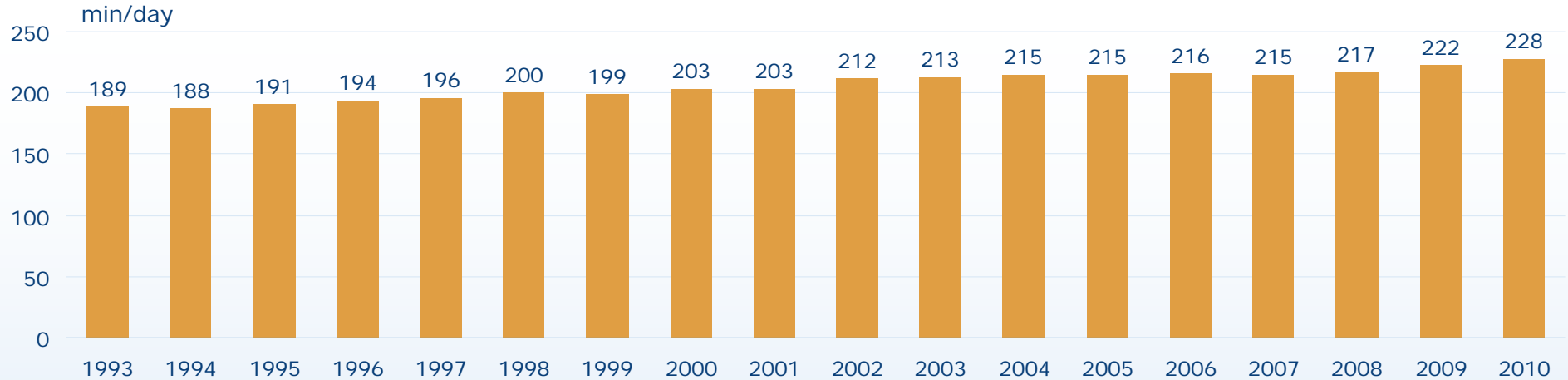
= the next generation media offering for consumers and advertisers

- Improved FTA offering in the acquired TV channels
- Future digital business opportunities and new services and solutions across media, e.g. non-linear TV platforms and vertical themes
- Cross-promotion and cross-media concepts

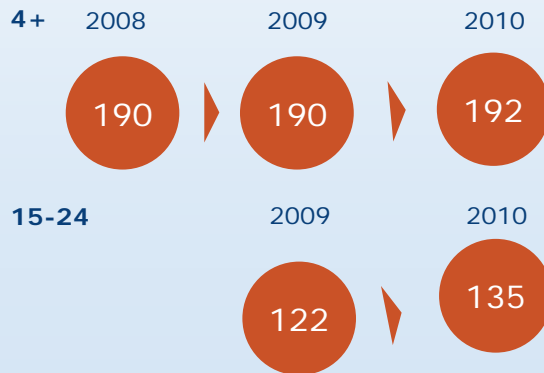
The logo for vijf TV, featuring the word "vijf" in a purple, lowercase, sans-serif font with a small "TV" in a lighter purple font to its upper right.The logo for Veronica, featuring the word "VERONICA" in a blue, serif font with a wavy underline.

# TV viewing stronger than ever...

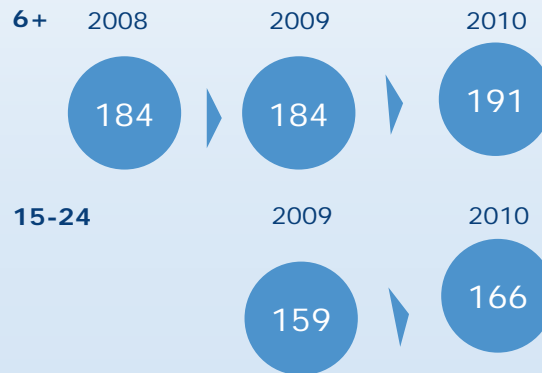
Average daily viewing time per individual in Western Europe



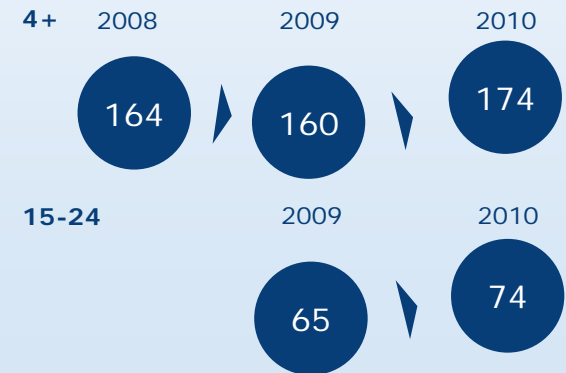
## Average daily viewing time in Finland



## Average daily viewing time in the Netherlands



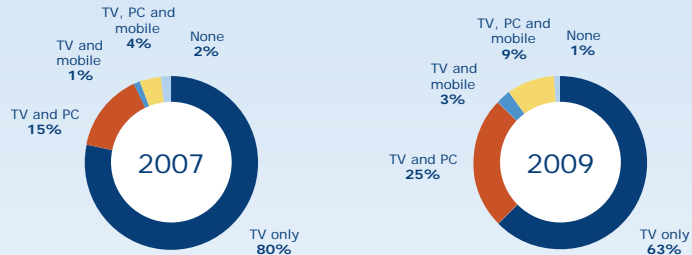
## Average daily viewing time in Belgium



# ...at the same time TV viewing is changing

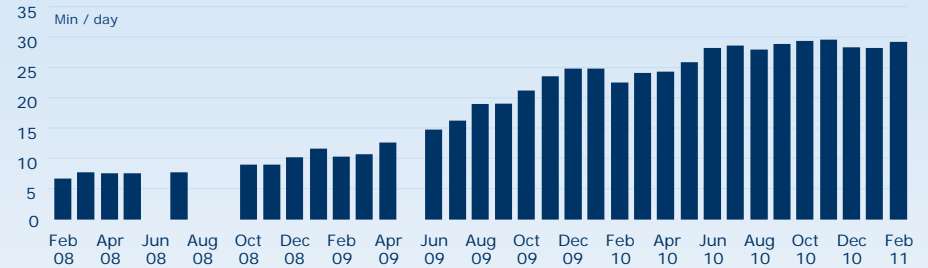
## Multiscreen TV audience is growing fast

European TV use by screen type (% of viewers)



## Time spent viewing online videos keeps on growing

Time spent viewing online video by average viewer in the US



## Connected TVs bring online and linear television together



## New converged services in the value chain



# Tablets will change the way we perceive media



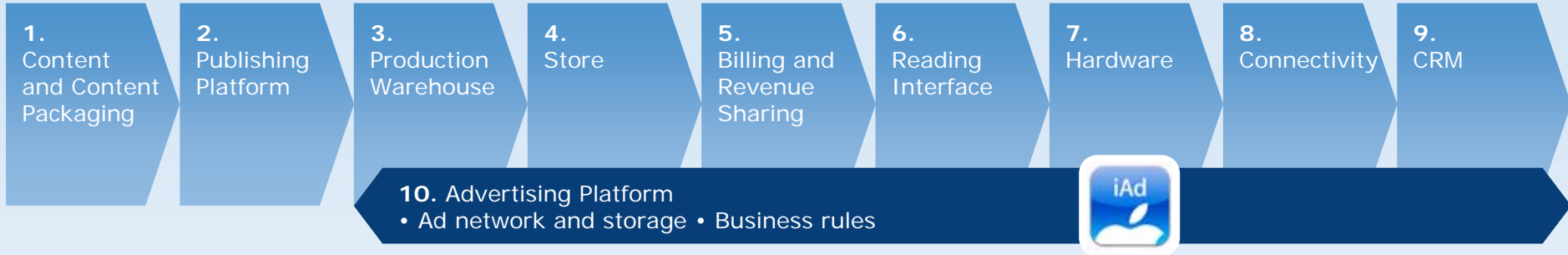
- The first Sanoma iPad magazine
- The first Cosmo on iPad in the world

NU.nl: advertising-funded

COSMO Russia: free app,  
in-app purchase single issue: \$2.99

- 50+ Sanoma apps launched as of today...
  - ... on all key platforms: iOS (iPhone + dedicated iPad apps), Android, Symbian, ...
  - ... available in app stores worldwide...
  - ... catering to consumers in local languages...
  - ... and carefully selected to match with consumer habits and preferences
- Extremely successful launches:
  - >500,000 downloads of Nu app alone
  - Many apps immediately at no. 1 position in App Store
- A lot of other apps already in our pipeline today...

# The emerging value chain offers lots of opportunities for us



# But its not all about consumer media

Expanding our learning business



**Bonnier acquires**

the Finnish general literature publisher WSOY

- The transaction of WSOY is subject to the approval of the Finnish competition authorities



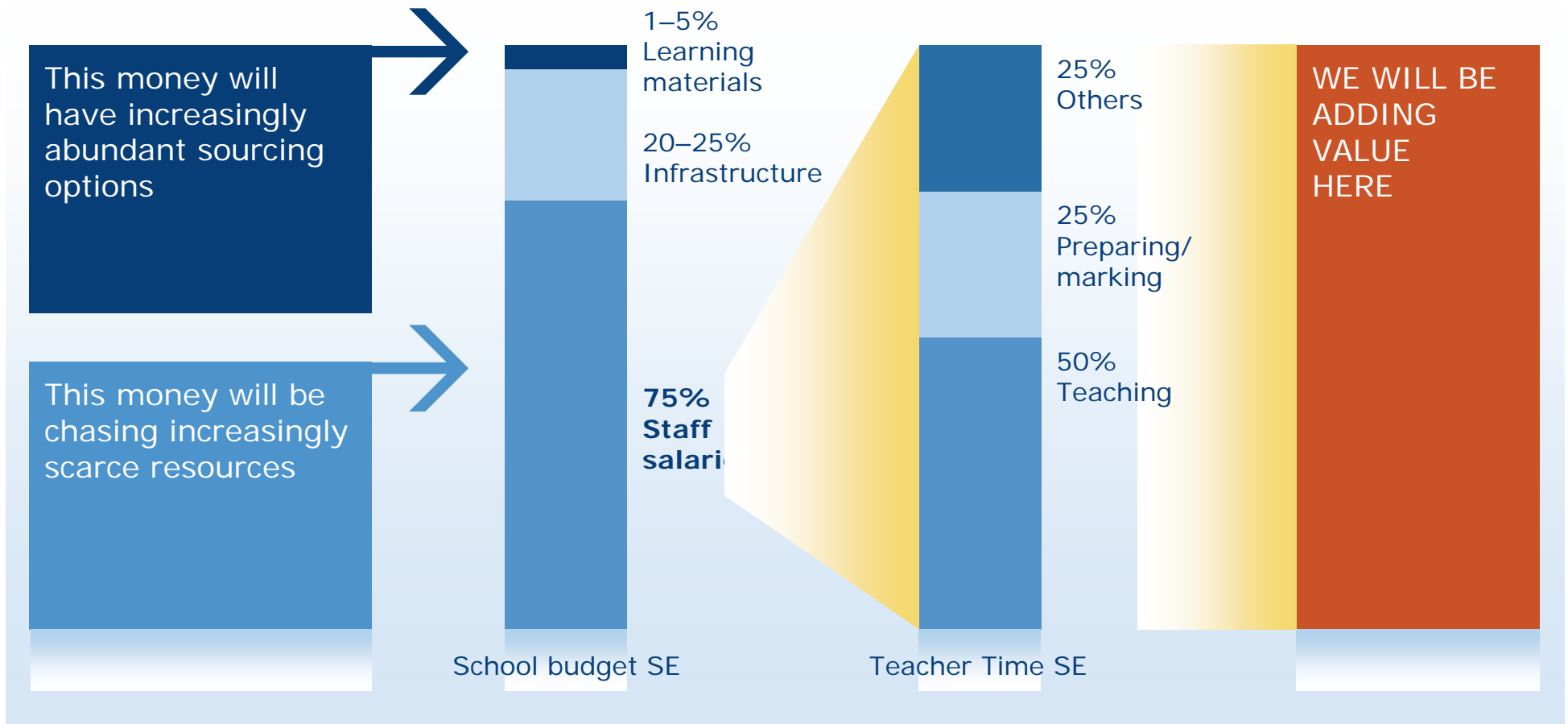
**Sanoma acquires**

the Finnish educational publisher Tammi Oppimateriaalit and the Swedish educational publisher Bonnier Utbildning

# Strategic rationale for this transaction

- Learning is in the core of Sanoma's strategy
- General literature is in the core of Bonnier's strategy
- Bonnier Utbildning and Tammi Oppimateriaalit complement our operations
- With our strong know-how in learning, we can develop these assets further

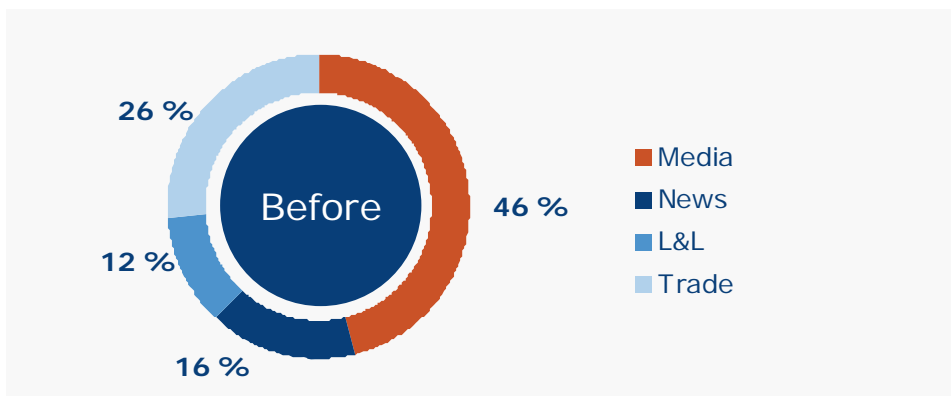
# Helping teachers to manage their workflow



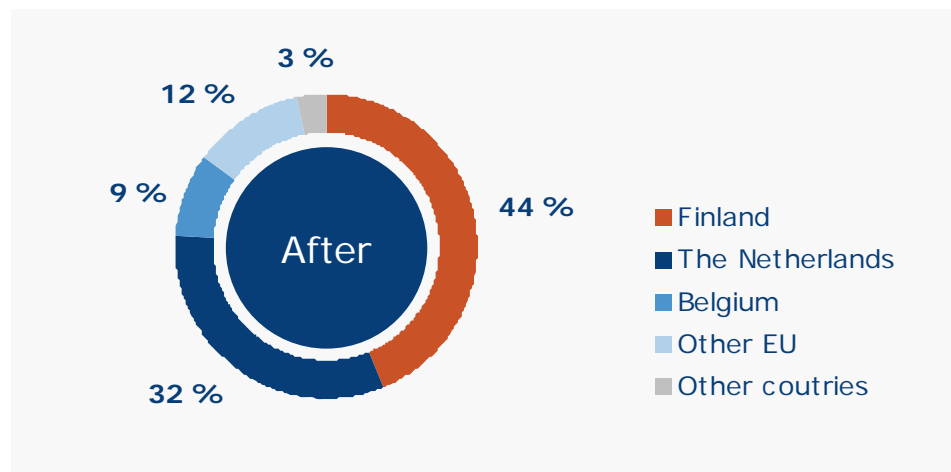
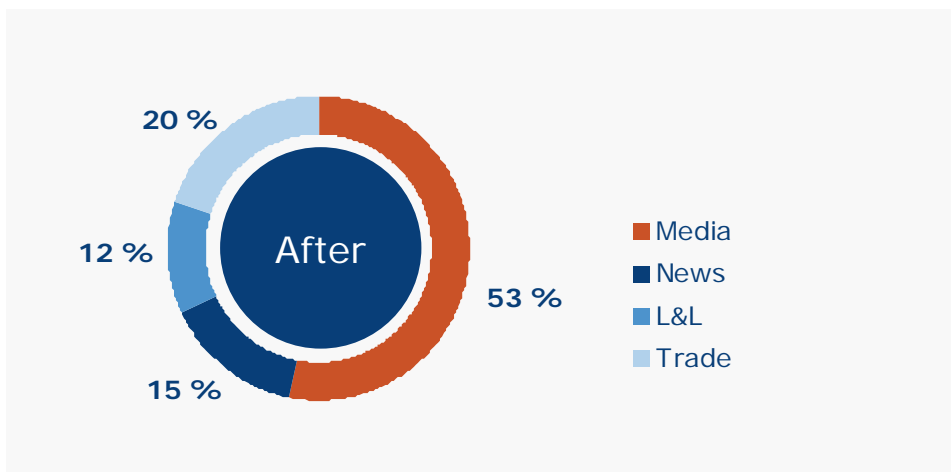
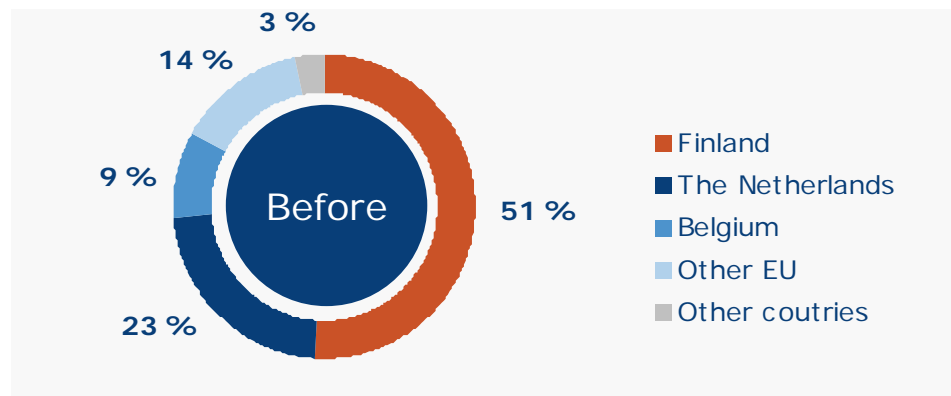
# How does Sanoma look like after all this?

2010 Pro forma net sales

by division\*



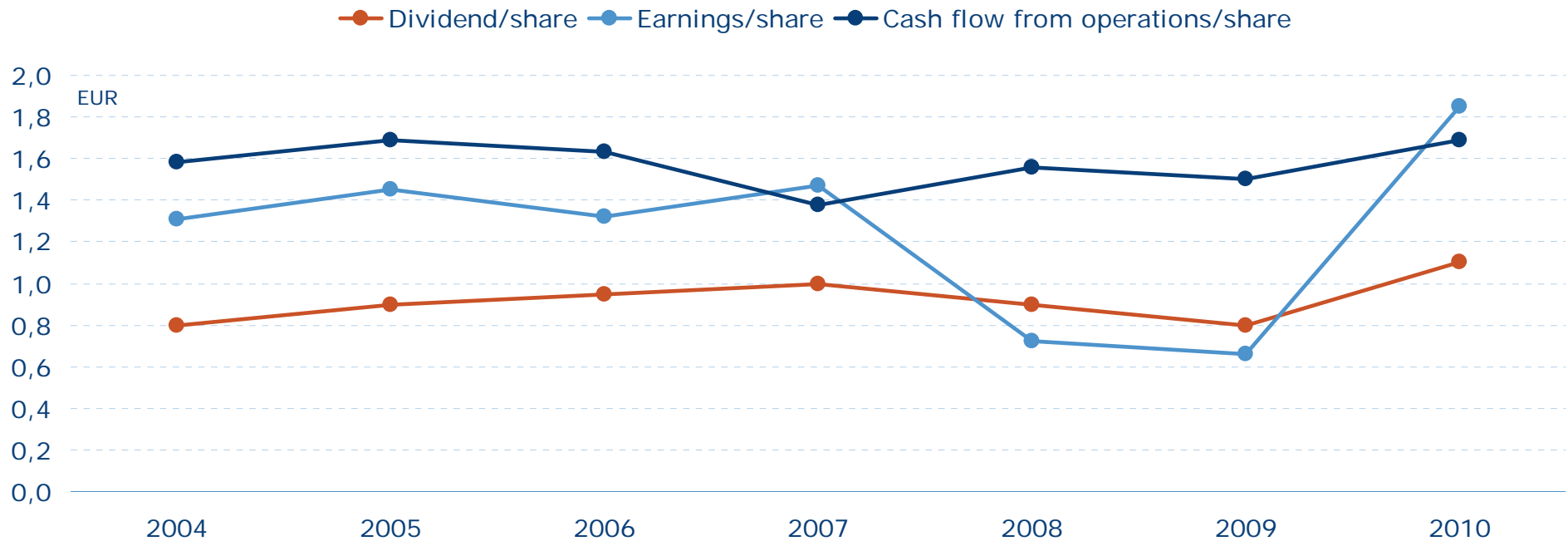
by geographic area\*



\* Net sales split after the transactions of SBS, movie operations, Trade's Romanian operations, Welho, Humo, learning in Finland and Sweden as well as general literature

# Dividend yield of 6.8% in 2010

Over half of Group result for the period distributed in dividends



- Cash flow from operations very stable over the years
- Dividend payout impacted by both earnings/share and cash flow from operations/share

# Investment highlights

- One of the leading media companies in Europe
- Focusing on consumer media and learning
- Market leader in chosen businesses and markets
- Organic growth through innovation
- Restructuring business operations according to changing customer needs
- Strong cash generator
- Good dividend payer



# Appendix 1

1Q11 Result

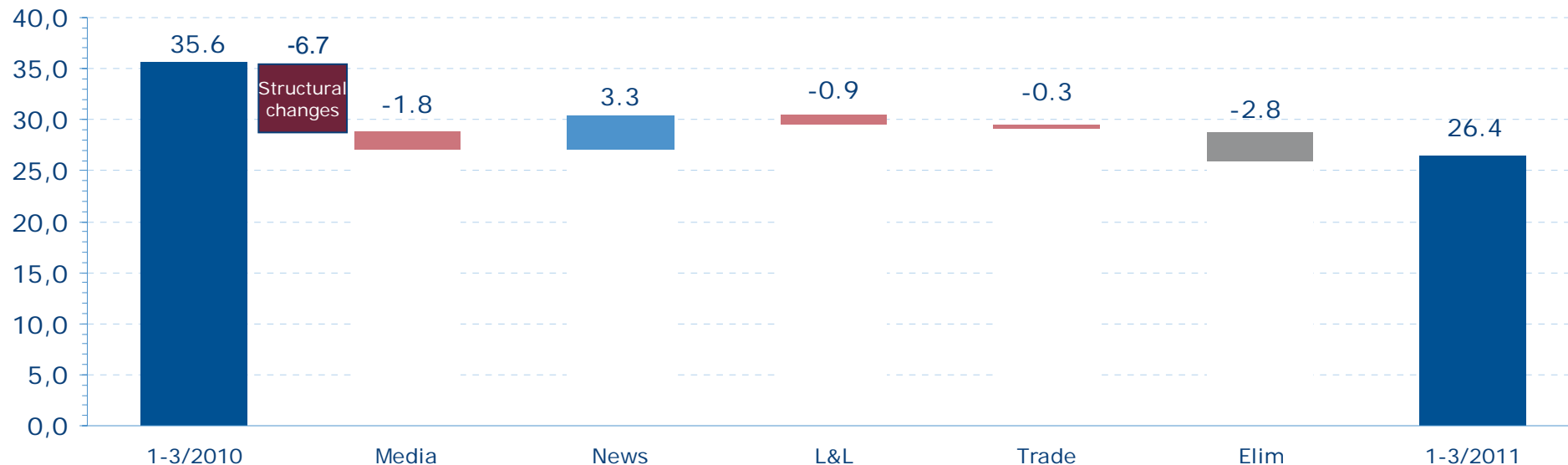
# Divestment of operations clearly visible

EUR million	1-3/2011	1-3/2010	Ch %	1-12/2010
Net sales	<b>610.2</b>	637.9	-4.3	2,761.2
EBIT excluding non-recurring items	<b>26.4</b>	35.6	-25.9	245.4
% net sales	<b>4.3</b>	5.6		8.9
EBIT	<b>27.3</b>	40.4	-32.5	392.7
Earnings/share, EUR	<b>0.11</b>	0.16	-28.8	1.85
Cash flow from operations/share, EUR	<b>0.12</b>	0.23	-50.9	1.69
Number of employees (FTE)*	<b>15,277</b>	16,293	-6.2	15,405

# EBIT excl. non-recurring items

## News excelled in Q1

EUR million



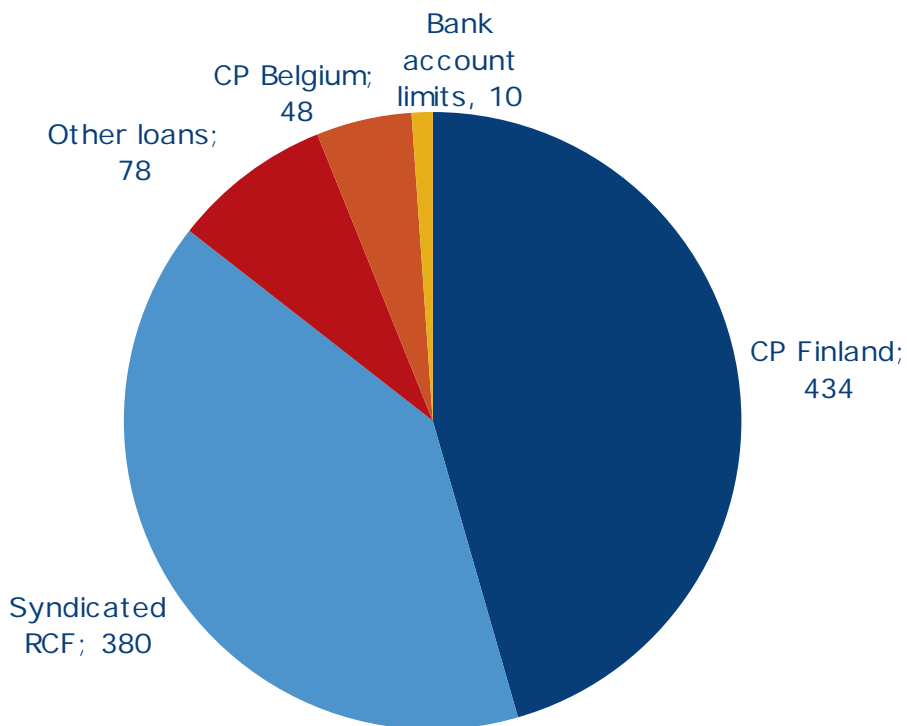
- Media: Structural changes in Belgium and Finland main reason for the decrease. Good development of TV advertising and improved result in CEE countries
- News: Increased advertising sales, good cost control
- Learning & Literature: Lower result of language services as well as literature and other businesses
- Trade: Lower sales in kiosks and bookstores, lack of blockbusters in movie operations

# SBS transaction – financing and capital structure

Consolidated net debt estimated to increase by some EUR 0.9 billion to EUR 1.9 billion

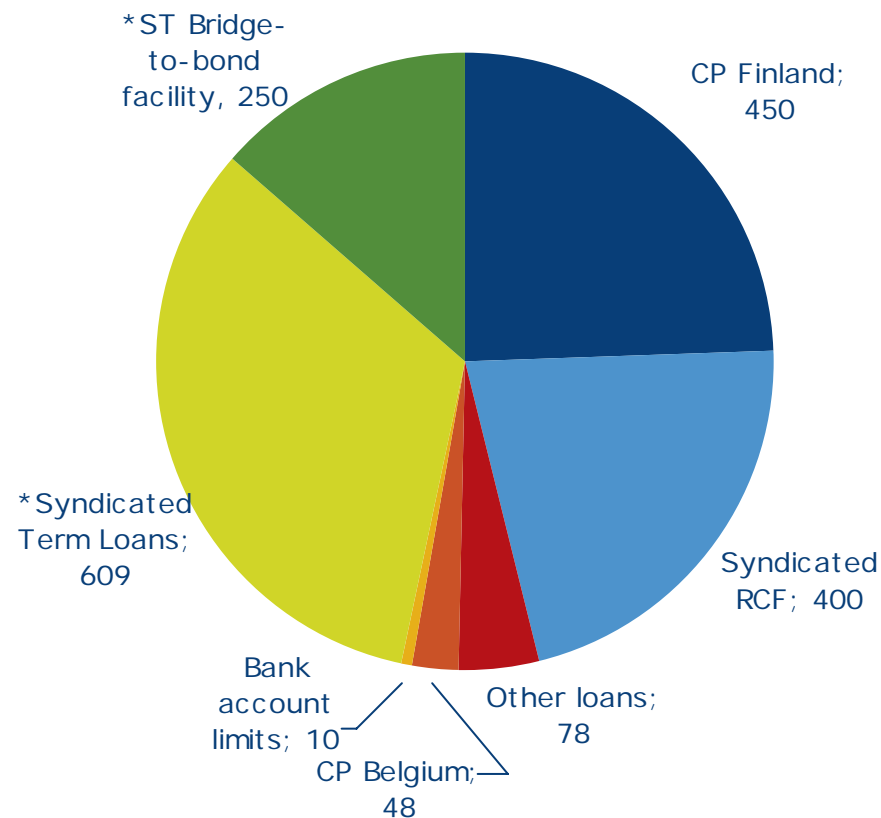
## Total debt 1Q11

Break-down of EUR 950 million debt



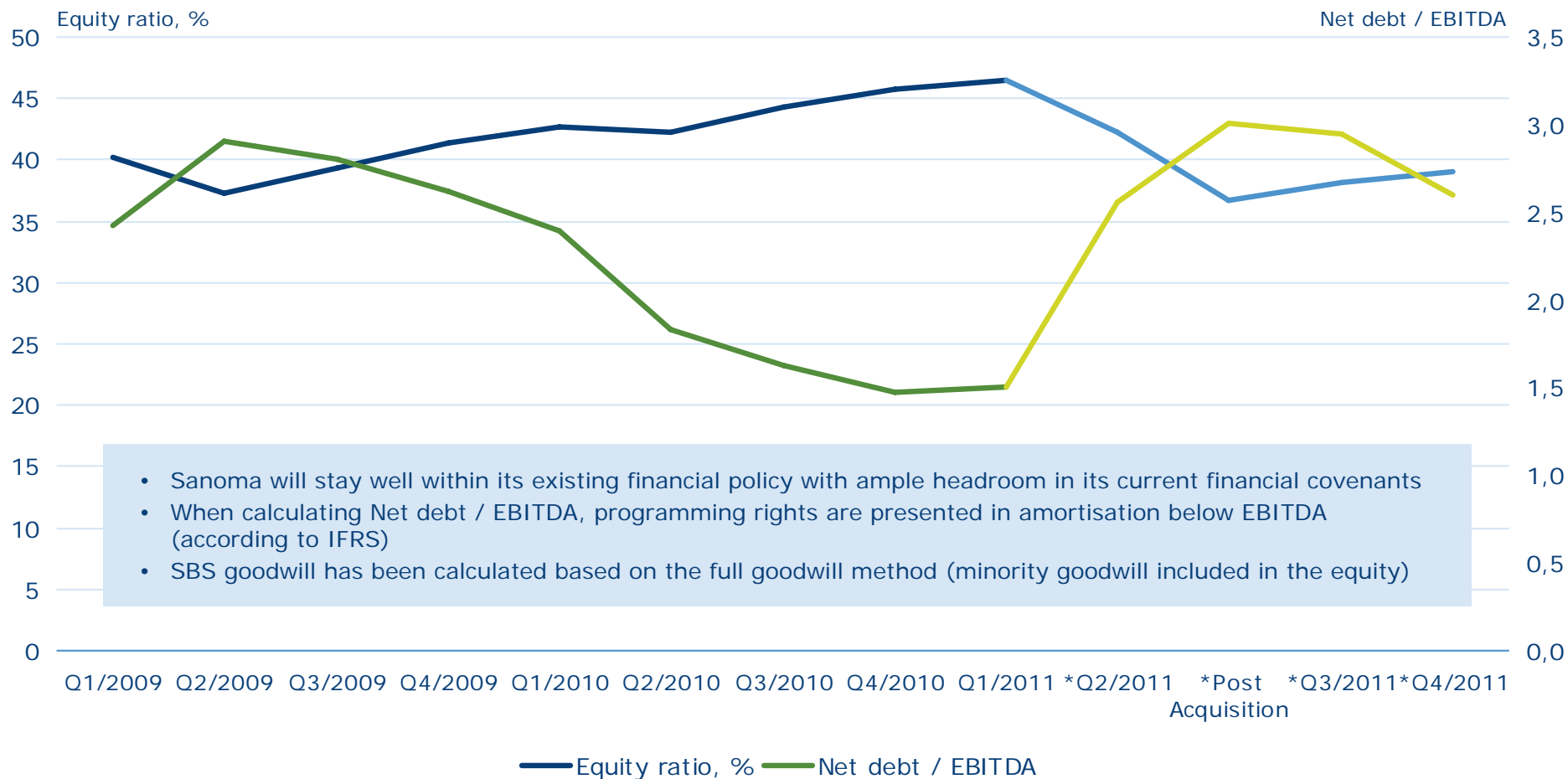
## Total debt after the acquisitions, estimated figures

Break-down of EUR 1.9 billion debt



# SBS transaction – financing and capital structure

## Development of financial covenant ratios



# What affects Sanoma's outlook for 2011? (1/2)

## SBS transaction

- In 2010, net sales EUR 404 million\*, EBIT EUR 110 million\*
- Annual effects
  - preliminary amortisation on purchase price allocations
    - trade names EUR 7 million/year (amortised during 20 years)
    - customer and distribution relations EUR 4 million/year (amortised over 12 to 20 years)
  - yearly amortisation of capitalised finance costs EUR 2 million
- First year effects
  - transaction costs EUR 10 million
  - preliminary amortisation on purchase price allocations
    - order backlog EUR 32 million (amortised during the first six months)
- Closing estimated during the summer

# What affects Sanoma's outlook for 2011? (2/2)

## Learning and General Literature transaction

- In 2010, total net sales of acquired learning assets EUR 28 million, general literature EUR 33 million
- Strong cyclicity of Learning and General Literature businesses within the year
  - learning: 2nd and 3rd quarter strong ones, 1st and 4th loss making
  - general literature: 4th quarter clearly the strongest one
- Closing estimated during the autumn

## Market environment

- Assumption that the advertising markets in the Group's main operating countries grow somewhat

# Outlook for 2011

As a result of the acquisition of SBS TV activities, the Sanoma Group's

- Net sales are expected to **increase somewhat** and
- Operating profit excluding non-recurring items is expected to **improve slightly** in 2011
- In 2010, operating profit excluding non-recurring items was EUR 245.4 million



# Appendix 2

Four divisions operating in different fields of media

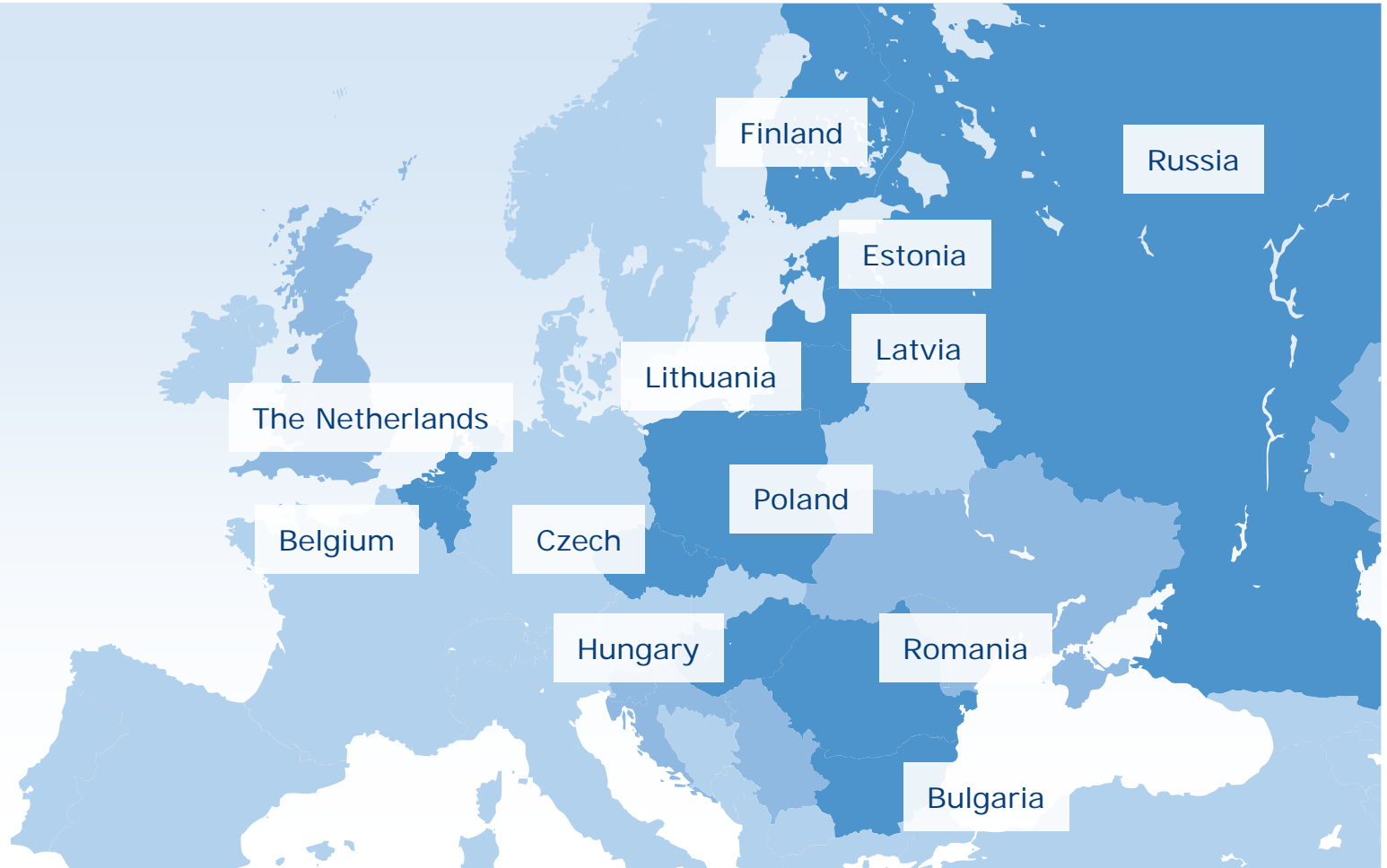
# Successful Integration

Steps to a leading media company

- 1999:** Sanoma and WSOY merged and listed on the Helsinki Stock Exchange
- 2001:** CIG acquisition  
Magazine division with operations in 9 countries
- 2003:** Rautakirja merged into Sanoma
- 2004:** Malmberg and Van In acquisition  
Leading educational publishers in the Netherlands and Belgium
- 2005:** Independent Media acquisition  
Leading magazine publisher in Russia
- 2010:** Acquisition of a 21% share of DNA  
Finnish telecommunications company
- 2011:** SBS acquisition  
Leading commercial TV player in the Netherlands (67% share) and Belgium (33.3% share)



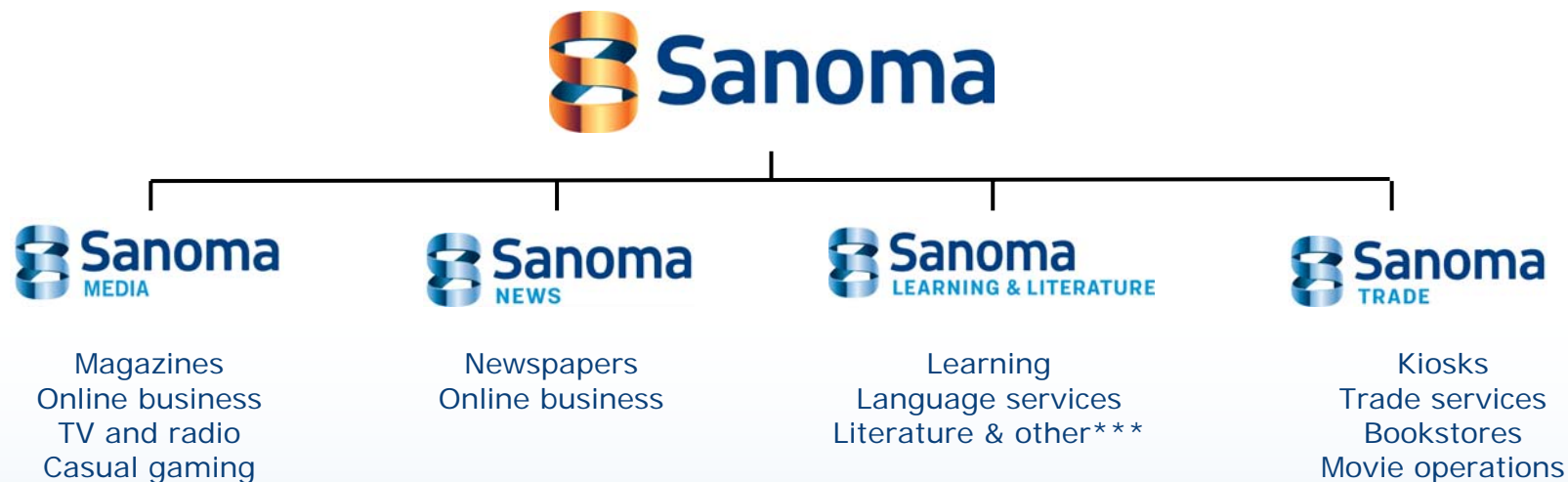
# Market leader in most of the operating countries



In addition, Esmerk operates in Finland, UK, Sweden, Germany, France, Russia and Malaysia. AAC operates in Finland, Sweden, Denmark, Norway, UK, Russia and China.

# Balanced portfolio

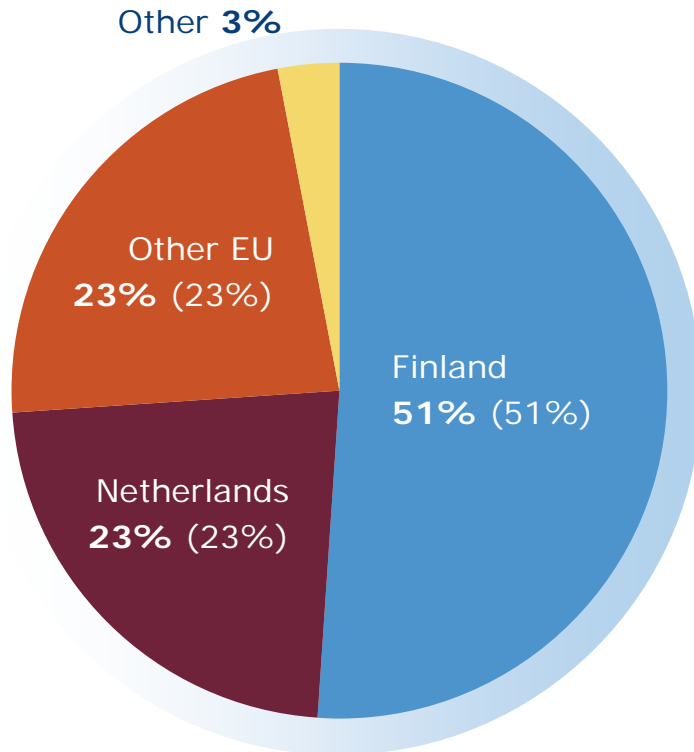
Net sales EUR 2,761 million • EBIT EUR 245 million\* • Personnel 15,405\*\*



# Balanced geographically and by business

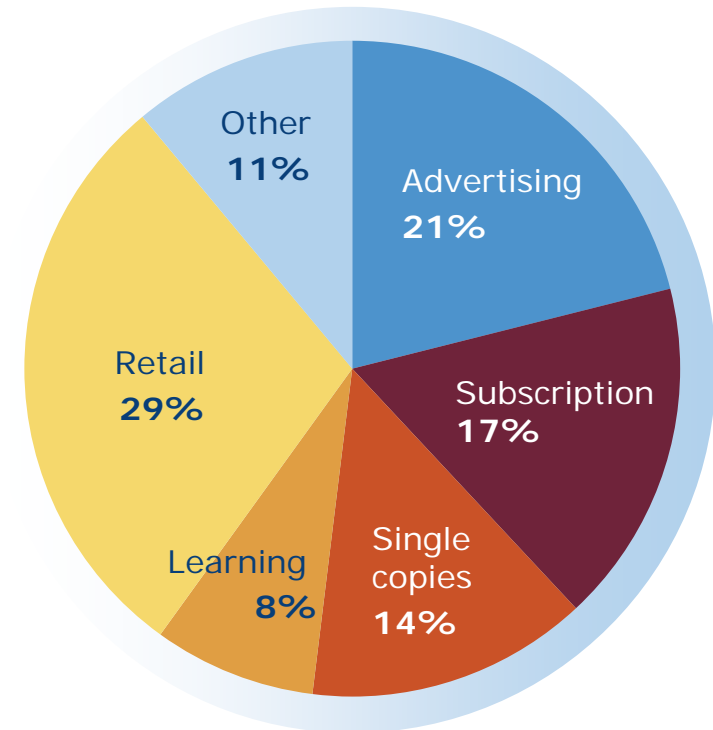


Net sales by geographic area



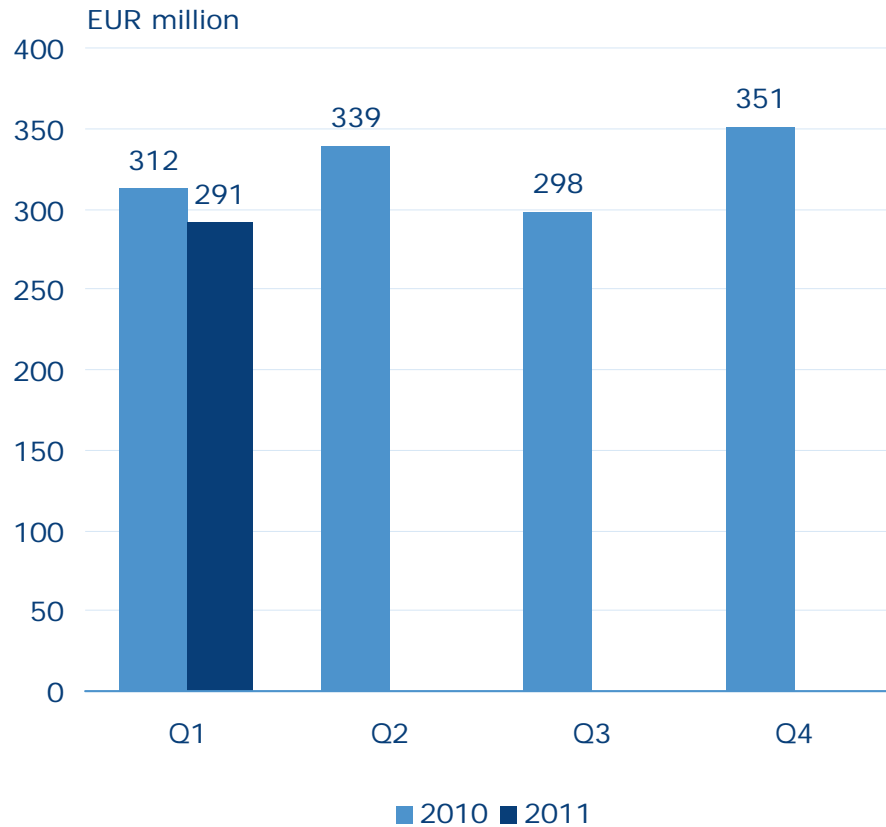
The Baltic countries 5% (5%)  
Other CEE countries + Russia and Ukraine 12% (12%)

Net Sales by type of revenue source

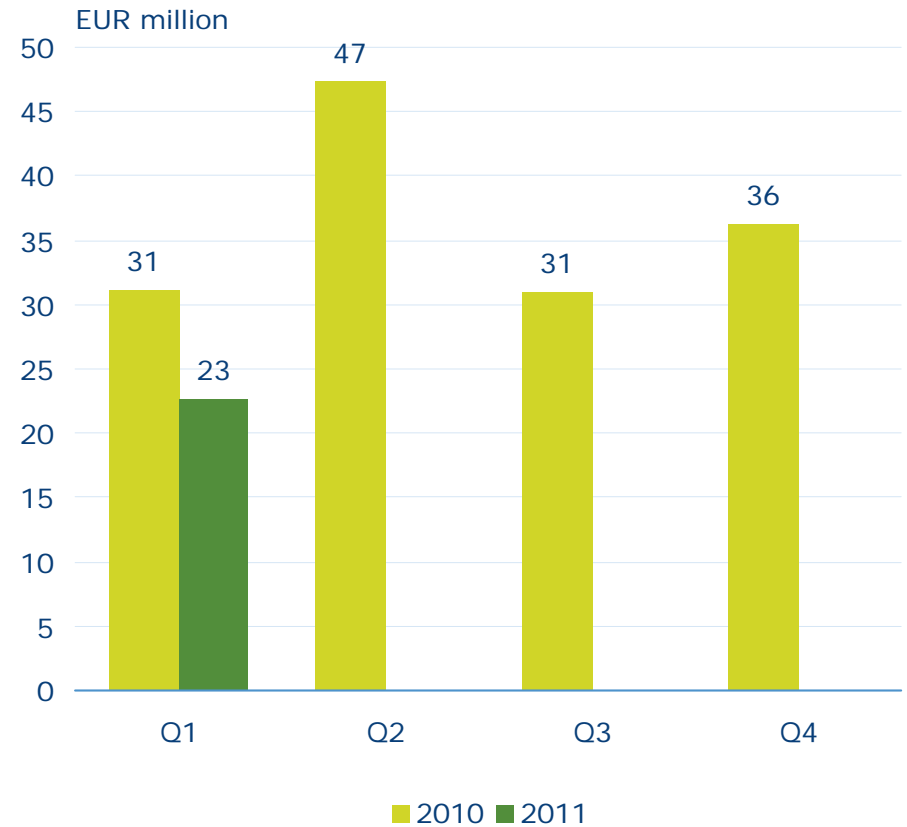


# Sanoma Media

## Net sales



## EBIT excluding non-recurring items



# Sanoma Media

## Key figures

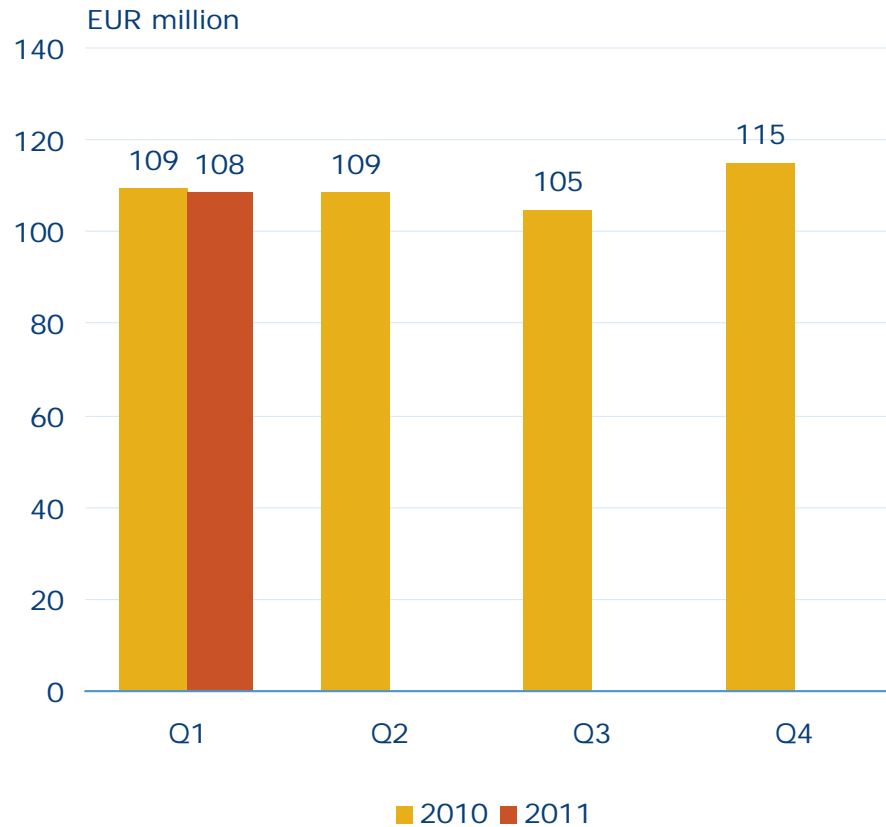
EUR million	1-3/ 2011	1-3/ 2010	Ch %	1-12/ 2010
Net sales	<b>291.1</b>	312.1	-6.7	1,299.6
The Netherlands	<b>105.3</b>	107.4	-2.0	490.4
Finland	<b>74.2</b>	92.6	-19.9	339.3
The CEE countries	<b>51.4</b>	48.7	5.5	214.9
Belgium	<b>50.1</b>	53.5	-6.4	208.3
Other businesses and eliminations	<b>10.2</b>	9.9	3.4	46.7
EBIT excluding non-recurring items	<b>22.7</b>	31.2	-27.1	145.8
% of net sales	<b>7.8</b>	10.0		11.2
Number of employees (FTE)*	<b>5,384</b>	5,779	-6.8	5,419

### Outlook for 2011

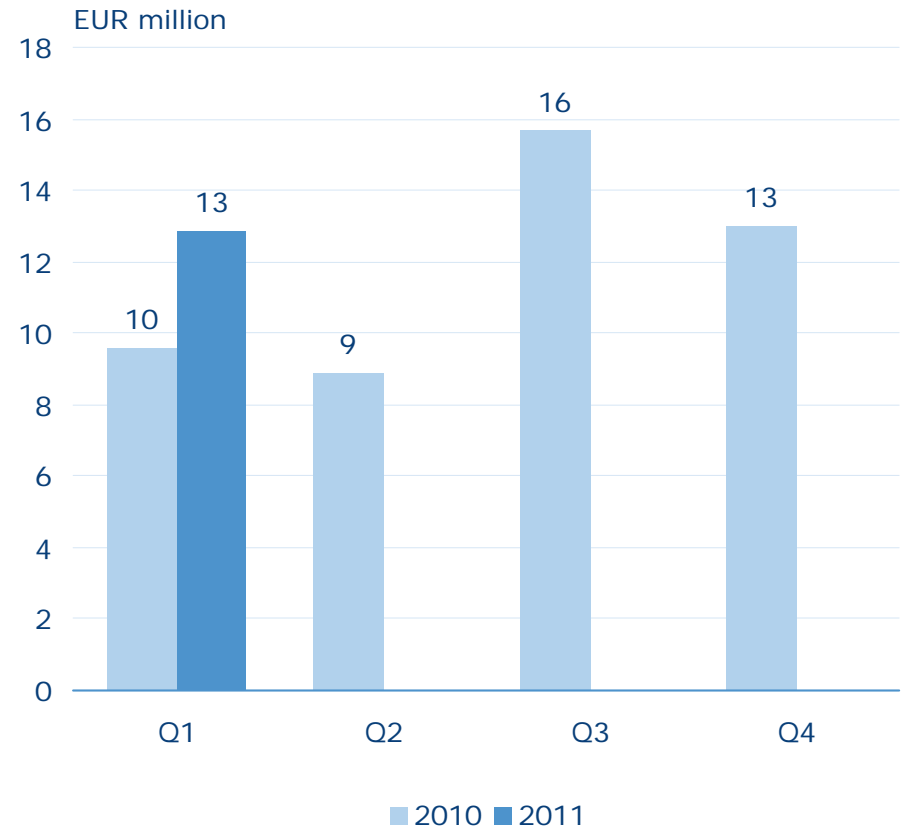
Following the SBS transaction, Sanoma Media's net sales are estimated to increase significantly and operating profit excluding non-recurring items is expected to increase slightly.

# Sanoma News

## Net sales



## EBIT excluding non-recurring items



# Sanoma News

## Key figures

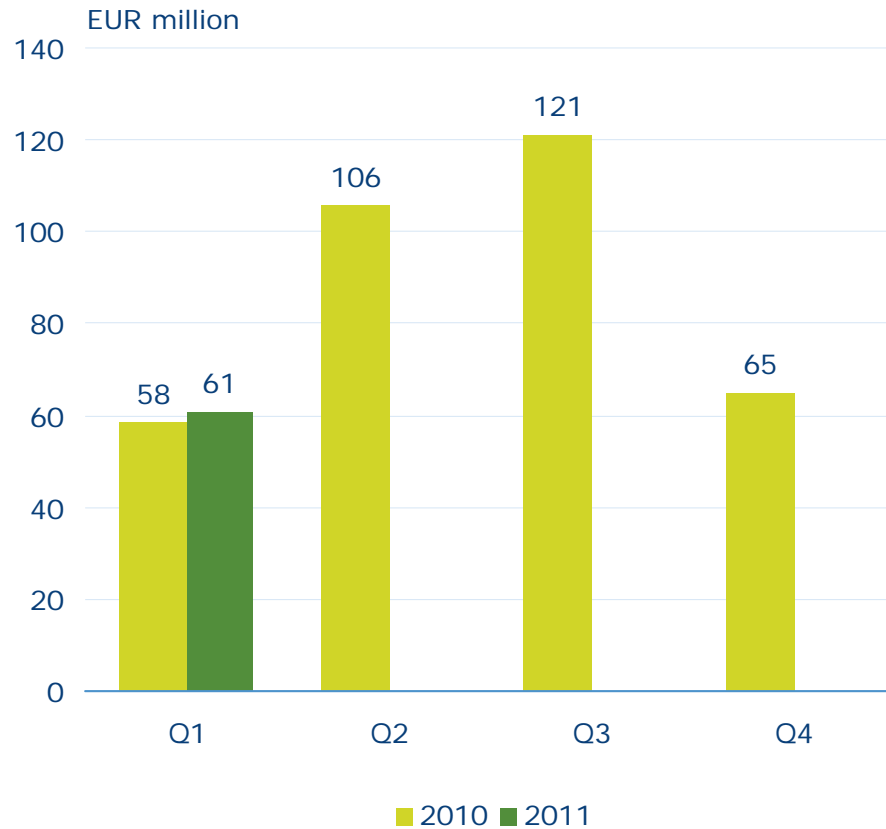
EUR million	1-3/ 2011	1-3/ 2010	Ch %	1-12/ 2010
Net sales	<b>108.4</b>	109.4	-0.9	437.6
Helsingin Sanomat	<b>61.2</b>	59.1	3.6	235.4
Ilta-Sanomat	<b>19.1</b>	19.9	-4.1	83.3
Other publishing	<b>23.7</b>	25.3	-6.4	99.5
Other businesses and eliminations	<b>4.4</b>	5.0	-13.3	19.4
EBIT excluding non-recurring items	<b>12.9</b>	9.6	33.8	47.2
% of net sales	<b>11.9</b>	8.8		10.8
Number of employees (FTE)*	<b>2,003</b>	2,168	-7.6	2,016

### Outlook for 2011

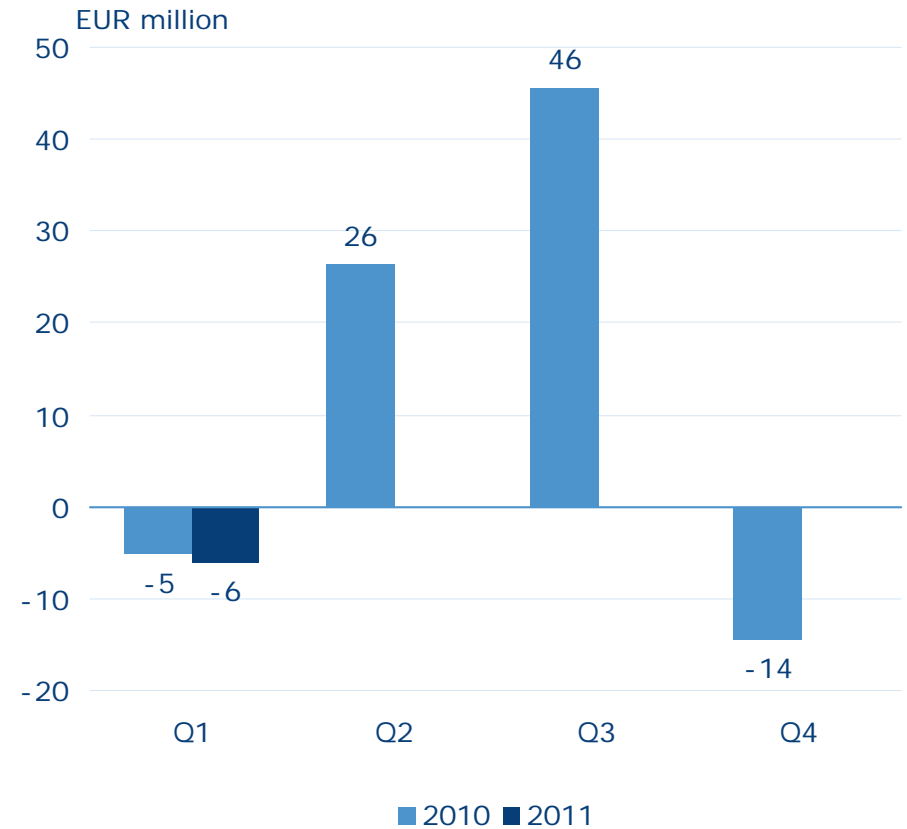
Net sales are estimated to be at the previous year's level due to the divestments made in 2010 and operating profit excluding non-recurring items is expected to improve slightly.

# Sanoma Learning & Literature

## Net sales



## EBIT excluding non-recurring items



# Sanoma Learning & Literature

## Key figures

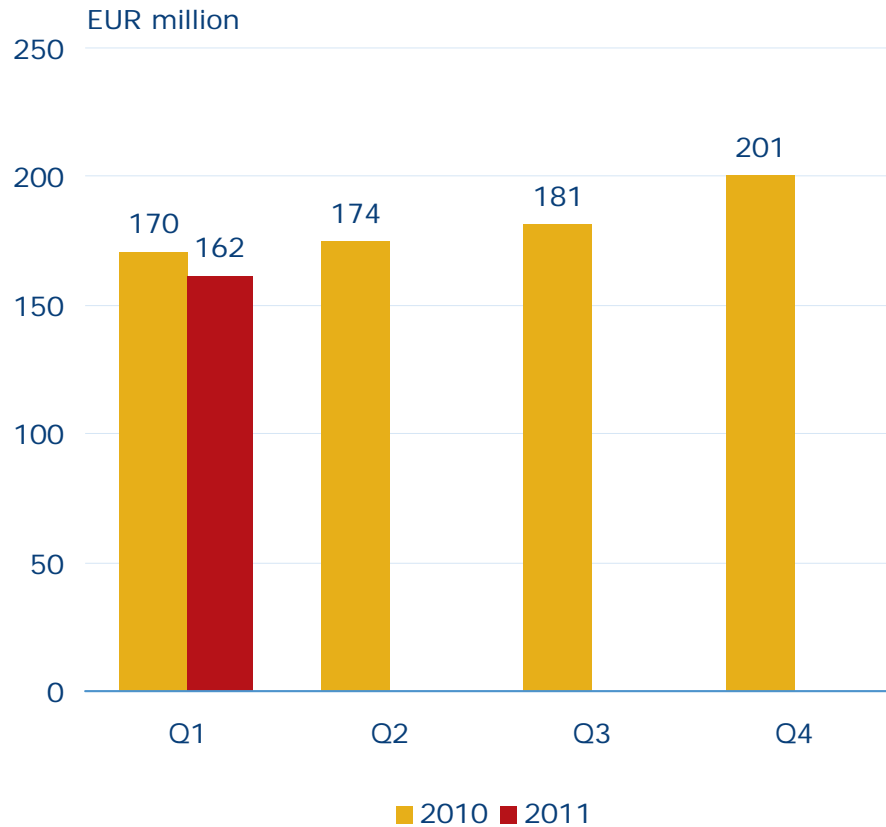
EUR million	1-3/ 2011	1-3/ 2010	Ch %	1-12/ 2010
Net sales	<b>60.7</b>	58.2	4.2	350.1
Learning	<b>34.3</b>	29.9	14.6	249.3
Language services	<b>8.7</b>	6.9	25.4	27.1
Literature and other businesses	<b>20.1</b>	23.6	-15.0	83.6
Eliminations	<b>-2.4</b>	-2.3	-5.8	-9.9
EBIT excluding non-recurring items	<b>-6.1</b>	-5.2	-16.8	52.6
% of net sales	<b>-10.0</b>	-9.0		15.0
Number of employees (FTE)*	<b>2,623</b>	2,637	-0.5	2,656

### Outlook for 2011

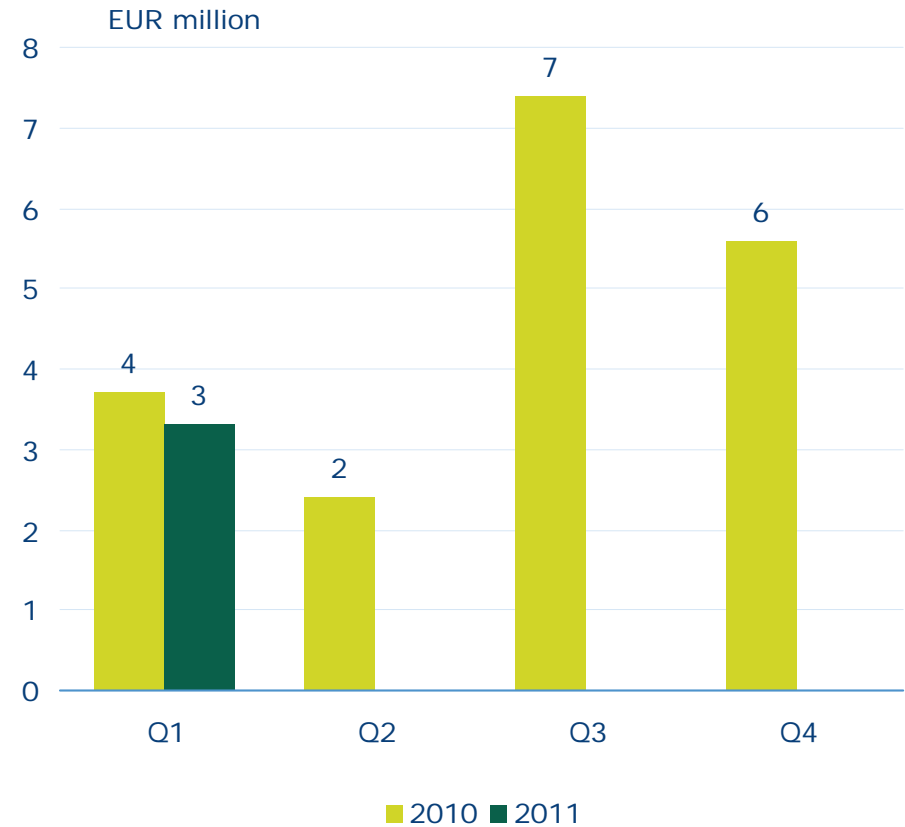
Following the transaction with Bonnier, the net sales of Sanoma Learning & Literature in 2011 are estimated to be at the previous year's level and operating profit excluding non-recurring items is expected to decrease somewhat. Learning business has a strong seasonality within the year, the first and fourth quarter being typically loss-making. For general literature, on the other hand, the fourth quarter is typically the strongest one. Due to this seasonality, this transaction will lower Sanoma Learning & Literature's fourth quarter result in 2011.

# Sanoma Trade

## Net sales



## EBIT excluding non-recurring items



# Sanoma Trade

## Key figures

EUR million	1-3/ 2011	1-3/ 2010	Ch %	1-12/ 2010
Net sales	<b>161.8</b>	170.2	-5.0	726.3
Kiosk operations	<b>85.3</b>	91.9	-7.2	398.4
Trade services	<b>32.4</b>	30.3	7.1	131.3
Bookstores	<b>24.8</b>	26.0	-4.7	120.6
Movie operations	<b>21.9</b>	25.4	-13.9	90.0
Eliminations	<b>-2.6</b>	-3.4	22.5	-14.0
EBIT excluding non-recurring items	<b>3.3</b>	3.7	-9.4	19.4
% of net sales	<b>2.1</b>	2.2		2.4
Number of employees (FTE)*	<b>5,089</b>	5,625	-9.5	5,149

### Outlook for 2011

Following the divestment of the movie operations and the Romanian operations, Sanoma Trade's net sales in 2011 are estimated to decrease clearly but operating profit excluding non-recurring items is expected to be at the previous year's level.

# Appendix 3

About owners and coverage

# Largest shareholders

30 April 2011

% of shares and votes

Aatos Erkko (of which through Oy Asipex Ab: 7.25%)	23.02
Robin Langenskiöld	7.54
Rafaela Seppälä	7.17
Antti Herlin (Holding Manutas Oy: 3.27%, Security Trading 0.51%)	3.79
Helsingin Sanomat Foundation	3.50
Ilmarinen Mutual Pension Insurance Company	2.12
Alfred Kordelin Foundation	1.94
Varma Mutual Insurance Company	1.55
Foundation for Actors' Old-age-home	1.38
Svenska litteratursällskapet i Finland r.f.	1.35

**Foreign ownership in total** **8.3**

**Total number of shares** **162,810,593**

**Total number of shareholders** **27,280**

Institutional investors: 53% of shares

Private investors: 47% of shares

# Analyst coverage

## **Carnegie Investment Bank**

Matti Riikonen  
tel. +358 9 6187 1231  
Carnegie.fi

## **Crédit Agricole Cheuvreux Nordic**

Niklas Kristoffersson  
tel. +46 8 723 5100  
Cheuvreux.se

## **Danske Markets Equities**

Panu Laitinmäki  
tel. +358 10 236 4867  
Danskeequities.com

## **Deutsche Bank**

Mark Braley  
tel. +44 207 545 9904  
Db.com

## **Evli Bank**

Markku Järvinen  
tel. +358 9 4766 9635  
Evli.com

## **Exane BNP Paribas**

Andrea Beneventi  
tel. +44 20 7039 9509  
Exane.com

## **E. Öhman J:or Securities Finland**

Teemu Vainio  
tel. +358 9 8866 6038  
Ohman.se

## **FIM**

Mark Mattila  
tel. +358 9 6134 6398  
Fim.com

## **Handelsbanken Capital Markets**

Mikael Doepel  
tel. +358 10 444 2450  
Handelsbanken.com/capitalmarkets

## **Nordea**

Sami Sarkamies  
tel. +358 9 165 59928  
Nordea.com/markets

## **Pohjola**

Kimmo Stenvall  
tel. +358 10 252 4561  
Opstock.fi

## **SEB Enskilda**

Mika Koskinen  
tel. +358 9 6162 8718  
Jutta Rahikainen  
tel. +358 9 6162 8713  
Enskilda.fi

## **Swedbank Markets**

Bengt Dahlström  
tel. +358 20 746 9155  
Swedbank.fi

# Sanoma's IR team

**Mr Kare Laukkanen**

tel. +358 105 19 5064

kare.laukkanen(at)sanoma.com

**Ms Anna Tuominen**

tel. +358 105 19 5066

anna.tuominen(at)sanoma.com

**Ms Katariina Hed**

tel. +358 105 19 5062

katariina.hed(at)sanoma.com

**IR team's joint email address:**

**ir(at)sanoma.com**





**Inspires, Informs and Connects**