

### ilse media The Leading Dutch Online Publisher

Paul Molenaar President, ilse media

CMD, 5 October 2007





### **Operating**...

- > ...some 80 sites
- > ...some to expire in months, some to last
- > ...produced and maintained by > 200 employees











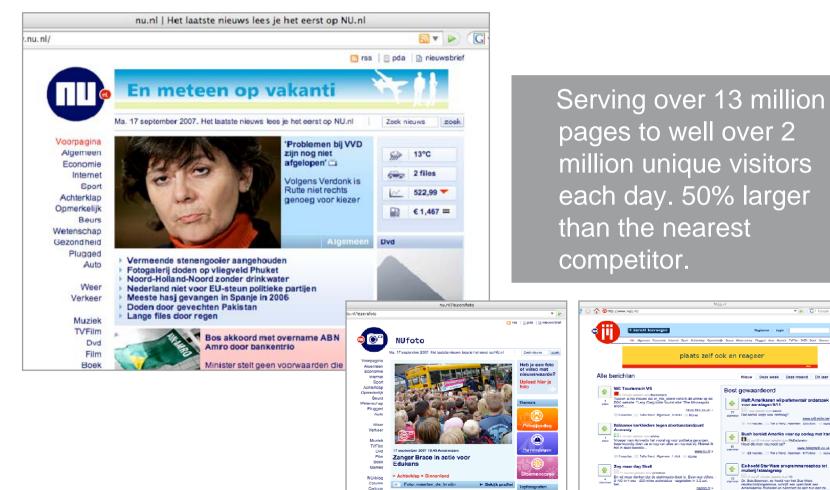
### **Our Stars**

- > Nu.nl
- > Startpagina.nl
- > Kieskeurig.nl



### Nu.nl





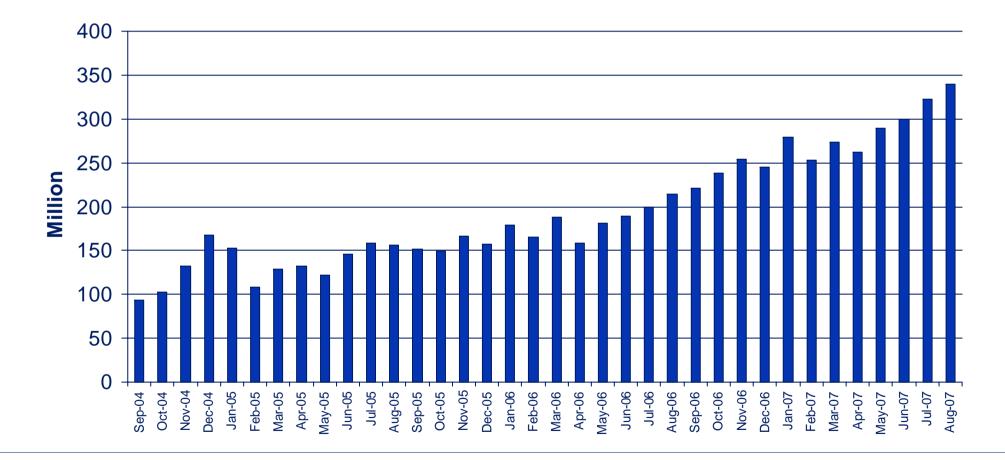
Meer foto's (6716)

Zanger Brace in actie





### Nu.nl Pageviews Sep 2004-Sep 2007







# Startpagina.nl

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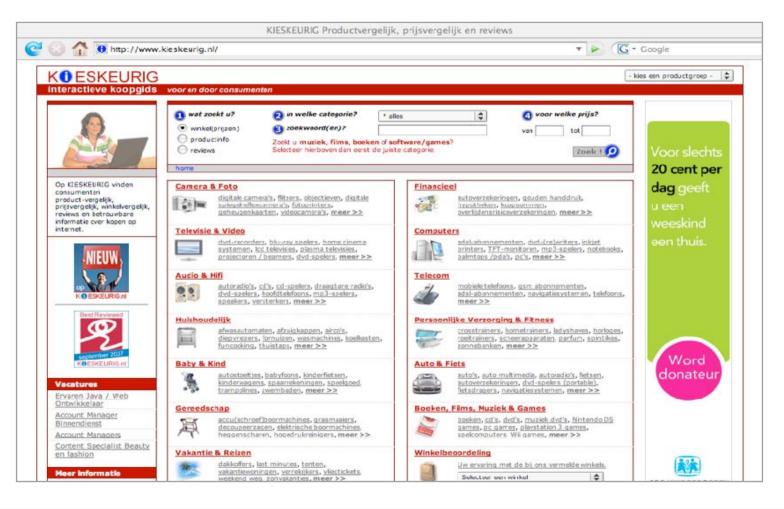
### Startpagina.nl







# Kieskeurig.nl





### **Performance** Reach Among Online Population May 2007

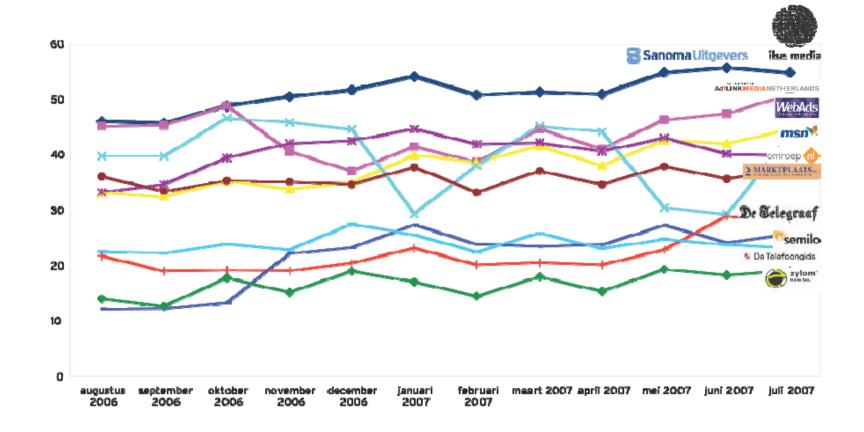


Site	Pages served	Unique Reach (abs)	Unique Reach (%)
Sanoma Uitgevers + ilse media	870,447,000	7,585,000	73.9
Nu.nl	316,041,000	2,873,000	28.0
Startpagina.nl	256,363,000	5,054,000	49.2
Schoolbank.nl	67,863,000	1.,607,000	15.7
TVGids.nl	45,358,000	1,606,000	15.6
Web-log.nl	44,908,000	2,730,000	26.6
Kieskeurig.nl	34,648,000	1,649,000	16.1
ilse.nl	14,188,000	807,000	7.9
Viva.nl	8,251,000	162,000	1.6
Libelle.nl	6,937,000	370,000	3.6
Yes.nl	6,782,000	161,000	1.6
Jongegezinnen.nl	5,230,000	156,000	1.5
Vrouwonline.nl	4,415,000	349,000	3.4
Startgames.nl	4,365,000	270,000	2.6
Xobi.nl	4,257,000	225,000	2.2
Margriet.nl	4,025,000	217,000	2.1
Kaboem.nl	2,832,000	65,000	0.6
Overzicht.nl	2,109,000	995,000	9.7





### **Top 10 Publishers Online** Reach of the Total Dutch Population 13+ (%)





Source: Bron: STIR aug '06 – jul '07 Paul Molenaar | 5/10/2007 | **11** 



# In Short

- > The leading directory service
- > The leading news site
- > The leading price comparison & user review site





### **Time & Money**

Mediatype	media spend (x MEUR)		media consumption (hours/ week)		
	2005	2006	2005	2006	
Newspapers	844	853	2.8	2.9	
Magazines	349	356	1.8	1.9	
TV	779	818	19.6	18.9	
Radio	253	258	22.4	22.4	
Internet	97*	146* 69	4.9**	5.9** 11	
			1		
Total	2,322	2,431	51.5	52	



\* Excluding Search Engine Marketing \*\* Average includes audience without online connection Source: STIR Research Paul Molenaar | 5/10/2007 | **13** 



# **An Advertiser Driven Model**

- > Advertising spend will follow time spend, generating double digit growth numbers for internet over the next five years
- > Top 3 players take a disproportionate piece of the advertising pie
- > The nature of advertising will increasingly be result based





### **Online vs. Print**

	Print	Online
Consumer revenue	$\checkmark$	×
Advertiser revenue	$\checkmark$	$\checkmark$
Brand sensitivity	$\checkmark$	$\checkmark$





# **Online Business Drivers**

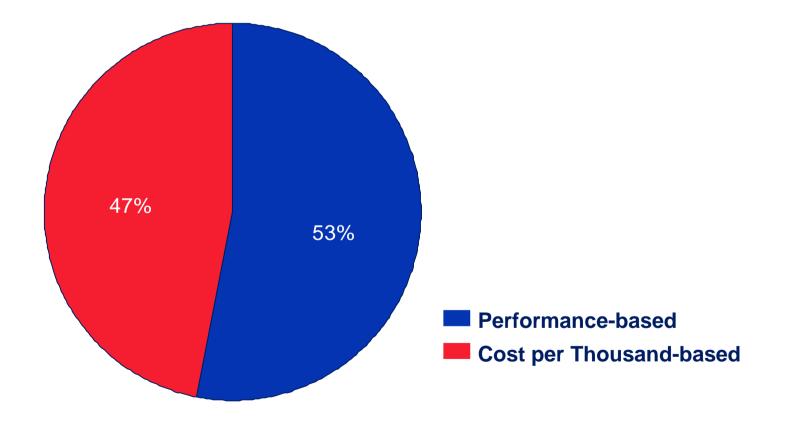
#### > Traffic

- > Autonomous vs. acquired visitors
- > Absolute volume and market position
- > Role of site in transactions
  - > Influence on purchasing behavior
  - > Generation of (sales) leads
- > Brand
  - > Trust level among traditional advertisers





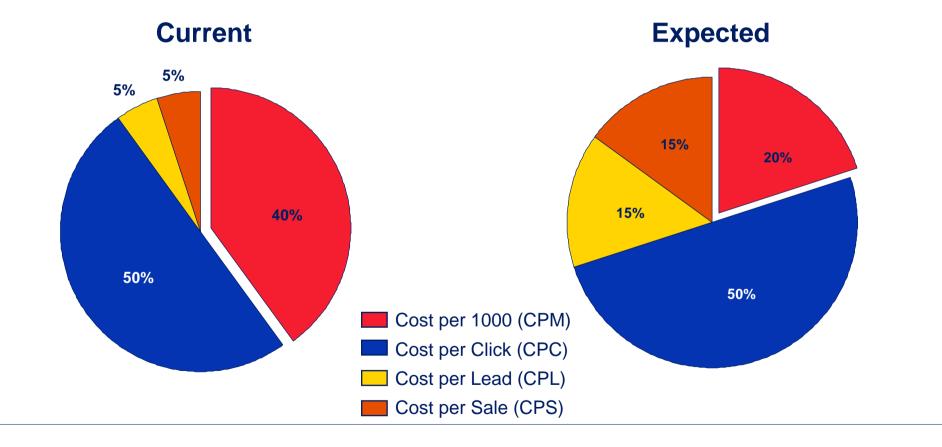
### **Advertiser Revenues**







### **Advertiser Revenue Total Market**







### **Trends in Advertising Revenue Streams**

- > Moderate growth in video advertising
- > Strong push towards result based advertising
- > Online media tend to become 'retail partners'





# A Successful Online Strategy

- > Combines mass reach (if and when possible)
- > Helpful communities of users
- > With focused environments





### **Magazine Brands Online**

> Why do they seem to be less successful than non-magazine sites?





- > Focus by staff (and management) is required
- Magazines are a fine combination of 'sections' internet is mostly about sections by themselves
- > Different perspectives on business models is required



# 360° Strategy



A 360° strategy can be defined around themes such as focus, revenue model, brand strategy, channel and design

Internet	Magazines Every medium role (not every program every	y medium f	Mass- customization <b>wn</b>	0	small reven of small num nue streams	ber	CPS
Marketing consum knowledge B2C + B2B instead of only B2C Tailoring communication	er IPTV Sales or lease of consume profiles	Home <b>hemes</b> , Ha		s b b c m Combination c omponents based tabases, not one with one b	content adv marg CPC da Sales of ad quare footage orand of media d on central single porta	nue from sales vertising (leads in) and revenue atabases on top vertising and p content Merchandising R	and from o of





# **Introducing Sanoma360**

- > A publishing model that is theme-based and open to utilizing any media (device) any time any where
- > Has the mission to inform and involve the consumer on those subjects selecting the right media based on relevancy to the consumer



### Sanoma Digital's Target



anoma

User's 360° Question of What Users Want ?

Sanoma Digital's target is to find **answers** to this question in the area of internet and mobile and to build **profitable concepts** around these answers.



**Traditional 360°** 





# Learnings from the Online World

- > Considering information flow to be part of a value chain
- > Know exactly where you want to be positioned on the value chain
- > Tailor the information and services for the consumer to maximize the value





### Themes

> Travel, automotive, housing, beauty/wellness, digital lifestyle....



# Aiming for Solid Continuity in a Dynamic Market



- > Theme-based, 360° publishing approaches create new business opportunities, significant growth scenarios and defendable positions.
- > 100% customer centric approaches are considered the most promising strategies in a dynamic landscape





# Thank you

