Sanoma Corporate Presentation

September 2013

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Market leader in chosen businesses and markets

One of the leading media and learning companies in Europe

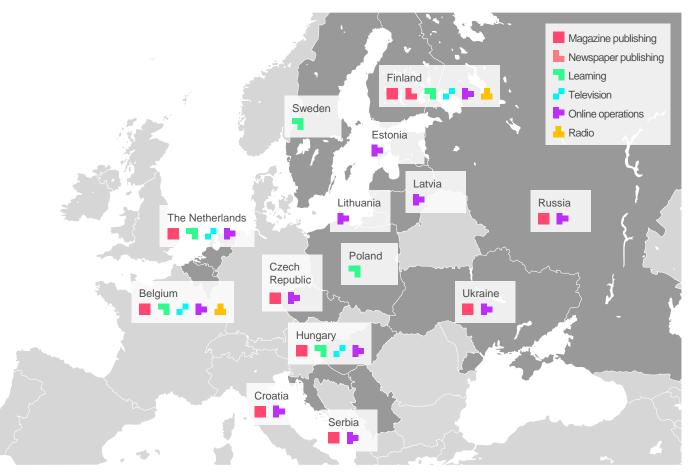
- #1 media company in the Netherlands and Finland
- Among top 2 educational players in all its 6 markets of operation
- Head office in Helsinki, Finland

Focus on consumer media and learning

- Strategy set & main portfolio changes executed
- From holding to Group structure

2012 financials

- Net sales EUR 2,376 million
- EBIT* EUR 231 million
- Personnel 10,381 (FTE)

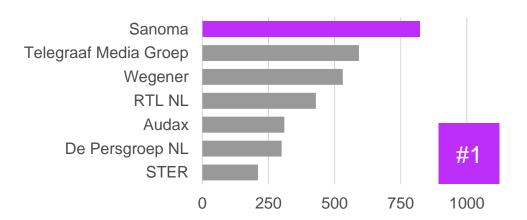


* EBIT excluding non-recurring items.

Sanoma's largest consumer media markets

Net sales of main media companies (in EUR million)

Netherlands (EUR million)



#1 in consumer magazines

- Circulation market share ~41%***
- Ad market share ~46%***

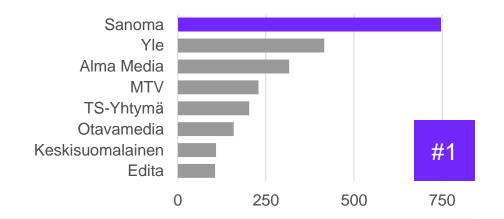
#1 in online advertising

Ad market share ~16%****

#2 in commercial TV

Ad market share ~25%*

Finland (EUR million)



#1 in newspapers

Ad market share ~16%* (News segment)

#1 in magazines

- Circulation market share ~38%****
- Ad market share ~22%*

#1 in online advertising

Ad market share ~38%*

#2 in commercial TV

Ad market share ~34%*

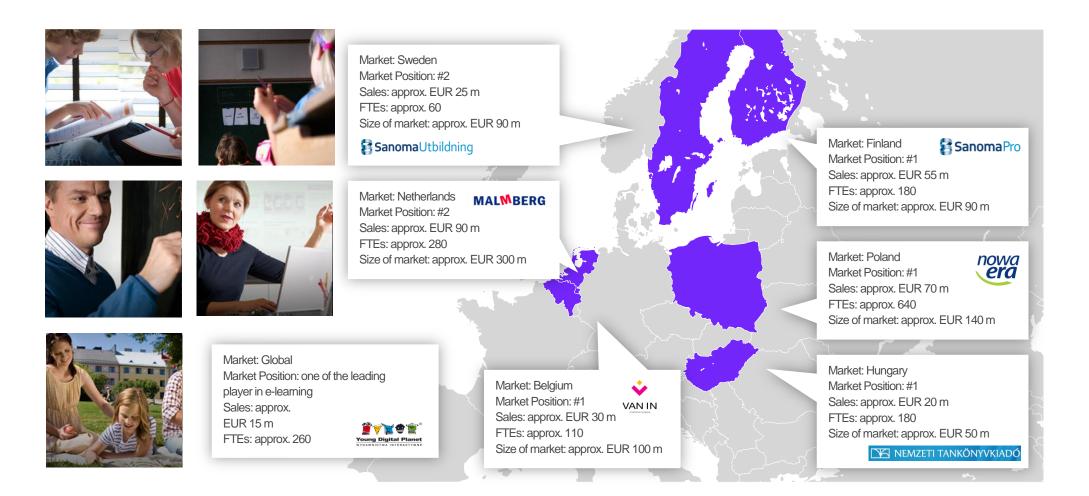
#1 in commercial radio

~32% share of radio listening**

*) H1/2013, **) Q2/2013, ***) Q1/2013, ****) FY/2012.

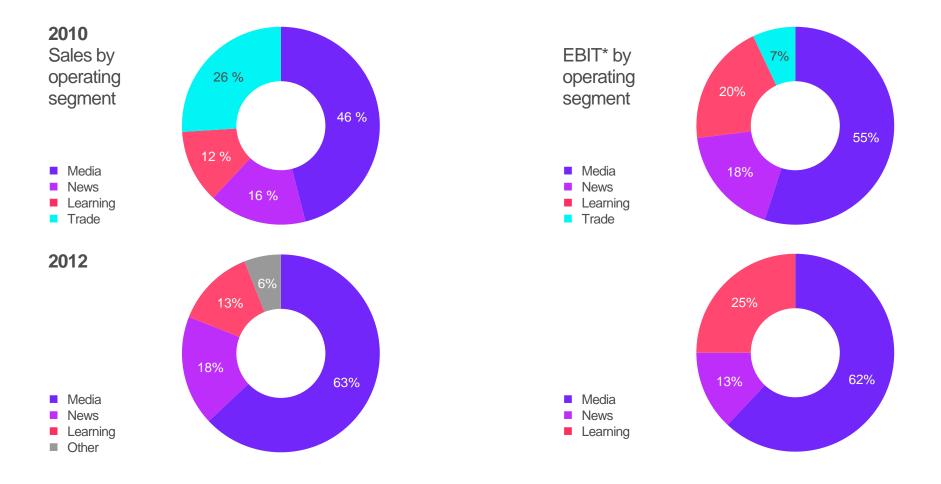
Learning – leading player in Europe

#1 or #2 in markets where present

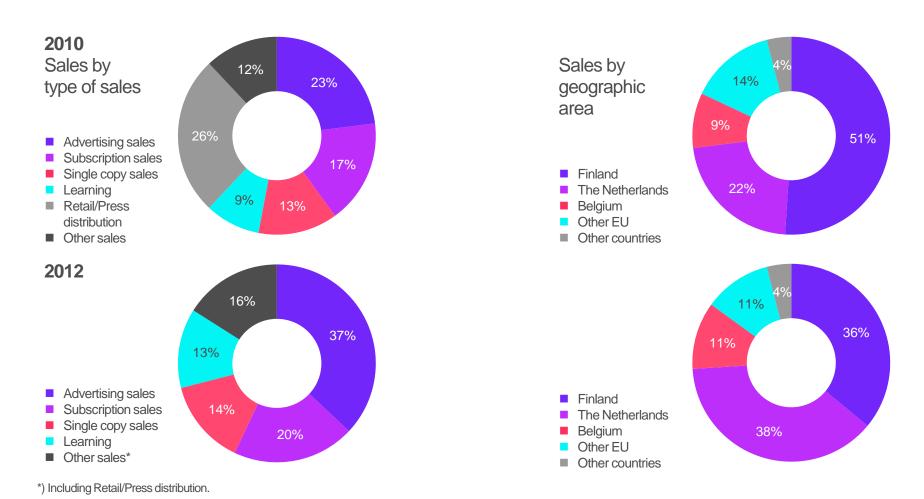


Corporate Presentation

Focus on consumer media and learning



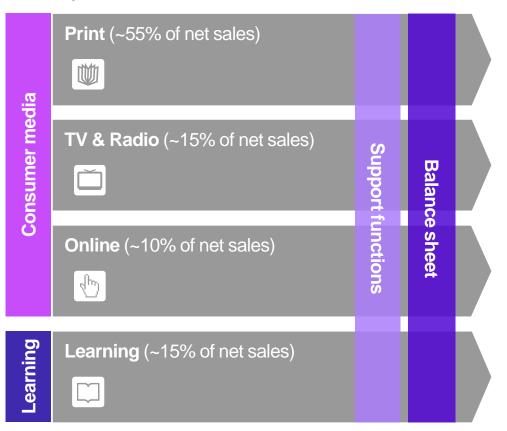
Focus on consumer media and learning



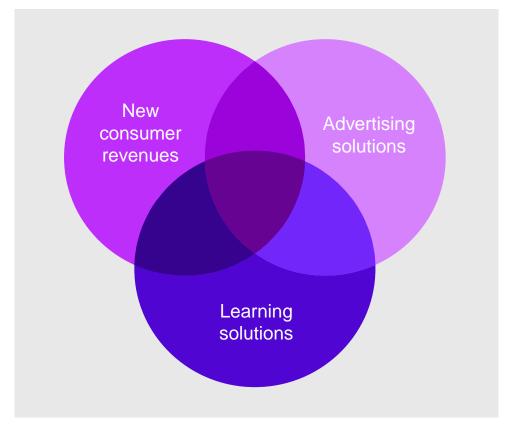
Managing the digital transformation

Focus on consumer media and learning

Drive performance of current business



Multi-platform and digital growth



Digital transformation in making

Transformation of main media operations

News

- #1 in Finland
- Growth in engagement
- Proven transformation path to digitalisation in newspapers
- Digital sales grew by more than 15% in Q2
- Ilta-Sanomat: Growth in online advertising more than offset decline in print advertising in H1
- Active role in the consolidation of printing market

TV

- Strong positions in the Netherlands and Finland
- Total viewing times growing, linear viewing times at prior years' levels
- Linear share of total advertising market stable to growing
- Established position in online-TV in Finland
- Introduction of pay-VOD (video-on-demand) in Finland

Magazines

- #1 in the Netherlands and Finland
- New business logics in digital moving forward, but still to be proven
- Digital Donald Duck download centre launched

Growth and transformation in Learning

Learning

- Leading learning player in 6 countries
- Sanoma at the forefront of gradual transformation to digital
 - Launch of upper secondary range of ebook series in Finland
- New portfolio expansion
 - Launch of pilot new online tutoring platform in the Netherlands and Belgium
 - Launch of testing & assessment platform in Poland

Examples of innovation and digital development

Consumer data and analytics

- Building capabilities and infrastructure on performance metrics, sales optimisation, targeted advertising and content recommendation
- Multi-channel content & publishing development
 - Content library
 - Digital distribution

E-commerce

 Kieskeurig International, Szallas, Huuto.net, Mitä saisi olla, leef.nl

Internal ventures

 Mobile and Content Accelerator programs for training and establishing in-house start-ups

Sanoma Ventures

 Seed investments so far in 10 promising external start-ups, e.g. Fashionchick.nl

Convert reach to revenues

Cross-media adds value for customers and Sanoma

Increased added value to consumers / communities

- Brand extensions & supplements
- Improved experience through multimedia expansion
- More targeted segmentation
- New digital businesses

Improved return on marketing

- Increased cross-media reach
- More targeted segmentation
- Capitalize on engaging context
- Domain 'ownership'

Increased return on reach and content

- Multi-format concept
- Content pooling and reusing
- ARPU centric thinking
- Monetise reach and media power
- New digital businesses



Redesign of consumer media operations

Will change the financial profile of the Group and may affect asset valuations

- Strategic choices to enhance focus
 - Product and service portfolios
 - Cost efficiency, incl. operational structures
 - Planning commenced next update at Q3 publication
- Investment focus on digital and learning solutions
- Continue to divest non-core assets



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Environment & Outlook

sanoma get the world

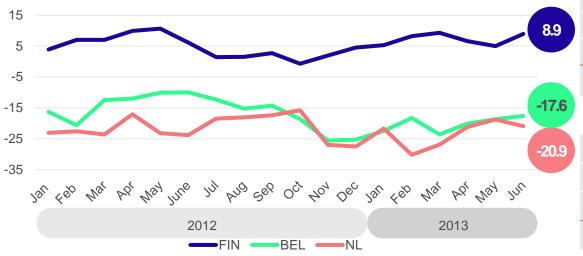
Advertising markets under severe pressure

Market environment impacting financial performance

Market environment

- Economy subdued market conditions and likelihood of clearly improving environment low
- Advertising incl. transformation from print to digital
- Consumer behaviour incl. shift in time spent and continued depressed consumer confidence

Consumer confidence*



Advertising market*	Change in %	vs. prior year
Netherlands	Q1/2013	Q2/2013
Magazines	-17	-17
TV	-5	-4
Online	-10	-14
Total ad market	Around -8***	Around -7***
Finland	Q1/2013	Q2/2013
Newspapers	-18	-17
Magazines	-16	-15
TV	-10	+3
Online	+3	+6
Total ad market	Around -13	Around -8
Belgium	Q1/2013	Q2/2013
Magazines	-20	-19
TV	-10	-10
Online	0	+3
Total ad market	Around -10	Around -10

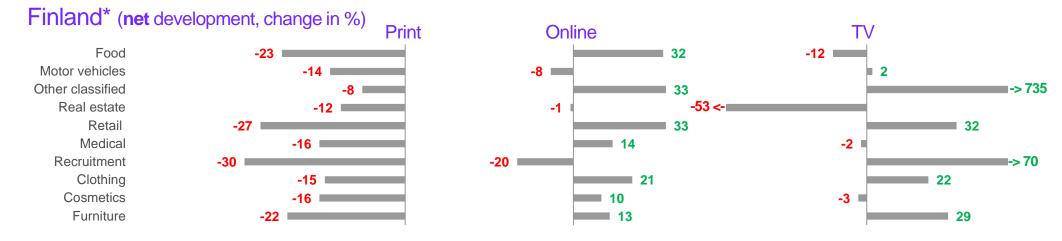
*Source: European Commission.

^{**}Net figures, excluding online search. NL & BEL: Sanoma estimates, FIN: TNS Gallup.

***Weighted average of magazines, TV and online (excluding search).

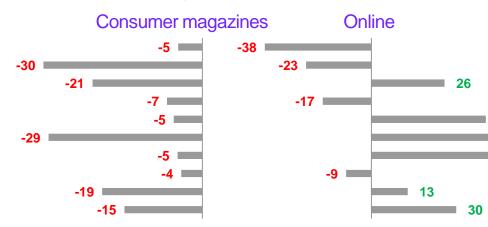
Advertising markets by category H1/2013 vs. H1/2012

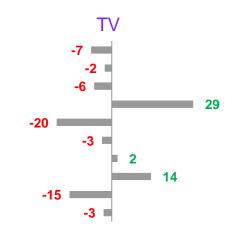
Print advertising declining in all main categories, mixed development in online and TV



Netherlands** (gross development, change in %)







■-> 146

*Source: TNS Gallup, online excluding search.
**Source: Nielsen, online excluding search.



Group outlook for 2013

Published on 23 July 2013

In 2013, Sanoma expects that the Group's consolidated net sales will decline more than 4% compared to 2012 and operating profit excluding non-recurring items is estimated to be below EUR 180 million.

Sanoma's outlook is based on the assumptions that the European economic environment remains under pressure and adversely impacts advertising markets in Sanoma's main operating countries. The likelihood of clearly improving market conditions in the second half of the year is estimated to be low.



Group long-term financial targets

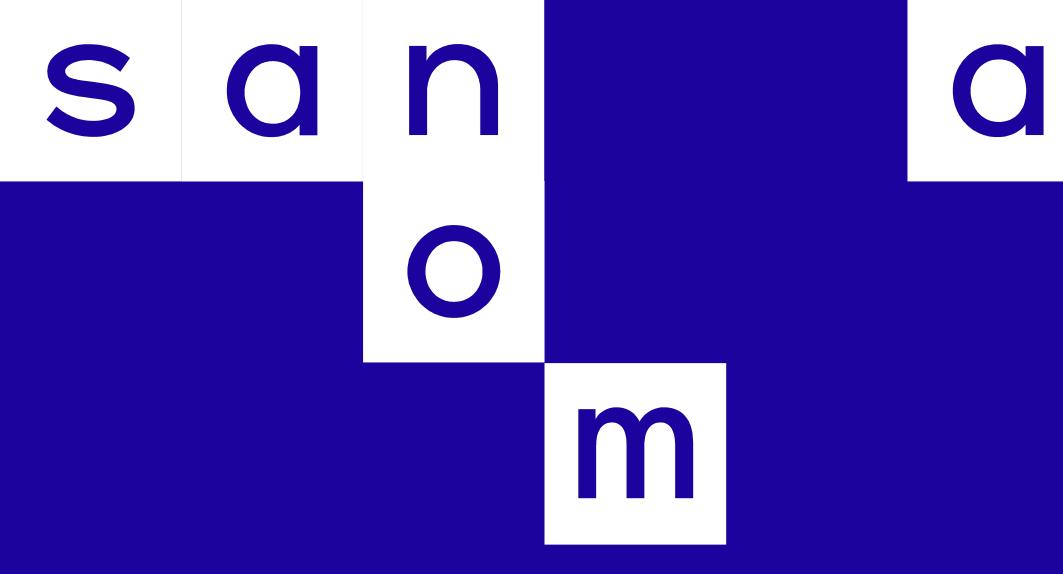
Financial targets*

Net sales growth	Faster than GDP growth in main operating countries
EBIT margin excl. non-recurring items	12%
Net debt / EBITDA**	<3.5
Equity ratio	35–45%
Gearing	<100%
Dividend per share	>50% of EPS excl. non-recurring items
CAPEX	< EUR 100 million

* Group long-term financial targets published on 14 June 2012.

** EBITDA is calculated based on 12-month rolling EBITDA excl. non-recurring items, where acquired operations are included and divested operations excluded for the rolling period, and where programming rights and prepublication rights have been raised above EBITDA.





Financials

Learning solid – structural changes accelerating in media

Q2 2013

- Net sales for the Group EUR 591 million (647)
 - Learning solid performance impacted by timing shift in sales recognition between quarters
 - Media continued deterioration of advertising markets and circulation
 - News continued deterioration of print advertising and circulation
- EBIT excl. non-recurring items EUR 68.0 million (103.8)
 - Learning impacted by timing shift between quarters
 - Media decline in sales not offset by efficiency measures
 - News improved its EBIT excl. non-recurring items compared to comparable period for the first time since Q4 2011
- Three-year EUR 60 million (gross) savings programme
 - Proceeding according to plan
- Divestments of non-core assets



Net sales development

Q2 2013



(%)	4-6/2013 organic growth	4-6/2013 share of net sales	2012 organic growth
Group	-9.3		-3.3
Media	-9.7	60.0	-5.8
News	-6.5	16.9	-3.6
Learning	-6.6	17.5	+8.6

Media: Advertising adversely affected net sales, especially

in the Netherlands. Lower circulation volumes not

offset by price increases.

News: Decline in net sales is mainly attributable to lower

print advertising sales, whereas online advertising

sales increased.

Learning: Timing shift from Q2 to Q1 in sales recognition in

Netherlands led to lower sales compared to previous

year. Underlying performance solid.

Other: Non-core operations under pressure.

*The line item 'Other companies and eliminations' includes non-core operations, head office functions, real estate companies and Group eliminations.



EBIT excl. non-recurring items development

Q2 2013

EUR million



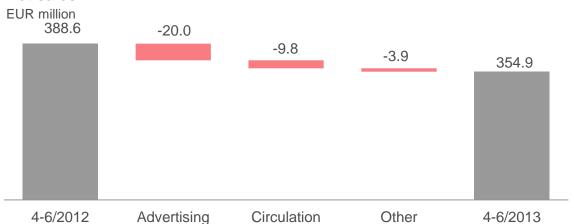
* 2012 figures have been restated due to a change in IAS19 'Employee benefits'.

**The line item 'Other companies and eliminations' includes non-core operations, head office functions, real estate companies and Group eliminations.

Media – net sales and EBIT excl. non-recurring items

Q2 2013





- Sales declined mainly due to weak advertising market
 - 3/4 of decline in advertising explained by weak advertising market in the Netherlands
- Decline in magazine circulation not offset by price increases

EBIT excl. non-recurring items

EUR million



- Operating profit excluding non-recurring items impacted mainly by:
 - Weak advertising sales
 - Efficiency measures not able to offset the decline in sales

^{* 2012} figures have been restated due to a change in IAS19 'Employee benefits'.



News – net sales and EBIT excl. non-recurring items

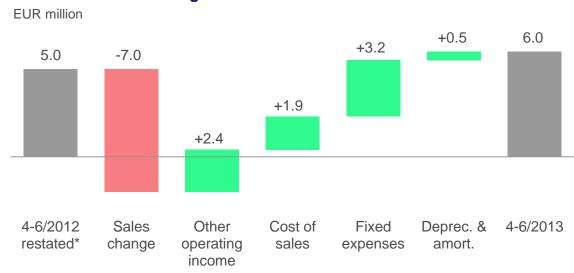
Q2 2013





- Sales declined mainly due to weak print advertising market
- In Ilta-Sanomat online advertising more than off-set the decline in print advertising

EBIT excl. non-recurring items



- EBIT excluding non-recurring items increased mainly due to cost savings
- News improved its EBIT excluding nonrecurring items compared to comparable period for the first time since Q4 2011

^{* 2012} figures have been restated due to a change in IAS19 'Employee benefits'.



Non-recurring items

Q2 2013

- Restructuring expenses approx. EUR 7 million related to cost savings programme
- Netherlands approx. EUR 6 million tax-deductible impairment of intangible assets related to equestrian sports magazines
- Belgium approx. EUR 11 million tax-deductible impairment of intangible assets related to Sanoma's share of the Belgium De Vijver operations and approx. EUR 2 million tax-deductible impairment related to Belgium magazine operations

EUR million	4–6/2013	4–6/2012	1–6/2013	1–6/2012	1-12/2012
Gain on sales	0.0	7.0	1.5	7.0	10.2
Loss on sales	-1.9	0.0	-1.9	0.0	-1.1
Restructuring expenses	-10.0	-5.2	-13.9	-5.2	-24.2
Impairment of goodwill and intangible assets	-19.1	-7.5	-53.9	-7.5	-35.0
Total non-recurring items in operating profit	-31.0	-5.7	-68.3	-5.7	-50.0
Total non-recurring items in associated companies	1.3	-3.2	1.3	-20.5	-17.5

Free cash flow

Cash flow from operations less cash CAPEX

EUR million	4–6/2013	Restated* 4–6/2012	1-6/2013	Restated* 1-6/2012	Restated* 1–12/2012
EBITDA excl. non-recurring items	141.1	178.3	217.0	265.2	523.0
TV programming costs	-34.7	-40.3	-94.8	-89.0	-179.3
Prepublication costs	-8.1	-7.4	-14.6	-13.6	-28.2
Change in working capital	-60.5	-79.8	-95.8	-100.2	-11.4
Interest paid	-7.7	-13.5	-34.7	-21.2	-35.7
Other financial items	-1.5	-1.1	-4.0	-4.5	-9.2
Taxes paid	-16.7	-10.5	-19.8	-33.7	-49.3
Other adjustments	-9.4	-7.0	-13.4	-6.2	-18.0
Cash flow from operations	2.6	18.8	-60.2	-3.1	192.0
Cash CAPEX	-20.8	-13.4	-33.7	-29.7	-63.5
Free cash flow	-18.3	5.4	-93.9	-32.8	128.5

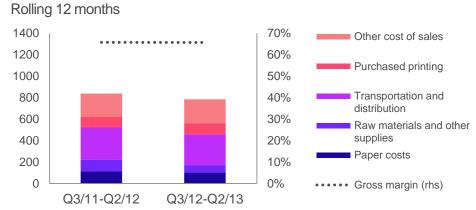
^{* 2012} figures have been restated due to a change in IAS19 'Employee benefits' and include continuing and discontinued operations.



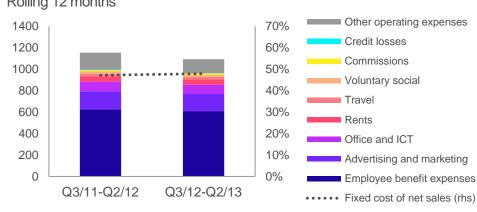
Cost structure & savings programme

- Gross margin at the level of comparable period
- Fixed costs lower in absolute terms
- Group-wide cost savings programme targeting around EUR 60 million gross savings compared to 2012
 - Savings fully effective by the end of 2015
- Savings programme proceeding according to plan
 - Decisions made so far are estimated to generate around half of targeted EUR 60 million gross savings
 - Realised gross savings more than EUR 3 million in Q2 2013
 - Around EUR 16 million of non-recurring items recognised so far
 - Some EUR 7 million in Q2 2013

Cost of sales split (EUR million) and Gross Margin



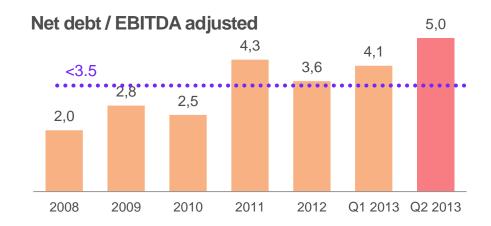
Fixed cost split (EUR million) and share of net sales Rolling 12 months



Capital structure

30 June 2013

- Funding secured for the coming years
 - Diversification of funding through sale and leaseback arrangements under consideration
- Q2 is seasonally the weakest for the balance sheet
- Net debt EUR 1,418 million (1,457)
 - Net debt / EBITDA adjusted 5.0 times (4.7)
 - EBITDA adjusted is calculated based on 12-month rolling EBITDA excl. non-recurring items (continuing operations), where acquired operations are included and divested operations excluded for the rolling period, and where programming rights and prepublication rights have been raised above EBITDA
 - Average interest rate around 3.5% p.a.
 - Interest sensitivity* is around EUR 3 million and the duration is 18 months
- Equity totalled EUR 1,444 million (1,533)
- Clear headroom to financial loan covenants
 - Net debt / EBITDA based on covenant calculation method 3.1 times (2.7)
 - Equity ratio 38.2% (39.6%)



Committed credit facilities profile**

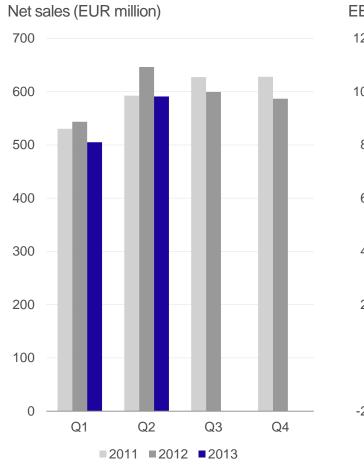
FUR million

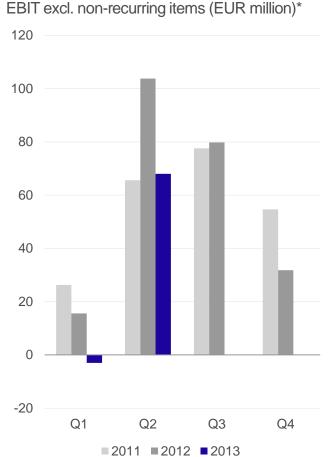


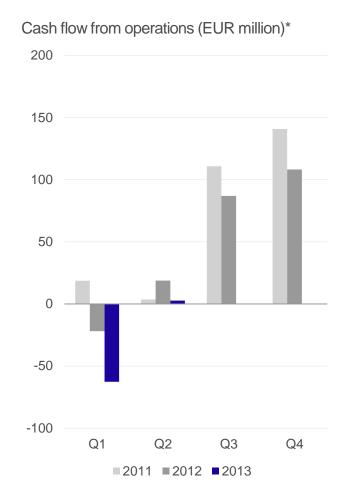
^{*} Should the level in market interest rates make a parallel shift of one percentage point. ** Including the EUR 400 million bond maturing in 2017 and excluding current account limits.



Seasonality between quarters visible in EBIT and cash flow







* 2012 figures have been restated due to a change in IAS19 'Employee benefits'.



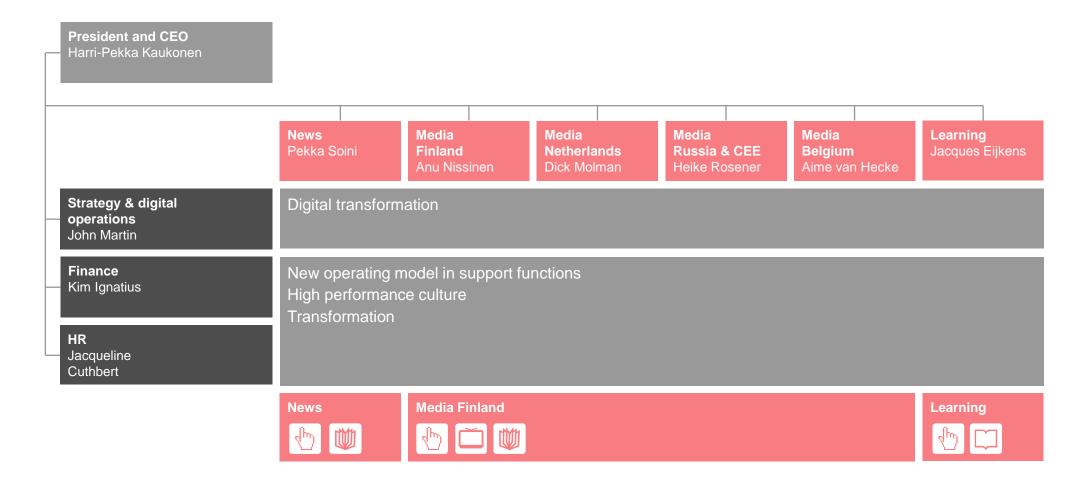
Appendix 1

Sanoma's business units

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Organisational structure



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Sanoma Media

Key figures

EUR million	4–6/2013	1–3/2013	FY 2012	10-12/2012	7–9/2012	4–6/2012	1–3/2012	FY 2011
Net sales	354.9	323.5	1,487.1	406.3	338.1	388.6	354.1	1,369.2
The Netherlands	184.6	157.2	760.4	207.2	173.5	208.1	171.6	642.0
Finland	73.7	69.6	301.7	82.2	65.4	76.7	77.4	309.7
Russia & CEE	43.9	42.8	199.5	53.5	46.9	50.1	49.0	213.1
Belgium	53.2	54.3	228.3	64.1	52.9	54.6	56.8	209.1
Other businesses and eliminations	-0.5	-0.5	-2.7	-0.7	-0.6	-0.8	-0.7	-4.8
EBIT excluding non-recurring items*	31.8	-1.3	151.5	46.9	23.0	54.5	27.0	149.5
% of net sales	9.0	-0.4	10.2	11.5	6.8	14.0	7.6	10.9
Number of employees (FTE)**	5,512	5,536	5,718	5,718	5,824	5,770	5,785	5,638

^{* 2012} figures have been restated due to a change in IAS19 'Employee benefits'.

** At the end of the period.

Sanoma Media Netherlands

- Net sales 2012: EUR 760 million
- Has an extensive portfolio with over a 100 different brands in print, TV and online
- Is the dominant player in the Dutch magazine market
 - Libelle, Margriet, LINDA., Donald Duck, Story, Veronica magazine
- No 2 commercial TV player in the Netherlands
 - SBS6, NET5 and Veronica together have 26% share of the TV advertising
- Has a rich online portfolio of 120 websites
 - Grazia.nl, NU.nl, Startpagina.nl, Styletoday.nl, Vrouwonline.nl, Weblog.nl and many more
 - Developing actively mobile applications



Sanoma Media Finland

- Net sales 2012: EUR 302 million
- Over 40 quality titles and a readership of over 3 million
 - Finland's number-one publisher of children's and juvenile publications
 - Popular titles include Aku Ankka (Donald Duck), Kodin Kuvalehti, ET-lehti, Me Naiset
- No 2 commercial TV player in Finland
 - Commercial TV channel Nelonen complemented with seven other TV channels and five radio channels in Finland
 - Nelonen Media's share of TV advertising is 34%
 - Online TV service Ruutu.fi is one of our strongest-growing online services



Sanoma Media Belgium

- Net sales 2012: EUR 228 million
- Operates in both the Dutch and French speaking markets
- Market leader in women's magazines and TV titles (Libelle, TeVe-Blad, Story)
- Has a number of popular internet sites in Belgium
- 33% of De Vijver
 - Free-to-air TV channels VIER and VIJF
 - Weekly magazine Humo
 - TV production company Desert Fishes



Sanoma Media Russia & CEE

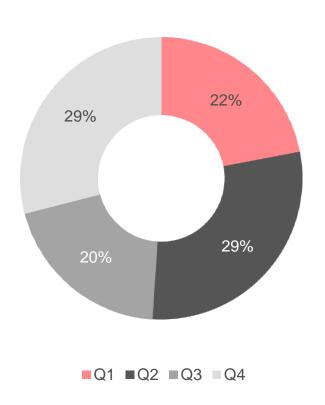
- Net sales 2012: EUR 200 million
- Operates in eight markets: Bulgaria, Croatia, the Czech Republic, Hungary, Romania, Russia, Serbia and Ukraine
- Publishes over 140 consumer magazines mainly targeted at women
 - Cosmopolitan, Men's health, Harper's Bazaar, National Geographic
- Online and mobile media products include both magazine websites and independent online services
- Two cable TV channels in Hungary
 - Story4 and Story5



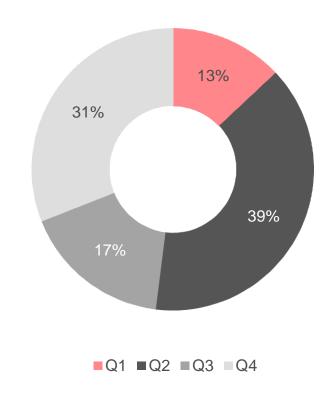
TV – net sales and EBIT seasonality

2010-2012 average for TV*

Net sales split



EBIT** split





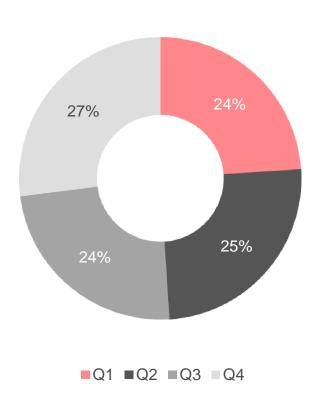
*Includes SBS Netherlands (excluding PPA amortization) and Nelonen Media Finland.

**Excluding non-recurring items.

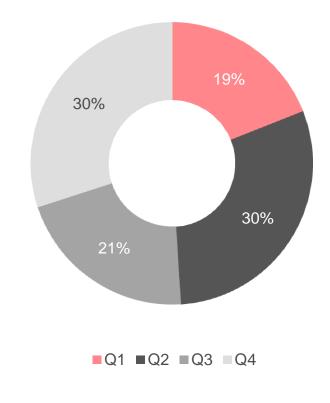
Magazines – net sales and EBIT seasonality

2010-2012 average for Magazines*

Net sales split



EBIT** split





*Includes Dutch, Finnish, Belgium and Russian operations.

**Excluding non-recurring items.



Sanoma Media

Net sales EUR million



EBIT excluding non-recurring items* EUR million



* 2012 figures have been restated due to a change in IAS19 'Employee benefits'.



Sanoma News

Key figures

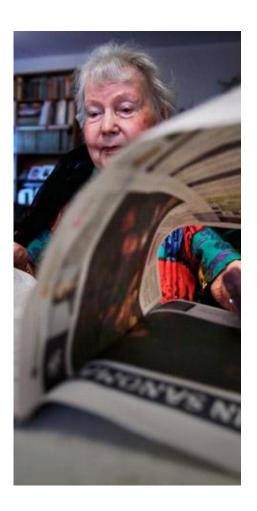
EUR million	4-6/2013	1-3/2013	FY 2012	10-12/2012	7–9/2012	4–6/2012	1-3/2012	FY 2011
Net sales	99.8	101.0	422.8	107.6	98.3	106.8	110.0	435.8
Helsingin Sanomat	53.0	56.3	224.9	57.1	52.2	56.2	59.3	238.5
Ilta-Sanomat	22.7	20.0	84.3	21.1	20.0	22.0	21.2	84.4
Other businesses and eliminations	24.1	24.8	113.5	29.4	26.1	28.6	29.5	112.9
EBIT excluding non- recurring items*	6.0	5.9	32.2	10.0	8.4	5.0	8.8	49.4
% of net sales	6.0	5.8	7.6	9.3	8.5	4.7	8.0	11.3
Number of employees (FTE)**	2,127	2,026	1,928	1,928	2,002	2,213	2,033	2,025

^{* 2012} figures have been restated due to a change in IAS19 'Employee benefits'.

** At the end of the period.

Sanoma News

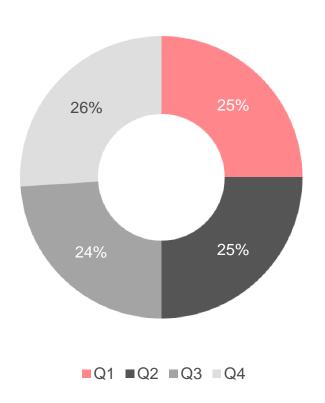
- Net sales 2012: EUR 423 million
- Finland represents 99% of the segment's sales
- Helsingin Sanomat and Ilta-Sanomat are the leading newspapers in Finland
- Metro is the leading free sheet in Finland
- Etelä-Saimaa, Kouvolan Sanomat and Kymen Sanomat are the leading regional papers
- Digital media, a growth area:
 - Market leader in online classified ad services (Huuto.net, Keltainen Pörssi and Oikotie) – in addition in Estonia and Latvia
 - Iltasanomat.fi the second largest online newspaper in Finland
 - Strong internet news service Taloussanomat.fi
- Printing plants at five locations
- Sanoma News was established in 1889



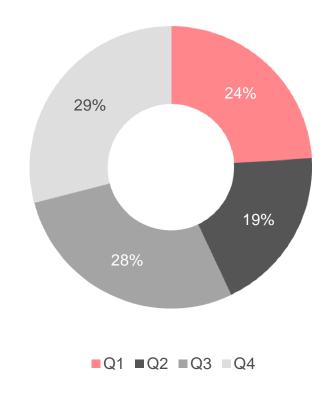
News – net sales and EBIT seasonality

2010-2012 average for News

Net sales split



EBIT* split





*Excluding non-recurring items.

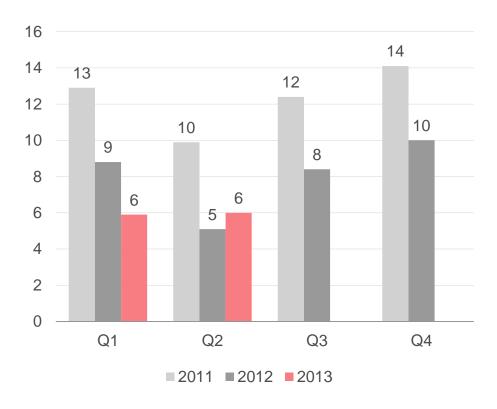


Sanoma News

Net sales EUR million



EBIT excluding non-recurring items* EUR million



^{*2012} figures have been restated due to a change in IAS19 'Employee benefits'.



Sanoma Learning

Key figures

EUR million	4-6/2013	1–3/2013	FY 2012	10-12/2012	7–9/2012	4–6/2012	1–3/2012	FY 2011
Net sales	103.5	45.7	312.4	35.5	127.4	111.1	38.4	290.6
Learning	103.7	45.7	306.4	35.5	127.4	109.3	34.2	256.6
Other businesses			6.5	0.0	0.0	1.8	4.6	36.1
Eliminations	-0.2	0.0	-0.5	0.0	0.0	0.0	-0.4	-2.1
EBIT excluding non-recurring items*	35.9	-4.4	59.2	-22.1	49.4	46.9	-15.0	47.7
% of net sales	34.6	-9.6	19.0	-62.2	38.7	42.2	-39.0	16.4
Number of employees (FTE)**	1,741	1,750	1,735	1,735	1,719	1,715	2,011	2,011

^{* 2012} figures have been restated due to a change in IAS19 'Employee benefits'.

** At the end of the period.

Sanoma Learning

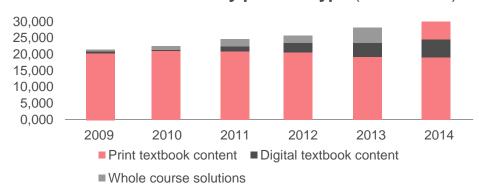
- Net sales 2012: EUR 312 million
- One of Europe's largest providers of learning materials and solutions operating in Finland, Hungary, Belgium, the Netherlands, Poland and Sweden
- Among top 2 learning players in its all 6 operating countries
- The roots of our educational publishing goes back to the 19th century
 - Van In established in 1833, Malmberg 1885



Sanoma at the forefront and well positioned

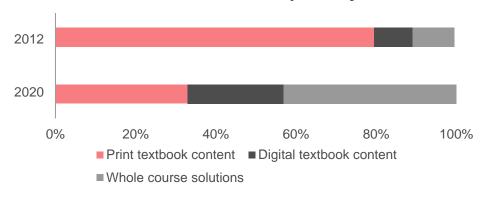
Learning transformation still in infancy Sanoma at the forefront and well positioned

Global textbook revenue by product type (USD million)



Sanoma learning Print business unit 53 % Pro forma net sales Services by type of sales 4 % Hybrid

Global education textbook marketplace by format



Expanded value proposition opportunity

Pure digital

13 %

- Pupils need to improve their learning outcomes and workflow
- Teachers need support in teaching and workflow process
- Headmasters need tools for school management
- Parents need tutoring for their children

Source: Outsell Analysis.

30 %

Organic expansion opportunity

Total educational budget for the countries where we are present

Learning materials

1% or approx. EUR 0.75 billion

Variable expenses

(e.g. platforms, development, training, school management) 24% or approx. EUR 18 billion

Fixed (salaries) 75% or approx. EUR 56 billion

This part of the budget will hardly grow because

- Commoditization of content
- Demographic development
- ... but there is potential organic growth by
- Sanoma in the forefront of digital transformation and well positioned to create value through new learning solutions and services

Total spending on education, 2009 (EUR million)

Country	Total	Fixed	% of total	Learning materials	% of total	Variable expenses	% of total
Belgium	13,000	11,200	86%	100	0.8%	1,700	13%
Hungary	4,700	3,700	78%	50	1.1%	1,000	21%
Netherlands	20,000	16,400	82%	300	1.5%	3,300	17%
Poland	19,000	12,800	67%	135	0.7%	6,200	32%
Finland	6,100	3,900	64%	85	1.4%	2,100	35%
Sweden	11,800	8,000	68%	80	0.7%	3,700	31%
Total	74,500	55,800	75%	750	1%	17,900	24%

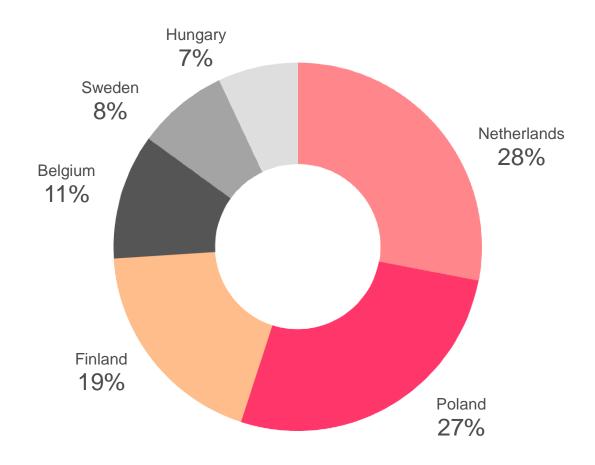
Source: Eurostat and OECD.

Addressable

Non-addressable

Learning net sales split (business unit)

2012 net sales



Learning – net sales and EBIT seasonality

2010-2012 average for learning*

Net sales split EBIT** split in relative terms 12% 13% 34% 41% ■Q1 ■Q2 ■Q3 ■Q4

Q1

Q2

Q3

Q4

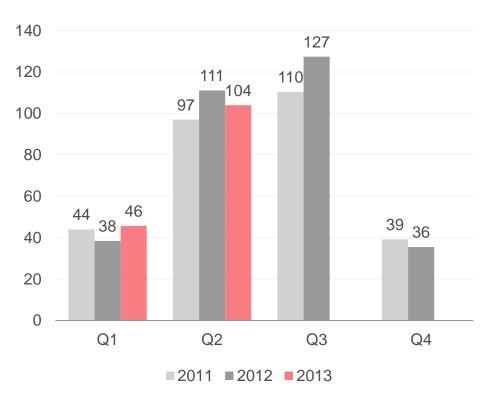


*Includes only learning business of the Learning segment. **Excluding non-recurring items.



Sanoma Learning

Net sales EUR million



EBIT excluding non-recurring items* EUR million



^{* 2012} figures have been restated due to a change in IAS19 'Employee benefits'.



Appendix 2

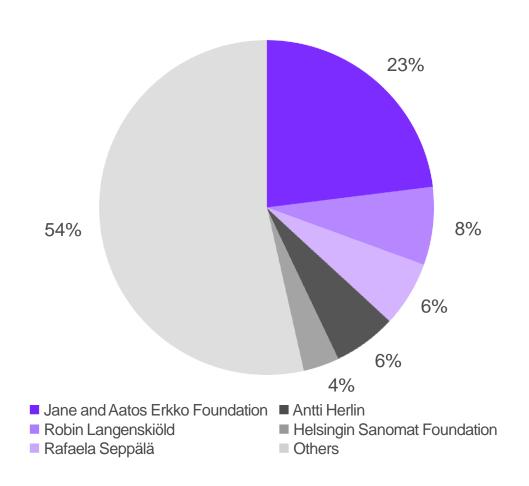
About owners and coverage



Sanoma – largest shareholders

	% of shares
31 August 2013	and votes
1. Jane and Aatos Erkko Foundation	23.02
2. Robin Langenskiöld	7.54
3. Rafaela Seppälä	6.31
4. Antti Herlin (Holding Manutas Oy: 4.98%, Security Trading 1.11%, personal: 0.02%)	6.10
5. Helsingin Sanomat Foundation	3.50
6. Ilmarinen Mutual Pension Insurance Company	2.60
7. Foundation for Actors' Old-age-home	1.38
8. Alfred Kordelin Foundation	1.29
9. The WSOY's Literature Foundation	1.27
10. The State Pension Fund	1.22
Foreign ownership in total	8.7
Total number of shares	162,812,093
Total number of shareholders	33,236

Institutional investors: around 64% of shares Private investors: around 36% of shares



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