

# Annual General Meeting

Jaakko Rauramo, President & CEO

April 18, 2000

Finlandia Hall



Established: 1878



1889



1993



1976

Oy Devarda Ab



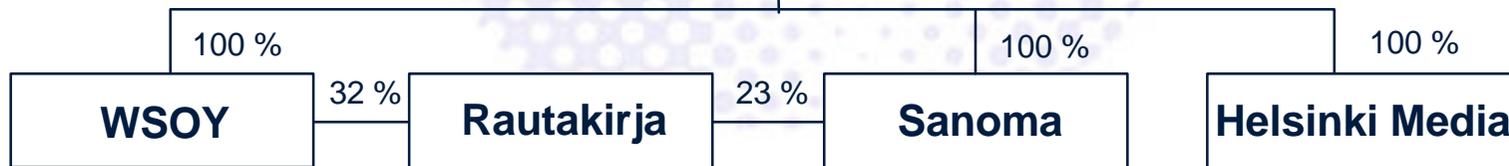
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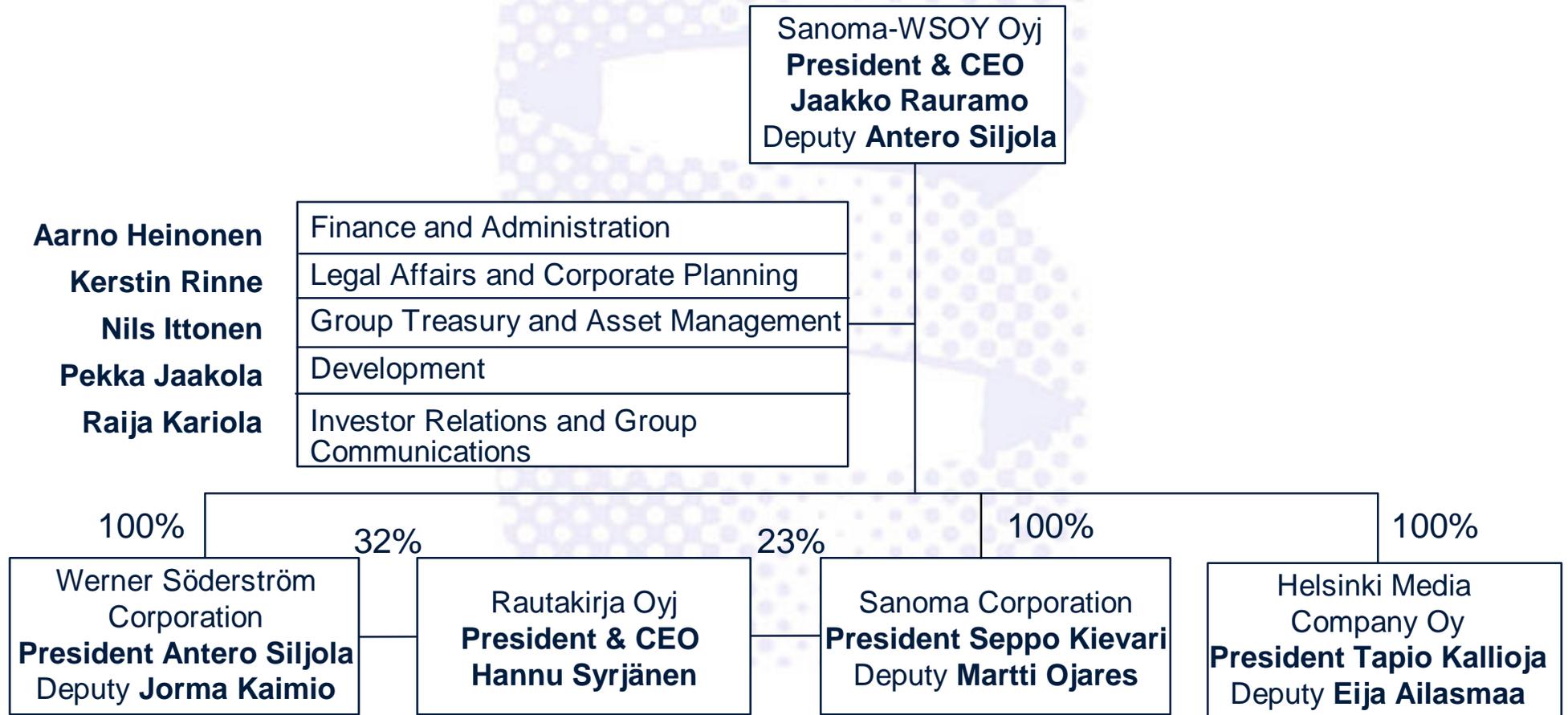
# Combination merger

May 1, 1999

SanomaWSOY Group



# Organisation



# SanomaWSOY Group

Parent Company

Sanoma-WSOY Oyj

Sectors

Helsinki Media Company Oy

Sanoma Corporation

Rautakirja Oyj

Werner Söderström Corporation

Business areas

• Business units

**Magazine publishing**

- Magazines
- Special interest magazines
- Comics
- Books

**Electronic media**

- TV operations
- Network media

**Newspaper publishing and printing**

- Helsingin Sanomat
- Ilta-Sanomat
- Local and regional newspapers
- Printing plants

**Financial and new media products**

- Financial daily
- News agency services
- News analysis and summary services

**Kiosk operations  
Press distribution  
Bookstores**

- Suomalainen Kirjakauppa Oy

**Movie theatre operations**

- Finnkino Oy

**Restaurant operations**

- EuroStrada Oy
- Pizza Hut (franchising)

**Publishing**

- Books
- Electronic publications
- Maps
- Other electronic products

**Printing**

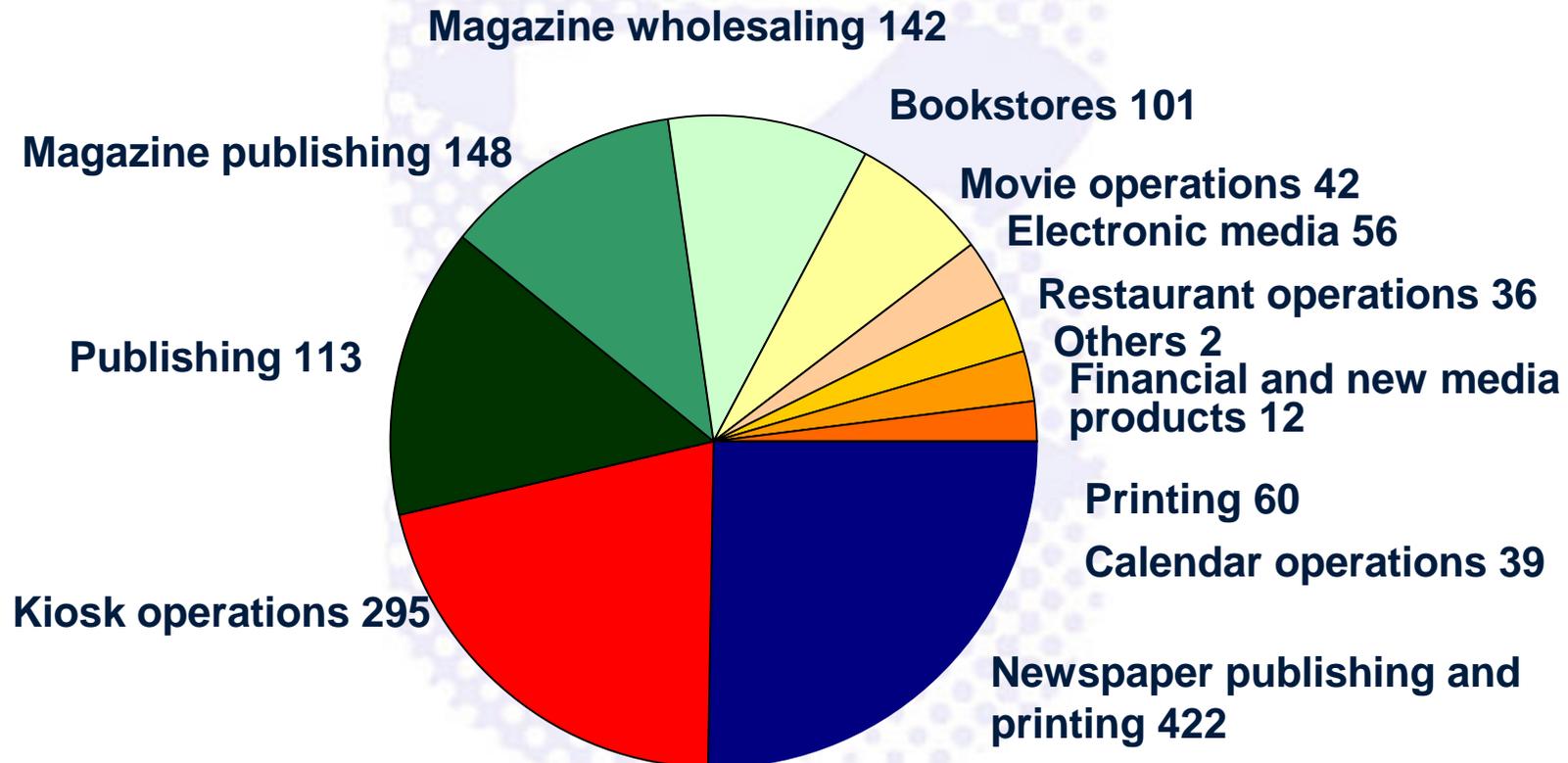
- Printing plant
- Digital printing plant
- Special printed products

**Calendar operations**

- Calendars



# Net sales by business, 1999 EUR million



Total: EUR 1 468 billion \*

\*) includes Intra-Group sales (EUR 147 million)



# Income statement

EUR million	1999	1998	Change %
Net sales	1 320.6	1 251.7	5.5
Operating profit	71.7	71.2	0.6
Financial income and expenses	39.3	26.5	48.0
Profit before extraordinary items	110.4	97.7	13.0
Profit after extraordinary items	110.7	211.3	-47.6
Direct taxes	-31.6	-29.0	-8.9
Minority interest	-5.1	-13.3	61.7
Profit for the year	74.0	169.0	-56.2

Pro forma, FAS  
FAS= Finnish Accounting Standard



# Balance sheet

EUR million	1999	1998	Change %
Non-current assets, total	744.5	551.7	35.0
Current assets, total	578.6	688.0	- 15.9
<b>ASSETS, TOTAL</b>	<b>1 323.1</b>	<b>1 239.6</b>	<b>6.7</b>
Shareholders' equity, total	786.1	727.6	8.0
Minority interest	119.4	98.4	21.4
Statutory provisions	1.7	2.0	-16.9
Liabilities	415.9	411.6	1.0
<b>LIABILITIES, TOTAL</b>	<b>1 323.1</b>	<b>1 239.6</b>	<b>6.7</b>

Pro forma, FAS  
 FAS= Finnish  
 Accounting Standard



# Cash flow statement

EUR million

1.1.–31.12.1999

<b>Cash flow from operations before financial items and taxes</b>	<b>130.3</b>
<b>Cash flow from operations</b>	<b>123.8</b>
<b>Cash flow from investments</b>	<b>-213.0</b>
<b>Cash flow from financing</b>	<b>-17.2</b>
<b>Change in liquidities according to the cash flow statement</b>	<b>-106.5</b>
<b>Non-realised exchange rate differences under liquidities</b>	<b>-5.4</b>
<b>Net increase (+)/decrease (-) in liquidities</b>	<b>-111.9</b>
<b>Liquidities according to the balance sheet at Jan 1</b>	<b>433.1</b>
<b>Liquidities according to the balance sheet at Dec 31</b>	<b>321.2</b>

Pro forma, FAS  
FAS= Finnish  
Accounting Standard



# Key indicators, 1999

<b>Net sales, EUR million</b>	<b>1 320.6</b>
<b>Operating profit , EUR million</b>	<b>71.7</b>
<b>% of net sales</b>	<b>5.4</b>
<b>Profit before extraordinary items, EUR million</b>	<b>110.4</b>
<b>% of net sales</b>	<b>8.4</b>
<b>Earnings/share, EUR</b>	<b>2.13</b>
<b>Equity/share, EUR</b>	<b>22.73</b>
<b>Return on investment, % (ROI)</b>	<b>12.4</b>
<b>Return on equity, % (ROE)</b>	<b>9.3</b>
<b>Equity ratio, %</b>	<b>71.0</b>
<b>Gearing, %</b>	<b>-24.0</b>
<b>Personnel, average</b>	<b>9 816</b>

Pro forma, FAS  
FAS= Finnish  
Accounting Standard



# Share price development, from May 1, 1999 onwards



# The 15 largest publicly listed companies in Finland

by market capitalisation as of April 14, 2000

	<b>FIM billion</b>	<b>EUR billion</b>
1. Nokia	1 390,0	233,78
2. Sonera	241,5	40,61
3. Nordic Baltic Holding	82,1	13,80
4. Stora Enso	48,3	8,13
5. UPM-Kymmene	44,5	7,48
6. Helsingin Puhelin*	43,2	7,27
7. Tietoenator	21,9	3,68
8. Fortum	20,2	3,40
9. SanomaWSOY	15,2	2,56
10. Sampo	14,3	2,41
11. Pohjola	12,5	2,10
12. Metso	12,2	2,05
13. Danisco	11,8	1,98
14. Comptel	11,1	1,87
15. Orion	10,4	1,75



\* includes HPY Holding's equities<sub>11</sub>

Source: Bloomberg

w/jaana/kalvot/jr00/yhtiökokousengl1804 12.4.2000

# SanomaWSOY's operational highlights



- **Merger (1 May)**
- **A-pressen (27,5 %) (Jun 99)**
- **Digital TV operating licences (23 Jun)**
- **The Sanoma House**
- **Kymen Lehtimedia**
- **Digital and interactive learning materials**
- **Group's development unit**



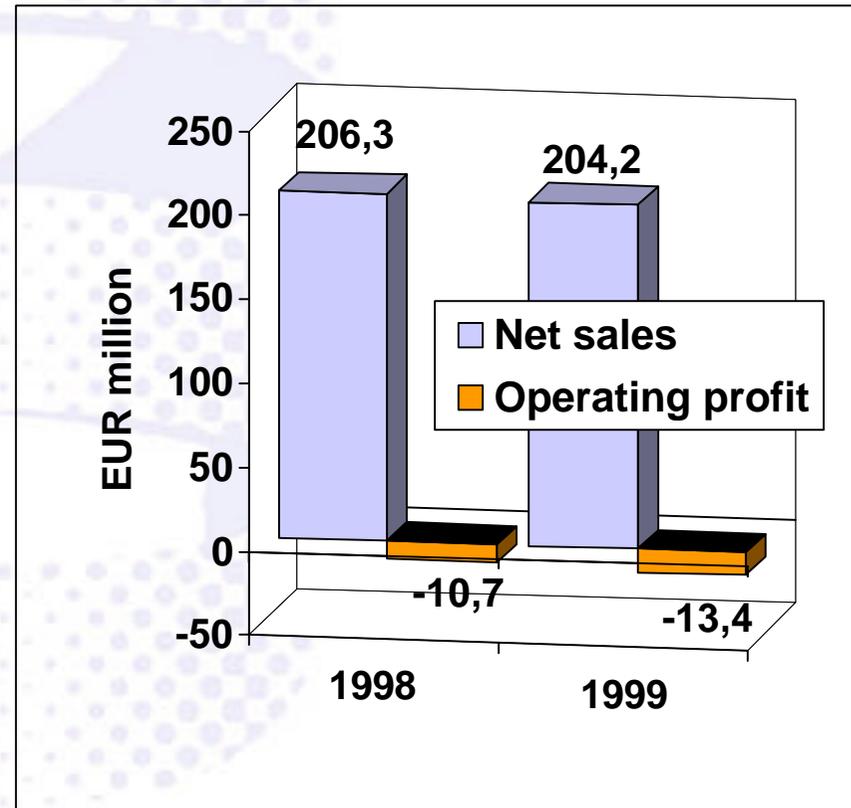
# Product development and launches

- **Oikotie**, classified adds service (Feb 99)
- **MG**, men's life-style magazine
- **Cosmopolitan**
- **Matkaopas**, travel trends
- **Prinsessa**, for small girls
- **Sisters Club**, book club for girls (20 May)
- **IT Viikko**, IT weekly (23 Aug)
- **Virtual Portal** (21 Oct)
- **Onbusiness Oy**, Internet based business information services (15 Dec)
- **Online Funds Oy**, e-marketplace (28 Dec)
- **Online bookstores**, e.g. [www.suomalainen.com](http://www.suomalainen.com)
- **Bookmark**, internet-based book club (14 Jan)
- **Geodata's map service** (18 Feb)



# Helsinki Media Group

- Comparable result improved
- Significant increase in operating license fees (EUR 6.86 million vs. EUR 2.12 million in 1998)
- Estimate for 2000:
  - net sales will increase by 10%
  - operating profit will improve clearly



# Channel Four Finland, 1999

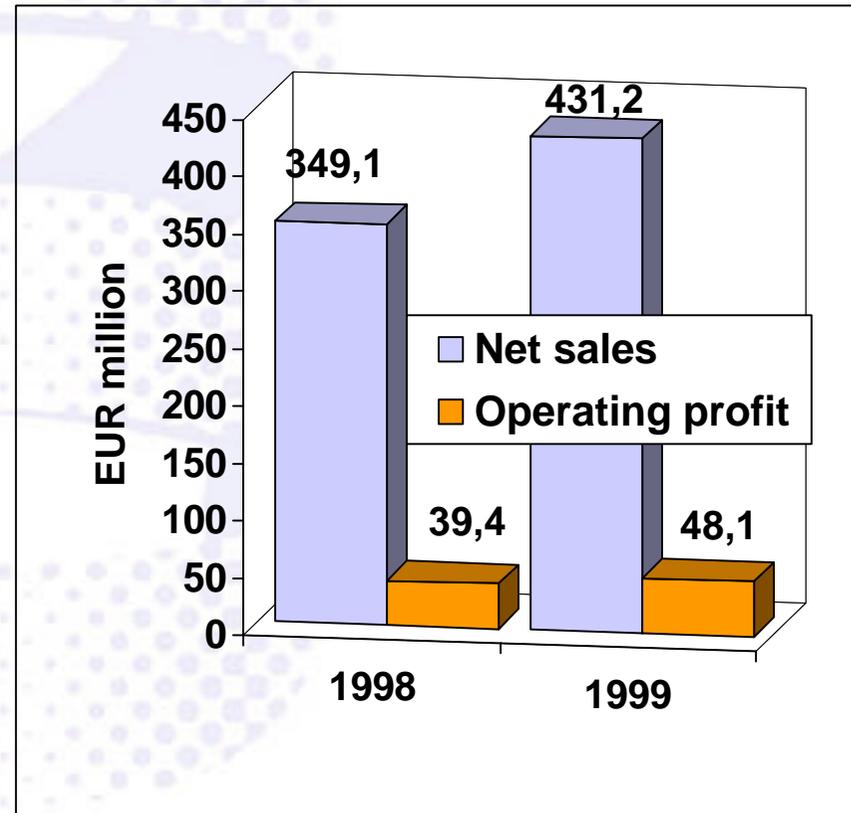


- National audience figures 10% above target level
- 30% share of the commercial TV audience in the 10 - 44 age group
- Net sales of FIM 200 million were up 49% on 1998
- Share of TV advertising revenue rose from 11.6% to 16.5%
- Operating licence extended to the end of 2006
- Operating licence granted for digital-TV



# Sanoma Group

- Increase in net sales and operating profit mainly attributable to Kymen Lehtimedia acquisition
- Estimate for 2000:
  - net sales will grow by 5%
  - operating profit will be slightly higher



# Taloussanomat

## Print and on-line business paper

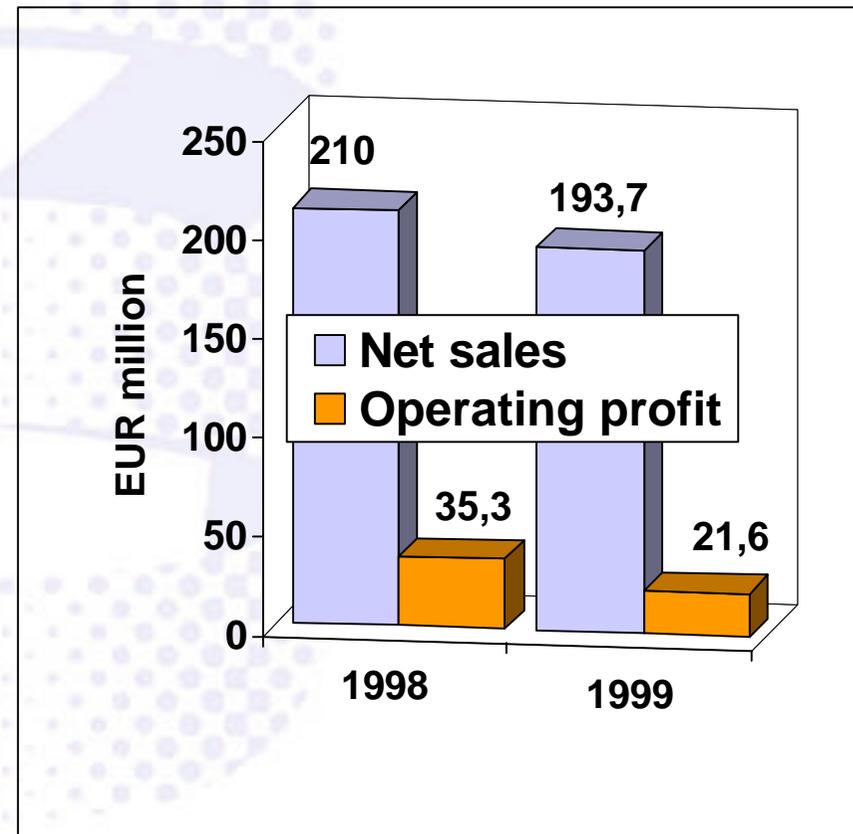
- Finland's fastest-growing newspaper
  - average circulation
 

	1998	1999	2000/04
average circulation	8,705	18,404	24,592
Saturday circulation	10,106	26,518	32,193
- Business newspaper with additional on-line services
- [www.taloussanomat.fi](http://www.taloussanomat.fi)
  - 58,000 registered users
  - 76,000 visitors to the site a month in March
- A newspaper for executives and people interested in the business world, and a source of electronic business information



# WSOY Group

- Decrease in net sales and operating profit mainly attributable to divestments
- Strong market positions were retained
- Performance of the Norwegian calendar business unsatisfactory
- Estimate for 2000:
  - net sales will grow by 6%
  - operating profit will remain unchanged from 1999



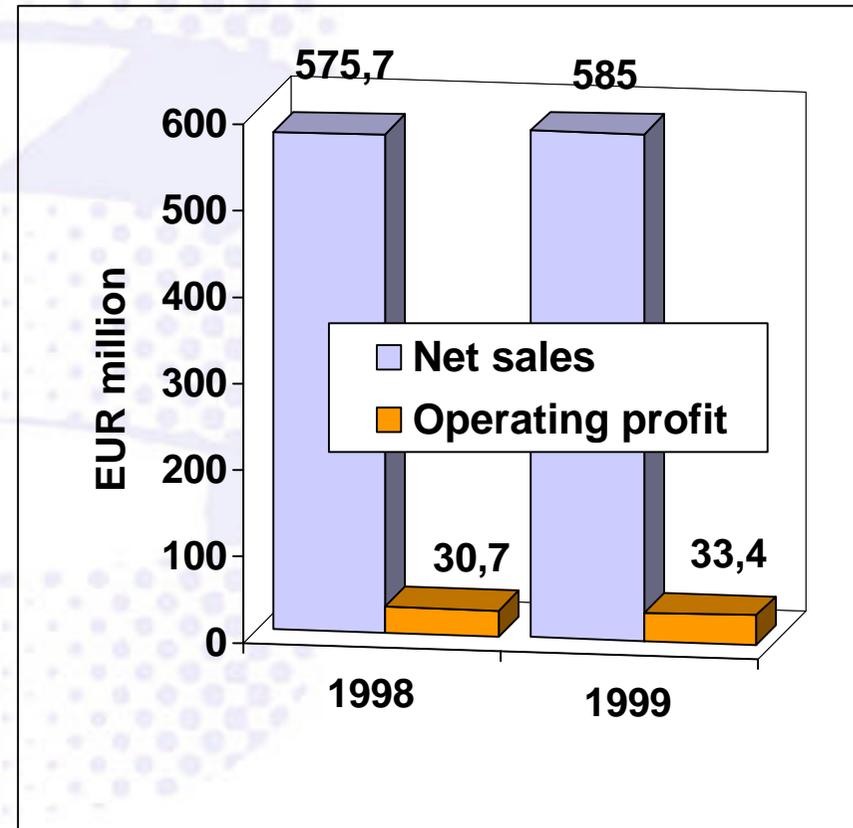
# The literary year in 1999

- **Quite a good year in terms of quality and sales in Finland (and elsewhere)**
  - **WSOY's sales to bookshops rose by 8%**
  - **Arto Paasilinna, Jari Tervo and Ilkka Remes all set new records in terms of copies sold**
  - **An exceptionally strong year for poetry**
  - **Large number of new translations of classics**
  - **Works of fiction translated from 12 languages**



# Rautakirja Group

- Profit before extraordinary items the best ever in Rautakirja's history
- Investments in excess of FIM 67 million
- Estimate for 2000:
  - net sales will grow by 6%
  - operating profit will remain unchanged from 1999

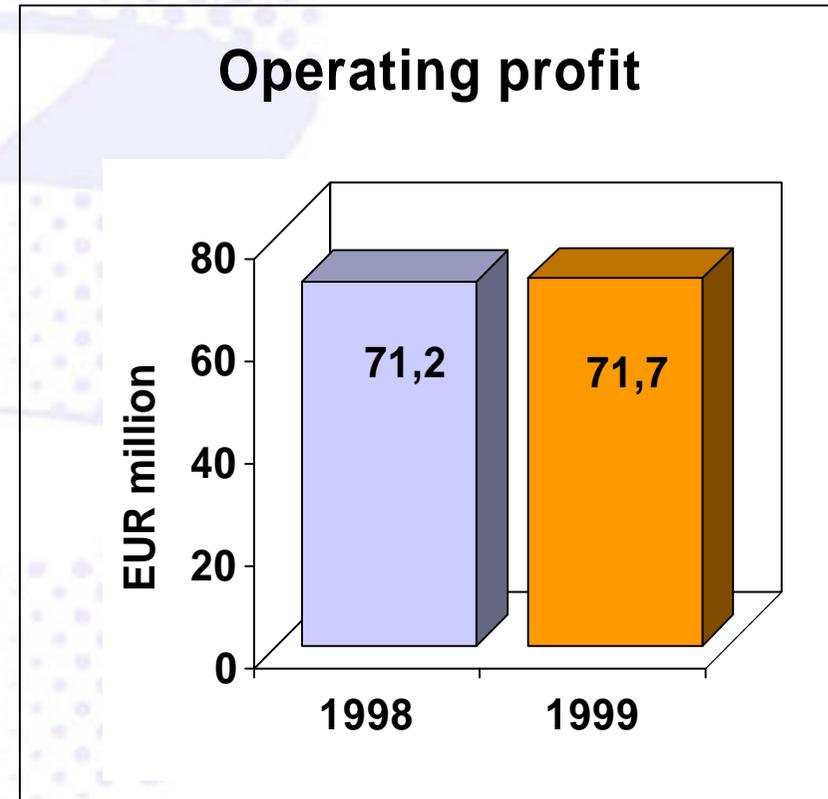
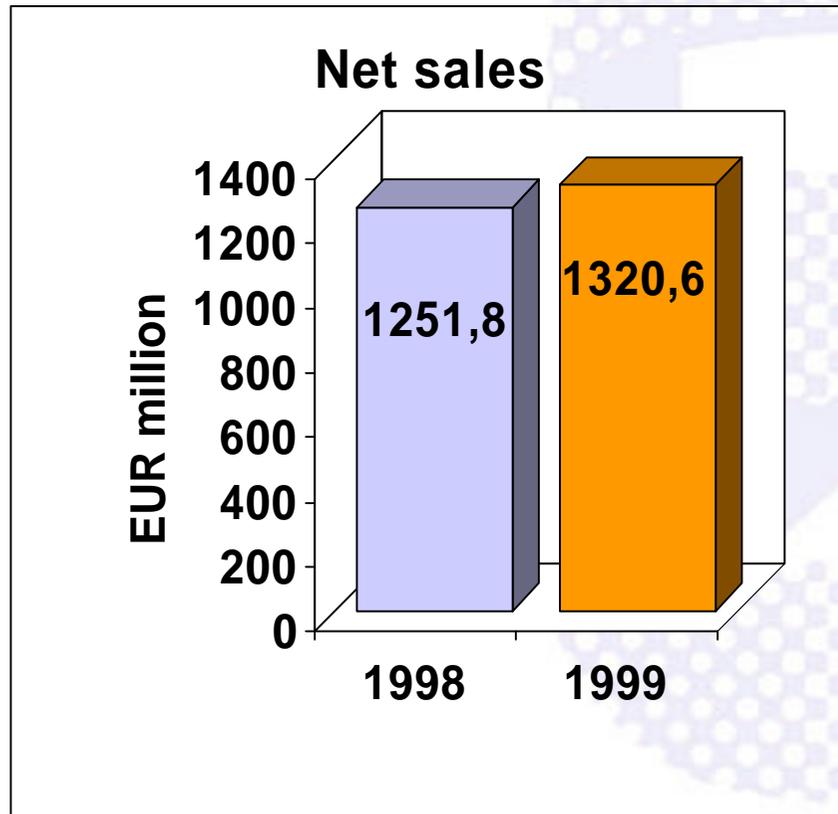


# Finnkinton multiplex theatres

- **Tennispalatsi / Helsinki** opened in 2/99
  - The largest cinema complex in the Nordic region
  - 14 screens
  - 1.5 million visitors a year
- **Plevna / Tampere** opened in 4/99
  - 10 screens
  - 500.000 visitors a year
- **Promenadikeskus / Pori** opened in 11/99
  - 5 screens
  - 92.000 visitors in 5 months
- **MPDE / Tallinn, Estonia** to be completed in 3/01
  - 11 screens



# SanomaWSOY Group



# Estimate for 2000

## SanomaWSOY Group

- **Consolidated net sales will clearly exceed FIM 8 billion**
- **Operating profit will improve over 1999**
- **Profit before extraordinary items will remain at the 1999 level**



# Personnel, average

	<b>1999</b>	<b>1998</b>
<b>Helsinki Media</b>	<b>953</b>	<b>1 123</b>
<b>Sanoma</b>	<b>3 437</b>	<b>2 730</b>
<b>WSOY</b>	<b>1 754</b>	<b>1 824</b>
<b>Rautakirja</b>	<b>3 631</b>	<b>3 652</b>
<b>Sanoma-WSOY Oyj</b>	<b>42</b>	<b>0</b>
<b>Total</b>	<b>9 816</b>	<b>9 329</b>

Average of full- and part-time employees expressed as full-time employees



# Gross investments

EUR million	1999	1998	Change, %
<b>Helsinki Media</b> A-pressen, Hansaprint	<b>36.9</b>	23.1	59.6
<b>Sanoma</b> Kymen Lehtimedia, Sanomatalo, Ilkka/Arnedo	<b>142.0</b>	68.8	106.4
<b>WSOY</b> Tummavuoren Kirjapaino, Young Digital Poland	<b>21.0</b>	25.1	-16.3
<b>Rautakirja</b> Narvesen, Jokerit, Multiplexes	<b>72.1</b>	31.6	128.0
<b>Other companies and Intra-Group investments</b>	<b>7.7</b>		
<b>Total</b>	<b>279.7</b>	148.6	88.1

An investment of EUR 76.69 million in newspaper printing, to be carried out in 2001-2003, was announced after the end of 1999 fiscal year.

Pro forma, FAS  
FAS= Finnish  
Accounting Standard



# Financial targets

Average annual target level (2000-2003)

<b>Net sales growth, %</b>	<b>10%</b>
<b>Return on equity (ROE) *) , %</b>	<b>10%</b>
<b>Return on investments (ROI **) , %</b>	<b>12%</b>
<b>Earnings per share growth, %</b>	<b>10%</b>
<b>Equity ratio, %</b>	<b>50%</b>

\*) Target ROE 4 % above risk-free interest level

\*\*\*) Target ROI 6% above risk-free interest level



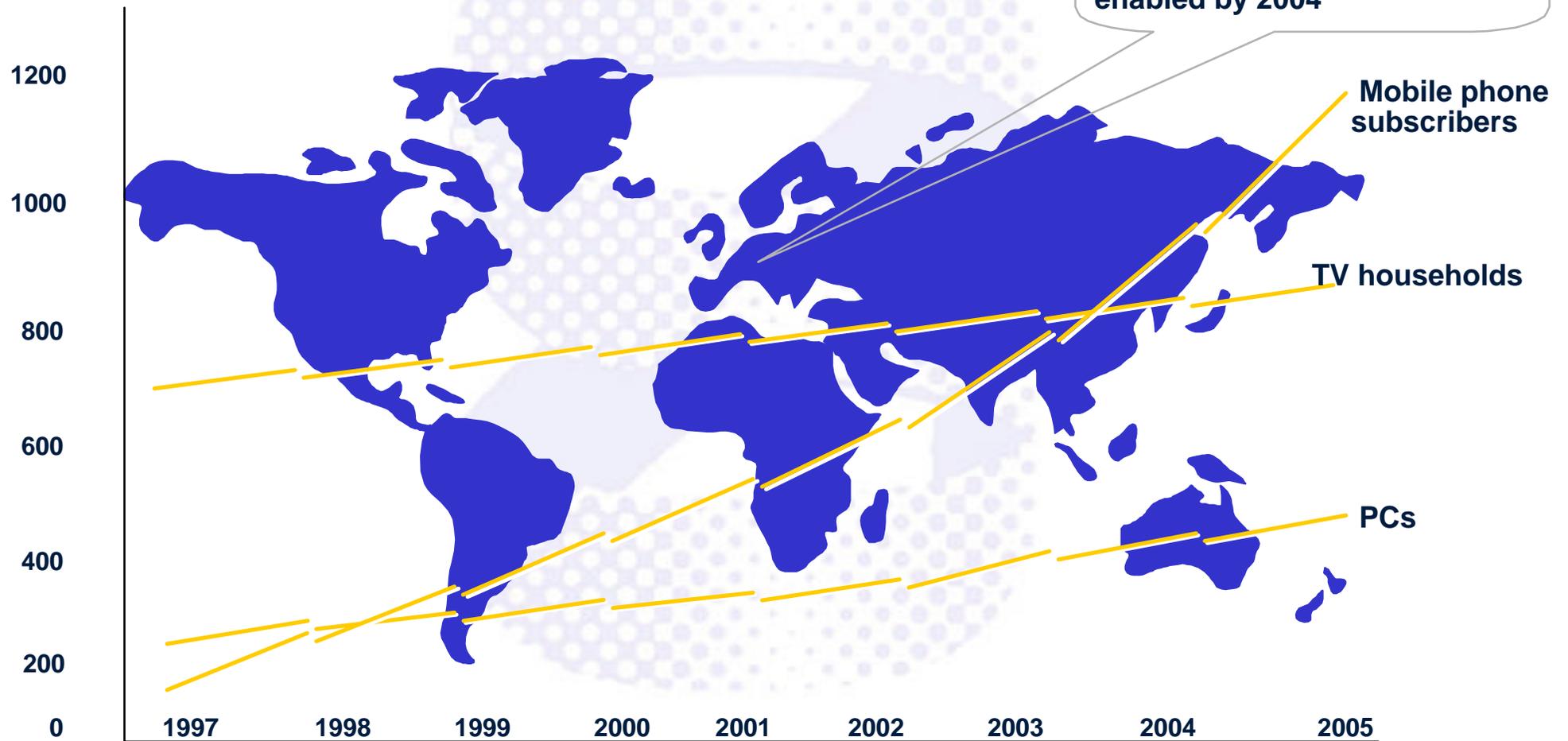
# Strategy

- **Net sales doubled by 2005**
- **Growth generated through international expansion and new media**
- **Synchronised growth and focus**
- **Target: dominant position in companies located around the Baltic Rim**
- **Mainly a minority partner in other markets**
- **Country-specific infrastructure**
- **Utilisation of own concepts**
  - **content**
  - **systems**
  - **cross-promotion**



# Very soon, there will be more mobile phones than TVs!

In Europe 90% of mobile phones will be Internet-enabled by 2004



Sources: Dataquest; EMC; Forrester Research

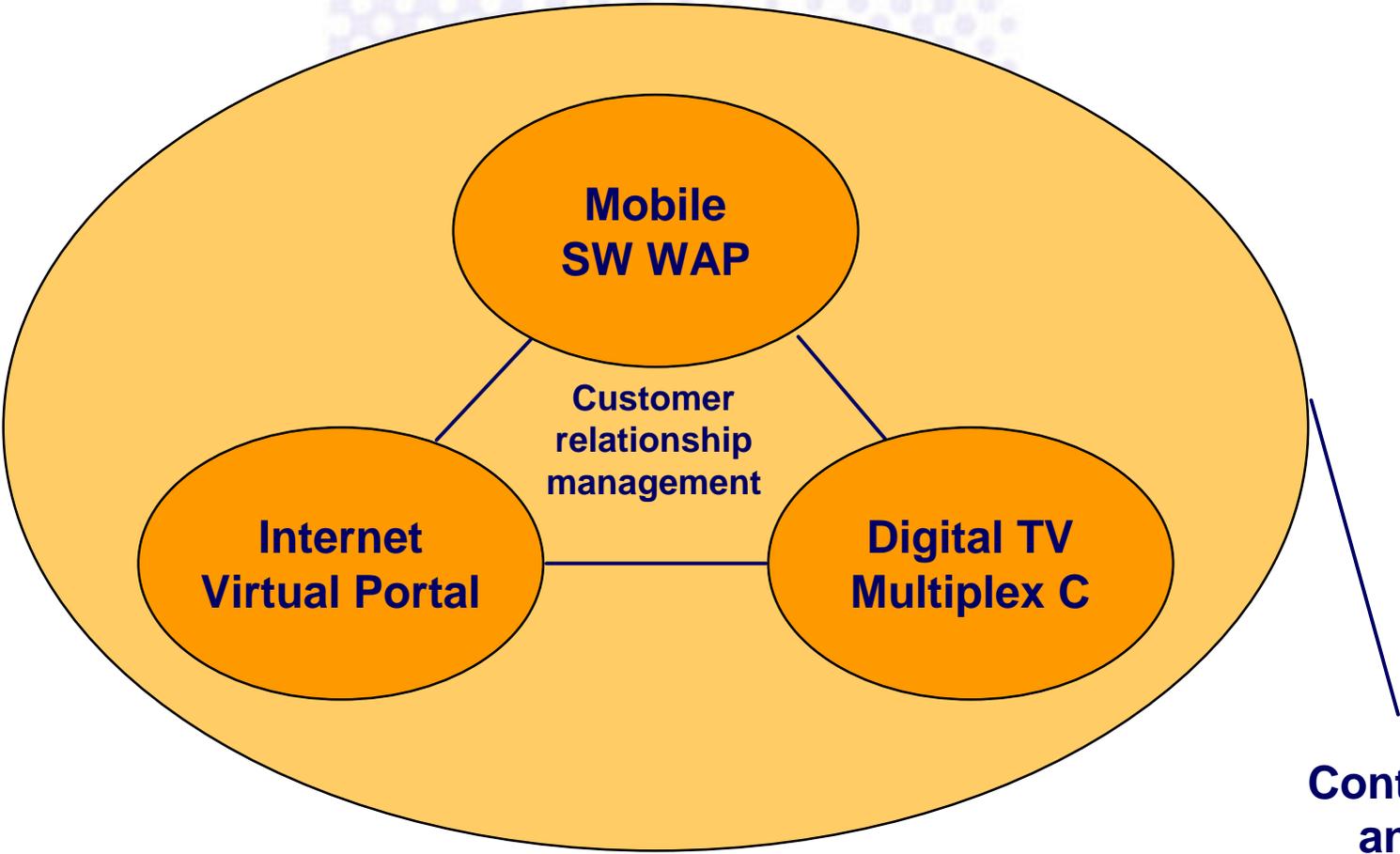
# Leading technologies in new media

	Internet	Mobile	Digital-TV
Hardware "fixed element"			
Data transfer			
Software "dynamic element"			
Content	USA	Scandinavia Europe Far East	

SanomaWSOY  
included



# SanomaWSOY's Digital Media



**Content  
and  
Services**

# Key projects in 2000

- **Virtual Portal**
- **Open mobile portal**
- **Digital-TV**
- **Customer management systems**
- **Oikotie**
- **HTV**
- **Startel**
- **Channel Four Finland (Nelonen)**
- **International magazine expansion**
- **Digitalisation of learning tools and books**
- **Maps, localisation services**
- **Rautakirja's international expansion**



SanomaWSOY - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Back Forward Stop Refresh Home Search Favorites History Mail Print Edit Real.com

Address <http://www.sanomawsoy.fi/default.asp?> Go Links >>

GROUP INFO INDUSTRY **INVESTORS** FILES FEEDBACK CAREERS Suomeksi

- Realtime share performance
- Investor Relations
- Communication schedule
- Shares
- Dividend policy
- Biggest shareholders
- Insiders and their holdings
- Growth areas

 **SanomaWSOY**

*...e leading Nordic publicly listed media operations cover most areas of the communications industry. Communications of SanomaWSOY's activities.*

**SWS**  
A 72,0  
B 69,1  
HEX

**TEST NEWS**

tutory disclosure announcement required under the Finnish Securities Market Act - 14.4.2000

SanomaWSOY share conversion registered- 4.4.2000

Management of Startel Group is strengthened- 30.3.2000

**AGM ON THE WEB**  
LIVE  
April 18, 2000 10am. For viewing you will need a [RealPlayer G2](#) or 7

SanomaWSOY Search  Search Site Map

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<http://www.sanomawsoy.fi/yritys.asp?category=45> Internet



[www.sanomawsoy.fi](http://www.sanomawsoy.fi)



# Vision

- **The most dynamic media company in Northern Europe whose operations are based on creativity and reliability**

