Sanoma Corporate Presentation

0.0

September 2015

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- 2. Sanoma's strategy
- 3. Q2 2015 Interim Report
- 4. Appendix



Sanoma in a Nutshell 2014 figures

1,902 Net sales, EUR million

118.8

EBIT excluding non-recurring items, EUR million

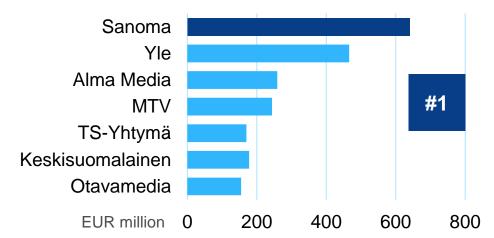


sanoma get the world



Market Leader in Consumer Media

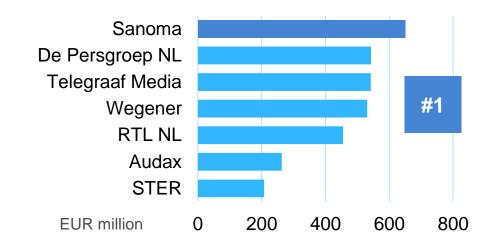
Finland



#1 in newspapers#1 in magazines#1 in online advertising#2 in commercial television

#1 in commercial radio

Netherlands



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#1 in consumer magazines#1 in online advertising#2 in commercial television#1 in digital news services

5 September 2015

Market Leader in Learning

Finland Market position: #1 Net sales: ~ EUR 50 million		Netherlands Market position: #2 Net sales: ~ EUR 100 million	
Belgium Market position: #1 Net sales: ~ EUR 35 million	nowa	Global market Market position: a leading player in online learning Net sales: ~ EUR 15 million	

Sanoma's Structure and Key Figures

Last 12 months* – New media sales: EUR 560 million in Media Finland and Media BeNe

	Three Strategic Business Units					
	Media Finland		Media BeNe		Learning	Other**
TV & radio Net sales EUR 340 million						
Magazines Net sales EUR 580 million						
Online & mobile Net sales EUR 180 million Newspapers Net sales EUR 270 million	Q3/2014 – Q2/2015 Net sales EUR 600 million New media 35% (210 million) of sales EBIT excl. nri margin		Q3/2014 – Q2/2015 Net sales EUR 850 million New media 41% (350 million) of sales EBIT excl. nri margin		Q3/2014 – Q2/2015 Net sales EUR 280 million Digital/hybrid services 50% (140 million) of sales	Q3/2014 – Q2/2015 Net sales EUR 50 million EBIT excl. nri margin Around -12%
Other Net sales EUR 90 million	Around 2%		Around 8%		EBIT excl. nri margin Around 13%	

*Figures rounded to closest EUR 10 million.

**Figures do not include Parent company, other centralised Group costs and eliminations.



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Quick Look at Sanoma's Strategy

Mission: Get the world – Sanoma helps people access and understand the world

Our strategic aspiration

Market leader in consumer media and learning in our countries of operation

Our strategic goals

Growth and transformation

Profitability & balance sheet

– "fund the journey"

Organisation – "organise to win" Renewal of products and services Growth 2016

Cost-savings programme and divestments Healthy balance sheet

New organisation Corporate culture

Strategic Implementation

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Renewal of products and services Growth 2016

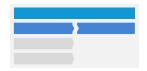
Profitability & balance sheet – "fund the journey"

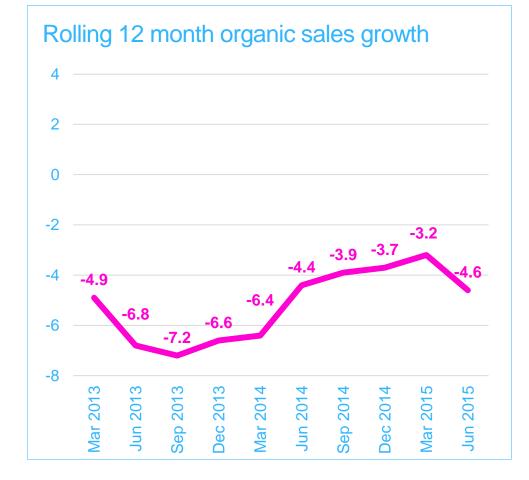
Organisation

– "organise to win"



Organic Growth Development





Media BeNe

- Sale of 23 titles improves growth profile
- New sales generated around strong brands

Media Finland

- Good growth in digital sales of news brands
- Magazines transformation on its way with digital concepts such as Donald Duck Lataamo and Junior

Learning

 Transformation progressing well, successful innovations in digital learning

Share of New Media Sales Growing

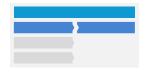


Media BeNe & Media Finland Share of rolling 12 month net sales

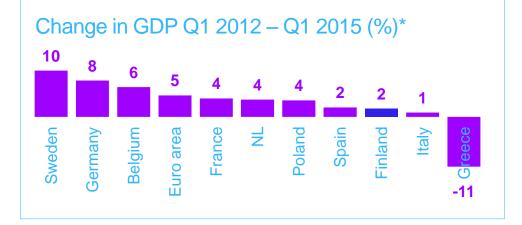
Learning Share of rolling 12 month net sales



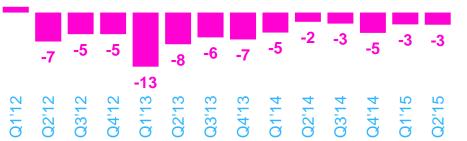
Media Finland – Responding to Performance Challenges



Challenges in market continue







Accelerating implementation of strategy

- Performance in Media Finland below expectations
- Change programme in Media Finland ongoing, addressing overall operating expenses, structural issues, commercial excellence, product offering and pricing, procurement, organisational efficiency
- Further information will be communicated during autumn

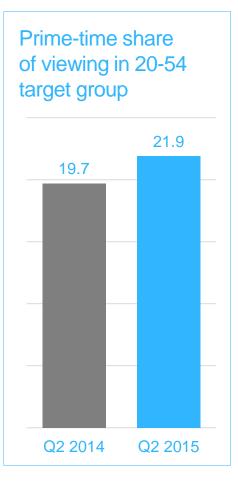
*Source: Eurostat (GDP in national currencies) and TNS Gallup.

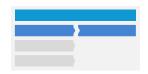
Source: SKO, 6 pm - midnight

Media BeNe – SBS Has Positive Momentum

Viewing share in June highest for SBS since August 2011

- Viewing share on improving path
 - Viewing share increased to 23.6% in June
- TV advertising market declined by 7% in Q2
 - Advertising share increased compared to Q2 2014
 - June first growth month for the market in 2015
 - H2 expected to be positive
- Champions League broadcasts to begin in August
 - Matches to be shown on SBS6 (linear TV)
 - Simultaneous broadcasting online on nu.nl, sbs6.nl and kijk.nl





Domain Approach Paying Off – Case vtwonen

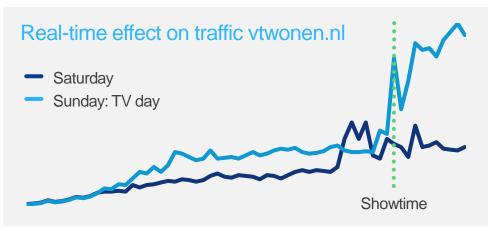


vtwonen

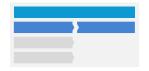
- Leading Dutch home deco brand
- New sales built around magazine brand (TV show / E-commerce / Events)
- Single copy sales increased after the launch of new TV show
- E-commerce sales is fast growing







Good Growth in Digital Sales of News Brands Ilta-Sanomat and Helsingin Sanomat



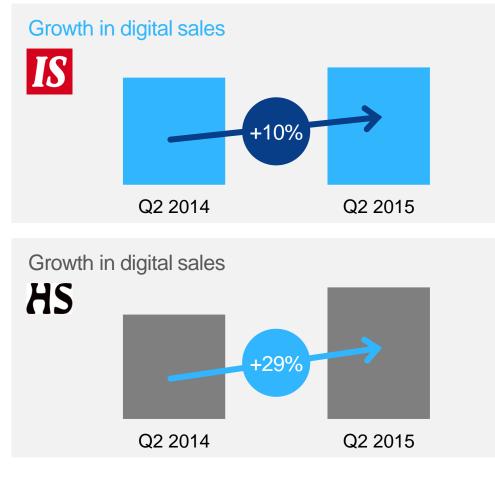
Ilta-Sanomat continues strong **IS ()** growth in digital

- Very strong position in mobile. Mobile sales developing extremely well
- Strong growth in ISTV video starts and sales

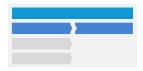
HS digital on good growth path, helped by several improvements

- New HS evening edition
- Wider offering of products, e.g. books on HS platform
- Reader satisfaction increased





Learning – Highlights of Success



Organic sales growth in 2014 + 1.0%

- Successful new digital tools and services
- H1 2015 organic growth negative due to change in ordering pattern

Already 50% of Learning's net sales (EUR 140 million) has a digital component

 Of which over EUR 50 million in pure digital and services, the highest amount among learning companies in Europe





Teacher Online Services platform in Finland reaches 90% penetration of teachers

Of primary school pupils in Netherlands and Belgium use Sanoma Learning platforms



Exercise platform Bingel used in 80% of Belgian primary schools, also launched in Sweden



First in market with 6 new fully digital courses (methods) launched in Netherlands



🔿 KNEWTON

Partnership with Knewton to develop personalised learning products



Strategic Implementation

Mission: Get the world - Sanoma helps people access and understand the world

Our strategic aspiration

Market leader in consumer media and learning in our countries of operation

Our strategic goals

Growth and transformation

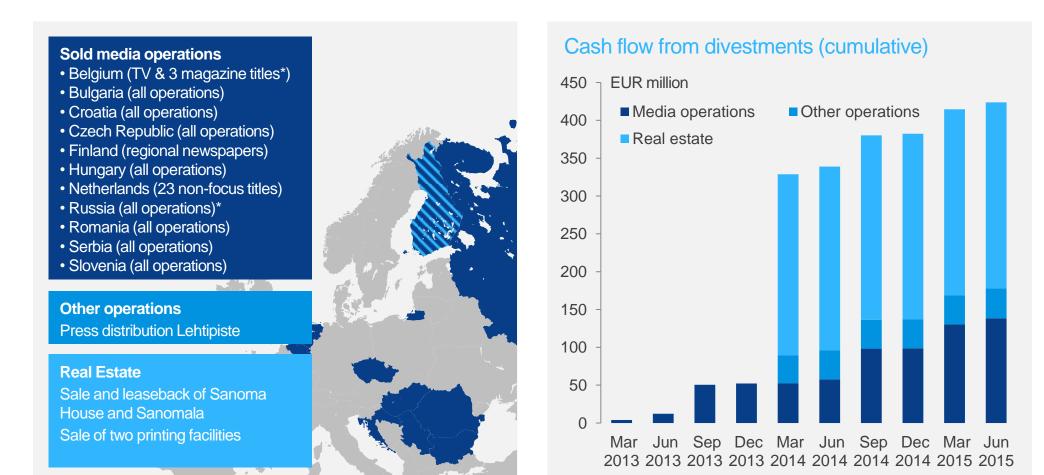
Profitability & balance sheet – "fund the journey" Cost-savings programme and divestments Healthy balance sheet

Organisation
– "organise to w



Significant Cash Flow from Sale of Real Estate and Non-Core Operations





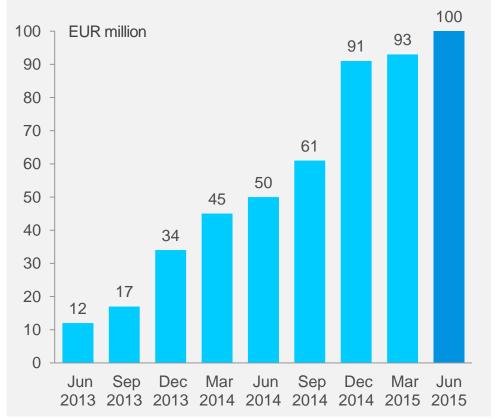
* Sale of Fashion Press and Belgian magazine titles not closed on 30 June 2015 and therefore cash flow not shown in the graph.

Cost Savings Programme – EUR 100 Million Achieved in Advance



- EUR 100 million cost savings programme completed ahead of schedule
- Savings of EUR 25 million achieved in Q2 2015, implying annual runrate of EUR 100 million
- Further opportunities beyond EUR 100 million identified

Cost savings - annual run rate



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Organisation – "organise to win"

New organisation Corporate culture



Major Changes in Organisation



- Finnish organizations combined, restructuring and new operation model in multiple business units
- New talents secured in top management layers
- New Digital unit + new Head of Digital
- Renewal of commercial operations, new CCOs in Netherlands and Finland
- Centralised operations to fewer locations
- Capabilities enhanced in digital transformation



2015 Business Priorities

Growth

Culture

Media

Improve perfomance of Media Finland

HS Kirjasto

- **7** Grow media market share
- ↗ Speed up digital growth
- 7 Boost performance of SBS
- 7 Integrate BeNe
- Drive cost savings beyond EUR 100 million

Learning

- Digital transformation
- ↗ Secure ecosystem
- ↗ Extend to new markets
- Develop the enablers
- Cost effectiveness



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Weak Performance in Finland – Outlook for 2015 and Mid-Term (2016) Revised



Operating performance in Q2 2015

- Media BeNe Stable, TV viewing share builds positive momentum
- Learning Timing shifts and Polish situation impacting business, but full-year outlook solid
- Media Finland Performance disappointing, additional amortisations in TV, change programme in progress

Outlook for EBIT in 2015 and mid-term outlook revised on 16 July

Key figures	Q2 2015, EUR million
Net sales	468.8 (533.1), organic growth -6.6%
New media sales	150.4 (149.9), growth +0.3 %
EBIT excl. non-recurring items	49.4 (66.3), 10.5% (12.4%) of net sales

Advertising Market Remains Difficult

Finnish market negative despite positive boost in April (+4%) due to parliament elections

Netherlands	FY/'14	Q1/'15	Q2/'15
Newspapers	-4	-3	-3
Magazines	-12	-15	-15
TV	+2	-4	-7
Radio	+6	+3	+3
Online	+11	+9	+9
Total market*	+4	+2	+1
Finland	FY/'14	Q1/'15	Q2/'15
Finland Newspapers	FY/'14 -9	Q1/'15 -7	Q2/'15 -7
Newspapers	-9	-7	-7
Newspapers Magazines	-9 -16	-7 -14	-7 -15
Newspapers Magazines TV	-9 -16 -4	-7 -14 -2	-7 -15 -1



*Source: NL: Sanoma estimates, FIN: TNS Gallup, excl. online search. Total market in the countries includes also other smaller categories such as cinema and outdoor advertising.



Group Outlook for 2015 Revised, Mid-Term Outlook (2016) Withdrawn on 16 July 2015

Outlook	2014 actuals	Previous outlook for 2015	New outlook for 2015 published on 16 July 2015	Mid-term outlook (2016)
Net sales growth (organic)	EUR 1,901.6 million, organic growth -3.7%	"Around previous year's development (2014: -3.7%)"	"Around previous year's development (2014: -3.7%)"	No outlook for 2016 (previously: "Organic growth")
Operating profit margin, excluding non-recurring items	EUR 118.8 million, 6.2% of net sales	"At or above previous year's level (2014: 6.2%)"	"Above 4% (2014: 6.2%)"	No outlook for 2016 (previously: "Around 10%")

Outlook for 2016 will be given in conjunction with FY 2015 results in February 2016

Divestments and acquisitions done estimated to have impact on net sales of around EUR -110 million in 2015

Reasons for Changes in Outlooks

H2 2015 and FY 2016 expected to be weaker than anticipated – Media Finland the main reason

Media BeNe

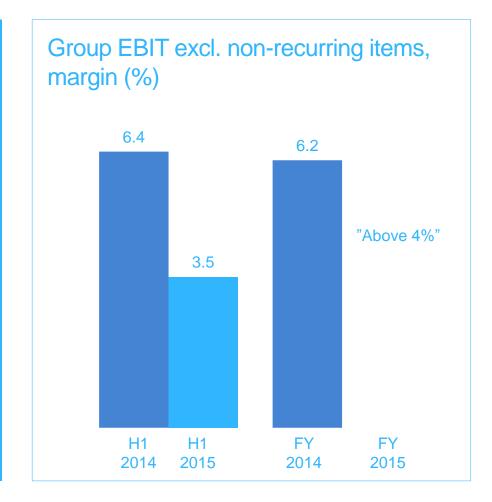
- Overall no changes
- Media Finland
- Depressed market development
- Operational underperformance, incl. additional amortisations in TV operations

Learning

Legislative changes in Polish market

Other

 Russian market situation and delayed transactions



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Amortisations in Finnish TV Operations

International TV rights

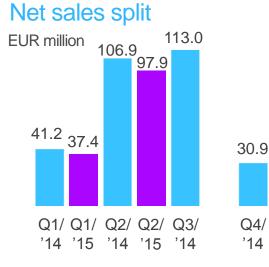
- Demand for domestic TV content has increased in highly competitive market
- Sanoma booked in Q2 2015 additional amortisations of EUR 6 million related to previously acquired international TV rights of series and movies
- TV rights for Finnish ice hockey league
 - Sanoma acquired rights for seasons 2013-2018 in 2012
 - Sales have not developed according to business plan
 - Investment case now estimated to be negative for whole period until 2018
 - Valuation for season 2015-2016 will be done in Q3 leading to an additional amortisation of EUR 3 million in 2015 (net), of which EUR 6 million in Q3.
 Hence, in Q4 amortisations will be around EUR 3 million less than in Q4 2014

In accordance with IFRS, at reporting date balance sheet value of programme rights is evaluated to ensure carrying amount does not exceed expected future economic benefits. If economic benefits are insufficient, programme right is amortized to its recoverable amount.



Learning – Timing Shifts Impacting Quarterly EBIT

- Learning has strong seasonality typically around 75% of sales and 160% of profits generated during Q2 and Q3
- Industry trend changing, wholesalers optimise working capital by ordering later – the impact was visible in Q1 and Q2 2015 and will be visible especially in Q1 2016
- In addition, Q4 2015 will be better than prior year due to timing shifts in expenses



EBIT excl. nri split





Income Statement

Reported figures impacted by multiple divestments

EUR million	4–6/2015	4–6/2014	1–6/2015	1-6/2014	1-12/2014
Net sales	468.8	533.1	848.9	971.3	1,901.6
EBITDA excl. non-recurring items	123.2	133.4	175.1	198.9	392.0
of net sales	26.3%	25.0%	20.6%	20.5%	20.6%
Amortisations related to TV programme rights	-53.4	-41.9	-102.3	-85.0	-159.9
Amortisations related to prepublication rights	-6.4	-6.3	-13.1	-12.6	-25.1
Other amortisations	-8.2	-12.6	-18.9	-25.6	-61.4
Depreciation	-5.7	-6.3	-11.1	-13.4	-26.9
EBIT excl. non-recurring items	49.4	66.3	29.6	62.3	118.8
of net sales	10.5%	12.4%	3.5%	6.4%	6.2%
Non-recurring items	-40.3	-63.0	-31.4	103.0	15.0
Total financial items	-9.4	-10.1	-11.6	-23.5	-41.9
Profit before taxes	1.1	-6.6	-12.2	142.0	90.7
Earnings per share	-0.12	-0.13	-0.18	0.64	0.32
EPS excl. non-recurring items, EUR	0.13	0.23	-0.02	0.14	0.33
Cash flow from operations / share, EUR	-0.25	-0.09	-0.70	-0.41	0.45

Net Sales Development

Q2 2015

	4–6/2015 EUR million	4–6/2014 EUR million	4–6/2015 organic growth, %
Group	468.8	533.1	-6.6
Media BeNe	216.0	231.7	-5.5
Media Finland	145.7	164.6	-5.4
Learning	97.9	106.9	-8.1
Other & elim.	9.2	29.9	-30.7

EUR million

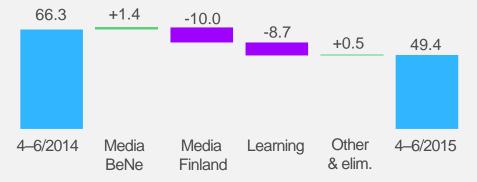


Media BeNe:	TV net sales flat thanks to market share gains and higher distribution sales. Print magazine sales declined, driven by divestments and closing of titles.
Media Finland:	Double-digit growth in online & mobile sales was not able to offset declining print sales. TV and radio sales were flat. Divestments impacted negatively.
Learning:	Net sales declined mainly due to timing of orders in Poland and Finland as well as legislative changes in Poland.
Other:	Decline is related to divestment of Hungarian media operations and weaker sales development in non-core operations.

EBIT Excluding Non-Recurring Items Development Q2 2015

EUR million	4–6/2015	4–6/2014
Group	49.4	66.3
Media BeNe	27.1	25.7
Media Finland	-2.5	7.5
Learning	32.5	41.2
Other & elim.	-7.6	-8.1

EUR million



Media BeNe:	 + Cost efficiency + Solid quarter for SBS driven by better viewing and advertising share + Aldipress continued on positive track - Print sales, mainly due to divestments - Closure of TV channel in Belgium
Media Finland:	 + Online and mobile sales + Cost savings - Amortisation of international TV rights - Print advertising sales
Learning:	 Timing shift from Q2 to Q3 in Poland and Finland Legislative changes in Poland
Other:	 + Lower costs in Group functions - Sale of Hungarian media operations - Weaker result in non-core businesses

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Free Cash Flow

Cash flow from operations less cash CAPEX

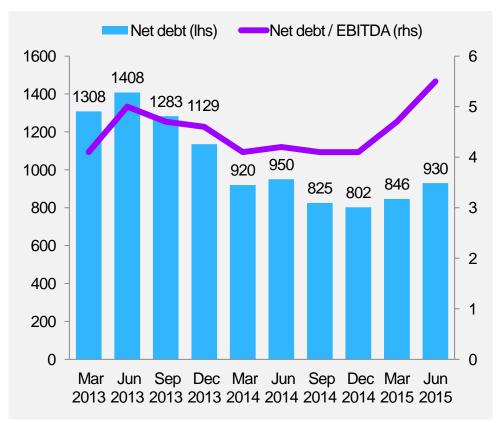
EUR million	4–6/2015	4–6/2014	1–6/2015	1-6/2014	1-12/2014
EBITDA excl. non-recurring items	123.2	133.4	175.1	198.9	392.0
TV programme costs	-44.6	-41.5	-89.1	-86.3	-184.7
Prepublication costs	-7.4	-7.1	-14.2	-14.2	-28.5
Change in working capital	-69.5	-51.6	-100.0	-79.4	22.9
Interest paid	-1.8	-4.7	-24.4	-29.0	-35.1
Other financial items	+4.0	-3.3	-3.4	-5.8	-14.6
Taxes paid	-25.2	-10.0	-31.0	-16.0	-23.9
Other adjustments	-19.3	-29.6	-26.6	-34.6	-54.5
Cash flow from operations	-40.6	-14.2	-113.7	-66.3	73.7
Cash CAPEX	-19.6	-13.3	-30.9	-23.6	-51.0
Free cash flow	-60.1	-27.6	-144.6	-89.9	22.8

Note: Proceeds from sale of assets and operations in H1/2015 amounted to EUR 41 million and EUR 330 million in 2014

Capital Structure 30 June 2015

- Net debt: EUR 930 million (Q2 2014: 950)
 - Net debt / EBITDA adjusted 5.5 times (4.2)
 - EBITDA adjusted: 12-month rolling EBITDA excl. nonrecurring items, where acquired operations are included and divested operations excluded, and where programming rights and prepublication rights have been raised above EBITDA
 - Net debt / EBITDA based on covenant calculation method 2.5 times (1.7)
 - Average interest rate around 2.5% p.a.
 - Interest sensitivity is around EUR 2 million and duration is 15 months
- Total equity: EUR 1,191 million (1,241)
- Equity ratio: 41.9% (40.3%)
- Gearing: 78.1% (76.6%)

Key figures



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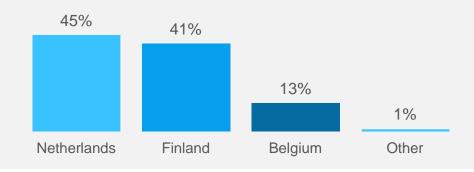


Net Sales Split

Rolling 12 months

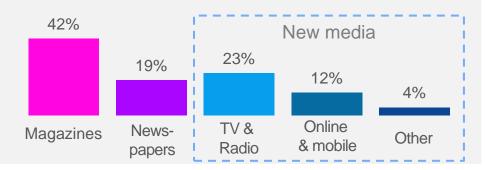
Media operations

Netherlands and Finland 86% of net sales



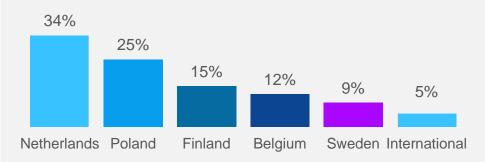
Consumer media (BeNe and Finland)

39% of net sales in new media (EUR 559 million)



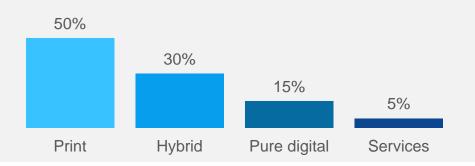
Learning

Diversified portfolio with several key markets

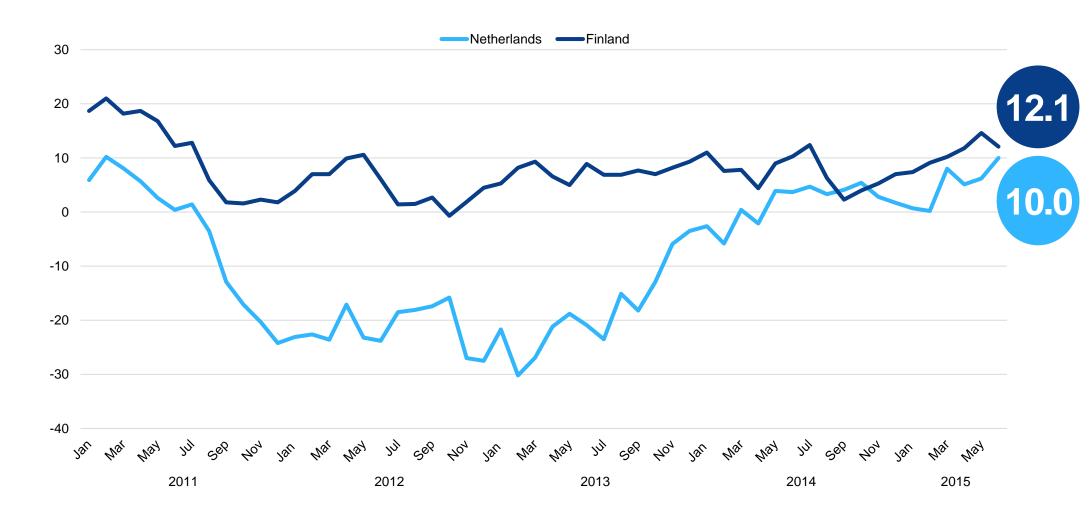


Learning

50% of sales is digital / hybrid / services (EUR 138 million)



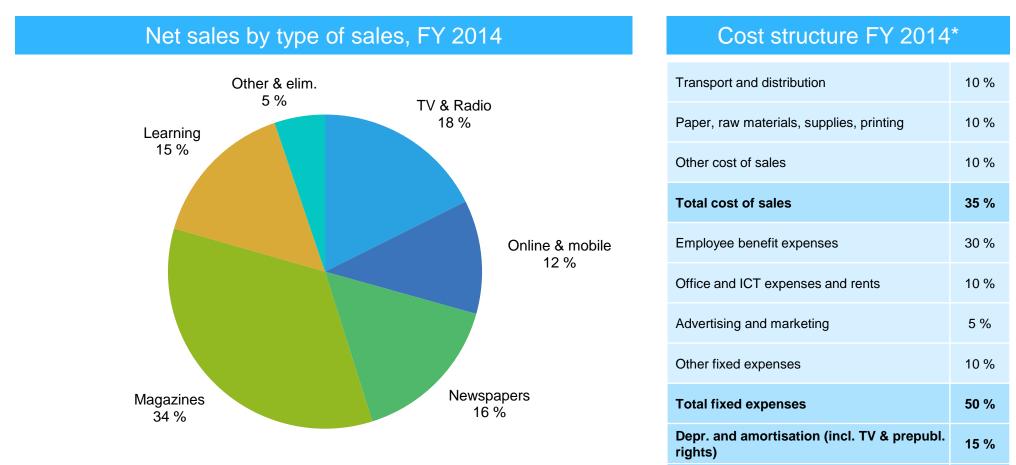
Consumer confidence



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Sanoma Group

Net sales EUR 1,902 million, EBIT excl. nri EUR 118.8 million



Total expenses, EUR million**

* Rounded to closest 5%

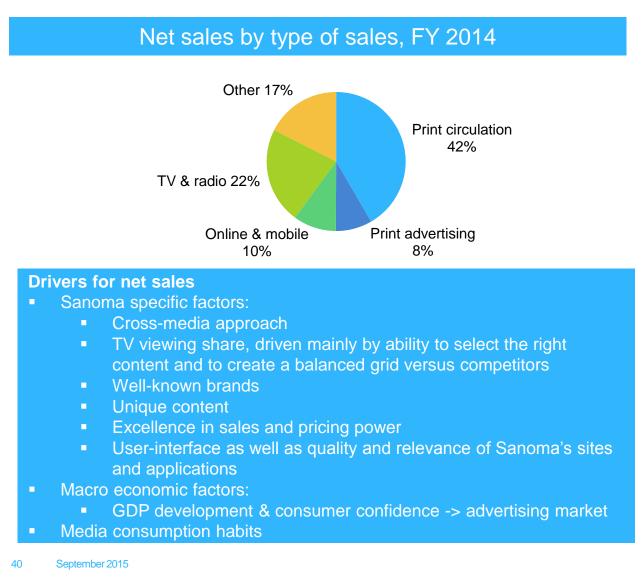
** Rounded to closest EUR 10 million



1,810

Media BeNe

Net sales EUR 870.8 million, EBIT excl. nri EUR 71.2 million



Cost structure FY 2014*

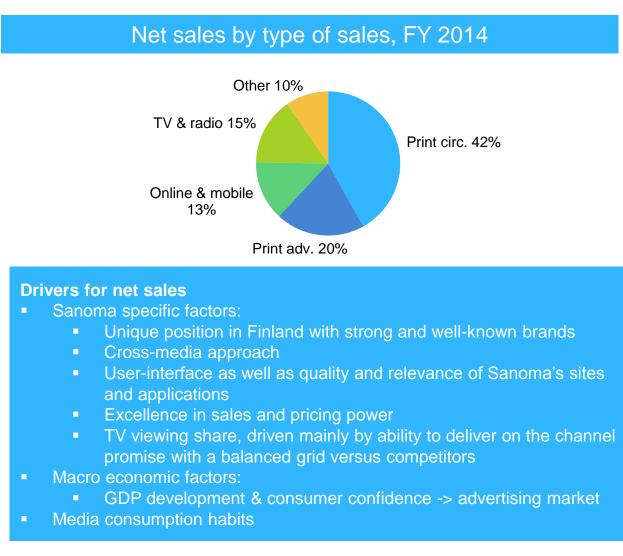
Transport and distribution	15 %
Paper, raw materials, supplies, printing	10 %
Other cost of sales	15 %
Total cost of sales	40 %
Employee benefit expenses	25 %
Office and ICT expenses and rents	5 %
Advertising and marketing	10 %
Other fixed expenses	10 %
Total fixed expenses	45 %
Depr. and amortisation (incl. TV & prepubl. rights)	20 %
Total expenses, EUR million**	810

* Rounded to closest 5%

** Rounded to closest EUR 10 million

Media Finland

Net sales EUR 637.2 million, EBIT excl. nri EUR 23.5 million



Cost structure FY 2014*

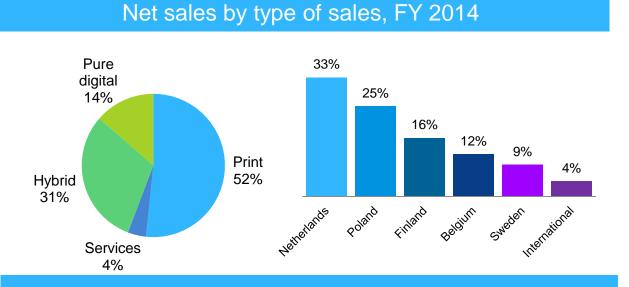
Transport and distribution	15 %
Paper, raw materials, supplies, printing	10 %
Other cost of sales	10 %
Total cost of sales	30 %
Employee benefit expenses	30 %
Office and ICT expenses and rents	10 %
Advertising and marketing	5 %
Other fixed expenses	5 %
Total fixed expenses	55 %
Depr. and amortisation (incl. TV & prepubl. rights)	15 %
Total expenses, EUR million**	630

* Rounded to closest 5%

** Rounded to closest EUR 10 million

Learning

Net sales EUR 292.0 million, EBIT excl. nri EUR 51.4 million



Drivers for net sales

- Strong and established market position in chosen markets
- Deep knowledge of educational systems and teachers' workflow
- Sanoma's pedagogical expertise and technology, ability to optimise pupils' learning outcome with innovative new products and platforms
- Government spending on education
- Penetration of digital learning tools

Cost structure FY 2014*

Transport and distribution	5 %
Paper, raw materials, supplies, printing	10 %
Other cost of sales	10 %
Total cost of sales	25 %
Employee benefit expenses	30 %
Office and ICT expenses and rents	10 %
Advertising and marketing	5 %
Other fixed expenses	15 %
Total fixed expenses	60 %
Depr. and amortisation (incl. TV & prepubl. rights)	15 %
Total expenses, EUR million**	240

* Rounded to closest 5%

** Rounded to closest EUR 10 million

Media BeNe

Key figures

	201	5			2014			2013
EUR million	Q2	Q1	FY 2014	Q4	Q3	Q2	Q1	FY 2013
Net sales	216.0	189.5	870.8	241.5	203.6	231.7	194.0	896.8
Digital	83.9	67.1	308.6	90.3	67.8	84.6	65.9	305.3
Online & mobile	21.6	20.9	87.2	24.9	20.1	21.8	20.4	90.3
TV	62.3	46.2	221.4	65.4	47.7	62.8	45.5	215.0
Print	109.4	105.6	479.4	123.2	115.6	125.7	114.9	517.9
Magazines	109.4	105.6	479.4	123.2	115.6	125.7	114.9	517.9
Other	22.7	16.8	82.8	28.0	20.2	21.4	13.2	73.6
EBIT excluding non-recurring items	27.1	5.8	71.2	23.3	13.9	25.7	8.3	77.4
% of net sales	12.5	3.1	8.2	9.7	6.8	11.1	4.3	8.6
Number of employees (FTE)*	2,081	2,250	2,483	2,483	2,550	2,744	2,756	2,845

* At the end of the period.

Media Finland

Key figures

	201	5			2014			2013
EUR million	Q2	Q1	FY 2014	Q4	Q3	Q2	Q1	FY 2013
Net sales	145.7	143.0	637.2	165.5	148.0	164.6	159.0	675.4
Digital	56.9	50.0	198.7	53.2	43.5	53.4	48.6	185.9
Online & mobile	25.7	21.9	84.8	23.2	18.3	22.1	21.3	74.7
TV & radio	31.2	28.0	113.8	30.1	25.1	31.4	27.3	111.2
Print	89.7	90.5	432.5	110.6	103.1	109.9	108.8	438.8
Magazines	27.9	28.4	134.4	35.0	31.8	33.6	34.0	160.9
Newspapers	61.9	62.3	300.3	76.2	71.8	77.0	75.3	325.2
Eliminations	-0.1	-0.2	-2.2	-0.6	-0.4	-0.7	-0.5	-2.2
Other	-0.9	2.5	6.0	1.7	1.4	1.3	1.6	5.6
EBIT excluding non-recurring items*	-2.5	-2.1	23.5	5.6	9.9	7.5	0.4	30.7
% of net sales	-1.7	-1.5	3.7	3.4	6.7	4.5	0.3	4.5
Number of employees (FTE)**	2,319	2,095	2,508	2,508	2,539	2,865	2,675	2,759

* Sale and leasebacks of real estate impacts negatively EBIT figures starting Q1 2014.

** At the end of the period.

Learning

Key figures

	2015				2014			2013
EUR million	Q2	Q1	FY 2014	Q4	Q3	Q2	Q1	FY 2013
Net sales	97.9	37.4	292.0	30.9	113.0	106.9	41.2	304.6
Netherlands	39.9	21.5	98.1	8.3	24.6	40.7	24.5	95.3
Poland	12.8	6.6	86.8	12.6	51.1	17.8	5.2	83.8
Finland	25.5	3.8	48.3	4.1	10.6	28.8	4.8	53.5
Belgium	14.3	1.5	34.8	2.6	16.7	13.6	1.9	33.8
Sweden	5.7	4.1	26.1	3.9	10.7	6.5	4.9	29.3
Other and eliminations	-0.2	-0.1	-1.9	-0.6	-0.7	-0.5	-0.1	8.9
EBIT excluding non-recurring items	32.5	-12.7	51.4	-27.1	44.4	41.2	-7.0	56.2
% of net sales	33.2	-33.9	17.6	-87.6	39.3	38.5	-16.9	18.5
Number of employees (FTE)*	1,515	1,515	1,563	1,563	1,580	1,591	1,613	1,564

* At the end of the period.

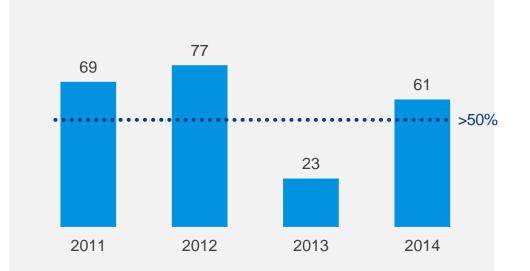
45 September 2015

sanoma get the world

Dividend Per Share EUR 0.20

Dividend per share and dividend yield* Pa

Payout ratio (DPS / EPS excluding non-recurring items, %)



Dividend policy

Sanoma conducts an active dividend policy and primarily pays out over half of Group result excluding non-recurring items for the period in dividends

^{*} Closing price of last trading day of the respective year.

Sanoma – Largest Shareholders

31 August 2015	% of shares and votes
1. Jane and Aatos Erkko Foundation	23.18
2. Antti Herlin (Holding Manutas Oy: 10.77%, personal: 0.02%)	10.79
3. Robin Langenskiöld	7.54
4. Rafaela Seppälä	6.31
5. Helsingin Sanomat Foundation	3.50
6. Ilmarinen Mutual Pension Insurance Company	2.19
7. Foundation for Actors' Old-age Home	1.38
8. State Pension Fund	1.28
9. Alex Noyer	1.21
10. WSOY Literary Foundation	1.18
Foreign ownership in total	8.0
Total number of shares	162,812,093
Total number of shareholders	27,341
Institutional investors: around 65% of shares	

23.2% 48.7% 10.8% 7.5% 6.3% 3.5% Jane and Aatos Erkko Foundation Rafaela Seppälä Antti Herlin Helsingin Sanomat Foundation Robin Langenskiöld Others

Private investors: around 35% of shares



Analyst Coverage

Carnegie Investment Bank

Matti Riikonen tel. +358 9 6187 1231 Carnegie.fi

Danske Markets Equities Panu Laitinmäki

tel. +358 10 236 4867 Danskeequities.com

Handelsbanken Capital Markets

Rasmus Enberg tel. +46 8 701 5116 Handelsbanken.com/ capitalmarkets

Inderes Rasmus Skand tel. +358 50 338 2631 Inderes.fi

Nordea
 Sami Sarkamies
 tel. +358 9 165 59928
 Nordea.com/markets

Pohjola Kimmo Stenvall tel. +358 10 252 4561 Pohjola.fi

对 SEB Enskilda

Jutta Rahikainen tel. +358 9 6162 8058 Enskilda.fi



Sanoma's IR Team

Mr Olli Turunen tel. +358 40 552 8907 <u>olli.turunen@sanoma.com</u>

Mr Pekka Rouhiainen tel. +358 40 739 5897 pekka.rouhiainen@sanoma.com

Ms Katariina Hed tel. +358 50 412 5120 katariina.hed@sanoma.com



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