## Sanoma Corporate Presentation

November 2015


## 1. Sanoma in brief

2. Sanoma's strategy
3. Q3 2015 Interim Report
4. Appendix

## Sanoma in a Nutshell

2014 figures

## 1,902

Net sales, EUR million

## 7,583

FTEs


## Strong Brands, Great Content, Loyal Customers and

 Consumers

## $=$

vauva
oikotie.fi


## cengnes



FASHIONCHICK

## RADICROCK

## COSMOPOLTAN

## HELSINGIN SANOMAT

nowa
era vtwonen

K®ESKEURIG.NL
ILTASANOMAT

## Market Leader in Consumer Media

## Finland



Netherlands


## Market Leader in Learning

## Finland

Market position:
\#1
Net sales:
~ EUR 50 million
sanomal pro

Belgium
Market position:
\#1
Net sales:
~ EUR 35 million
sanoma pro

## Sweden

Market position:
\#2
Net sales:
~ EUR 25 million
$\stackrel{\bullet}{V}$
VAN IN

* 2014 figures


## Netherlands

Market position: \#2
Net sales:
~ EUR 100 million

## Global market

Market position: a leading player in online learning
Net sales:
~ EUR 15 million

## Sanoma - The Big Picture

|  | Media Finland Turnaround ahead | Media BeNe <br> Domain approach gaining momentum | Learning <br> Digital transformation proceeding well |
| :---: | :---: | :---: | :---: |
| TV \& radio <br> - FTA profitability at good level <br> - VOD offering to be widened | Net sales* <br> EUR 590 million | Net sales* <br> EUR 840 million | Net sales* <br> EUR 290 million |
| Magazines <br> - Domain approach successful in BeNe |  |  |  |
| Online \& mobile <br> - Good growth in Finland |  |  |  |
| Newspapers <br> - B2C sales solid, B2B in focus |  |  |  |

## CEO's First Impressions of Sanoma

New CEO Susan Duinhoven started 1 October 2015

Sanoma's strengths:

- Dedicated people
- Strong local brands
- Great content
- Superior reach


## Opportunities:

- Fulfil customer needs in selected brands/domains
- Data-driven advertising solutions
- Cost innovation

Advertisers

## 1. Sanoma in brief

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## Quick Look at Sanoma's Strategy

Mission: Get the world - Sanoma helps people access and understand the world

Our strategic aspiration
Market leader in consumer media and learning in our countries of operation

Our strategic goals

| Growth and transformation | Renewal of products and services |
| :--- | :--- |
| Profitability \& balance sheet <br> - "fund the journey" | Cost-savings programme and divestments <br> Healthy balance sheet |
| Organisation | New organisation <br> - "organise to win" |

## Strategic Implementation

Mission: Get the world - Sanoma helps people access and understand the world

Our strategic aspiration
Market leader in consumer media and learning in our countries of operation

Our strategic goals
Growth and transformation
Renewal of products and services

Profitability \& balance sheet

- "fund the journey"

Organisation

- "organise to win"


## Share of New Media Sales Growing

New media sales +6\% in Q3 2015

Media BeNe \& Media Finland Share of rolling 12 month net sales

Learning
Share of rolling 12 month net sales

## Unique Cross-Media Position - Fulfil Customer Needs in Selected Domains

## 震



## Media BeNe - SBS Has Positive Momentum

Viewing share in June and July highest for SBS since August 2011

- Viewing share on improving path
- Viewing share increased to $22.6 \%$ in Q3
- TV advertising market improved by $11 \%$ in Q3
- June first growth month for the market in 2015
- H2 expected to be positive
- Champions League broadcasts began in August
- Matches shown on SBS6 (linear TV)
- Simultaneous broadcasting online on nu.nl, sbs6.nl and kijk.nl
- SBS6 average viewing share 9\% in H1/2015
- Viewing share has increased to around 20\% to 30\% during matches



## Domain Approach Paying Off - Case vtwonen

## vtwonen

- Leading Dutch home deco brand
- New sales built around magazine brand (TV show / E-commerce / Events)
- Single copy sales increased after the launch of new TV show
- E-commerce sales growing fast


Sundays 18:30-19:30 on SBS6
10 episodes in 2014
Viewers per episode
(in thousands)


Real-time effect on traffic vtwonen.nl

- Saturday
- Sunday:TV day



## Good Growth in Digital Sales of News Brands Ilta-Sanomat and Helsingin Sanomat

Ilta-Sanomat continues strong growth in digital

- Very strong position in mobile. Mobile sales developing extremely well
- ISTV weekly video starts record high in September at over 3 million

HS digital on good growth path, helped by several improvements

- New HS evening edition
- Wider offering of products, e.g. magazines and books on HS platform
- Reader satisfaction increased


Growth in digital sales
IS


Growth in digital sales
HS


Q3 2014

## Learning - Highlights of Success

Organic sales growth in $2014+1.0 \%$

- Successful new digital tools and services
- 1-9/2015 organic growth slightly negative partly due to increased savings by schools


## 46\% of Learning's net sales

(EUR 140 million) has a digital component

- Of which over EUR 50 million in pure digital and services, the highest amount among learning companies in Europe



Teacher Online Services platform in Finland reaches 90\% penetration of teachers

Of primary school pupils in Netherlands and Belgium use Sanoma Learning platforms


Exercise platform Bingel used in 80\% of Belgian primary schools, also launched in Sweden

First in market with 6 new fully digital courses (methods) launched in Netherlands

Partnership with Knewton to develop personalised learning products

## Strategic Implementation

## Mission: Get the world - Sanoma helps people access and understand the world

Our strategic aspiration
Market leader in consumer media and learning in our countries of operation

Our strategic goals

## Growih and transformation

# Profitability \& balance sheet <br> - "fund the journey" <br> Cost-savings programme and divestments Healthy balance sheet 

Organisation

- "organise to win"


## Significant Cash Flow from Sale of Real Estate and Non-Core Operations



Cash flow from divestments (cumulative)


## Cost Savings Programme Implemented

- EUR 50 million savings programme announced on 25 August 2015
- Vast majority of savings in Media Finland and to be realised by end of 2016
- Savings programme will cover following areas:
- Distribution and Printing
- Content creation
- Marketing and Sales
- Support functions (incl. Group functions)
- As announced on 19 October, 241 employees are impacted as a result of co-operation negotiations
- Printing facility in Forssa closed down end of August



## Strategic Implementation

Mission: Get the world - Sanoma helps people access and understand the world

Our strategic aspiration
Market leader in consumer media and learning in our countries of operation

Our strategic goals

## Growth and transformation

Profitability \& balance sheet

- "fund the journey"

Organisation

- "organise to win"

New organisation
Corporate culture

## Major Changes in Organisation

- Finnish organizations combined, restructuring and new operation model in multiple business units
- New talents secured in top management layers
- New Digital unit + new Head of Digital
- Renewal of commercial operations, new CCOs in Netherlands and Finland
- Centralised operations to fewer locations
- Capabilities enhanced in digital transformation


Fulfil customer needs in selected brands/ domains

Utilise growth and digital transformation opportunities in Learning

Increase financial flexibility

## 1. Sanoma in brief <br> 2. Sanoma's strategy

## 3. Q3 2015 Interim Report

4. Appendix

## Q3 2015 in Brief - Profitability at Prior Year’s Level

- Net sales, organic growth -0.4\%, EUR 458.8 million (477.8)
- EBIT excluding non-recurring items, EUR 62.5 million (62.1)
- Media BeNe - Cost savings, smaller portfolio and domain approach pay off. In addition, strong TV market supported improvement in EBIT
- Learning - Business developed as communicated earlier, good result in Q3
- Media Finland - Adverse market conditions continue, cost savings programme initiated to improve profitability
- New media sales growth 6.0\%, EUR 128.0 million (120.7)
- Online and mobile sales grew by $20 \%$ in Finland
- TV sales grew by close to $7 \%$ in the Netherlands



## Challenging Advertising Markets

Good improvement in Dutch advertising market - Finland continues to be subdued


| Netherlands | FY/'14 | Q1''15 | Q2/'15 | Q3/'15 |
| :--- | ---: | ---: | ---: | ---: |
| Newspapers | -4 | -4 | -4 | -4 |
| Magazines | -12 | -15 | -18 | -18 |
| TV | +2 | -4 | -6 | +11 |
| Radio | +3 | +1 | +1 | +1 |
| Online | +11 | +10 | +4 | +9 |
| Total market ${ }^{*}$ | +4 | +2 | -1 | +4 |
| Finland | FY/'14 | Q1/'15 | Q2/'15 | Q3/'15 |
| Newspapers | -9 | -7 | -7 | -8 |
| Magazines | -16 | -14 | -15 | -18 |
| TV | -4 | -2 | -1 | -8 |
| Radio | +9 | -4 | -4 | +6 |
| Online | +12 | +6 | +7 | +2 |
| Total market ${ }^{*}$ | -4 | -3 | -3 | -4 |

[^0]
## Net Sales Development

## Q3 2015

|  |  | $-9 / 2015$ million | 7-9/2014 <br> EUR million | orga | $\begin{array}{r} 7-9 / 2015 \\ \text { c growth, \% } \end{array}$ | Media BeNe: | Good growth in TV sales. Net sales grew when normalised for the current portfolio. Absolute sales impacted by divestments and closures of titles. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Group |  | 458.8 | 477.8 |  | -0.4 |  |  |
| Media BeNe |  | 196.4 | 203.6 |  | -0.3 |  |  |
| Media Finland |  | 131.9 | 148.0 |  | -5.0 | Media Finland: | Double-digit growth in online \& mobile sales, partly due to acquisition. Print sales declined. Divestments impacted negatively. |
| Learning |  | 121.8 | 113.0 |  | +6.4 |  |  |
| Other \& elim. |  | 8.8 | 13.2 |  | -22.2 |  |  |
| $\begin{gathered} \text { EUR million } \\ 477.8 \end{gathered}$ | -7.2 | -16.1 | +8.8 | -4.4 | 458.8 | Learning: | Net sales grew in largest operating countries due to timing shifts. Net sales of international e-learning company YDP declined. |
| 7-9/2014 | Media BeNe | Media <br> Finland | Learning | Other \& elim | 7-9/2015 | Other: | Decline is related to divestments and weaker sales development in non-core operations. |

## EBIT Excluding Non-Recurring Items Development

## Q3 2015



## Income Statement

Reported figures impacted by multiple divestments

| EUR million | 7-9/2015 | 7-9/2014 | 1-9/2015 | 1-9/2014 | 1-12/2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 458.8 | 477.8 | 1,307.8 | 1,449.1 | 1,901.6 |
| EBITDA excl. non-recurring items | 125.5 | 119.3 | 300.6 | 318.2 | 392.0 |
| of net sales | 27.4\% | 25.0\% | 23.0\% | 22.0\% | 20.6\% |
| Amortisations related to TV programme rights | -32.4 | -30.8 | -134.7 | -115.8 | -159.9 |
| Amortisations related to prepublication rights | -6.3 | -6.5 | -19.5 | -19.1 | -25.1 |
| Other amortisations | -18.8 | -14.0 | -37.7 | -39.6 | -61.4 |
| Depreciation | -5.5 | -6.0 | -16.6 | -19.4 | -26.9 |
| EBIT excl. non-recurring items | 62.5 | 62.1 | 92.1 | 124.4 | 118.8 |
| of net sales | 13.6\% | 13.0\% | 7.0\% | 8.6\% | 6.2\% |
| Non-recurring items in EBIT | -52.5 | 15.5 | -83.9 | 118.5 | 15.0 |
| Total financial items | -7.2 | -7.3 | -18.8 | -30.8 | -41.9 |
| Profit before taxes | 2.9 | 70.3 | -9.3 | 212.3 | 90.7 |
| Earnings per share | -0.04 | 0.34 | -0.22 | 0.97 | 0.32 |
| EPS excl. non-recurring items, EUR | 0.24 | 0.24 | 0.22 | 0.38 | 0.33 |
| Cash flow from operations / share, EUR | 0.44 | 0.55 | -0.26 | 0.14 | 0.45 |

## Free Cash Flow

Cash flow from operations less cash CAPEX

| EUR million | 7-9/2015 | 7-9/2014 | 1-9/2015 | 1-9/2014 | 1-12/2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA excl. non-recurring items | 125.5 | 119.3 | 300.6 | 318.2 | 392.0 |
| TV programme costs | -60.5 | -51.5 | -151.5 | -137.7 | -184.7 |
| Prepublication costs | -7.4 | -7.2 | -21.7 | -21.5 | -28.5 |
| Change in working capital | 34.9 | 38.8 | -65.1 | -40.6 | 22.9 |
| Interest paid | -1.3 | -2.7 | -25.7 | -31.7 | -35.1 |
| Other financial items | 0.8 | -6.4 | -2.6 | -12.2 | -14.6 |
| Taxes paid* | -3.5 | -0.4 | -34.6 | -16.4 | -23.9 |
| Other adjustments** | -17.3 | -0.1 | -42.1 | -34.6 | -54.5 |
| Cash flow from operations | 71.0 | 89.9 | -42.6 | 23.6 | 73.7 |
| Cash CAPEX | -12.9 | -9.3 | -43.8 | -32.9 | -51.0 |
| Free cash flow | 58.1 | 80.6 | -86.5 | -9.3 | 22.8 |

* Taxes paid include tax for the gain on the sale of Sanoma House paid in Q2 2015.
** Other adjustments include non-recurring items of EUR -39 million in 1-9/2015 and EUR -34 million in 1-9/2014.


## Capital Structure

## 30 September 2015

- Net debt: EUR 852 million (Q3 2014: 825)
- Net debt / EBITDA adjusted 6.1 times (4.5)
- *EBITDA adjusted: 12-month rolling EBITDA excl. nonrecurring items, where acquired operations are included and divested operations excluded, and where programming rights and prepublication rights have been raised above EBITDA on cash-flow basis
- Net debt / EBITDA based on covenant calculation method 2.5 times (1.5)
- Average interest rate around $2.7 \%$ p.a.
- Interest sensitivity is around EUR 1.5 million and duration is 13 months
- Total equity: EUR 1,158 million $(1,263)$
- Equity ratio: 41.2\% (41.9\%)
- Gearing: 73.5\% (65.4\%)

Key figures


## Additional Amortisations of TV rights in Q4 2015

- As part of ongoing review of TV rights, initial valuation done for programme rights in the Netherlands
- Changes in competitive environment and consumer habits will lead to devaluation especially of international fiction
- In the beginning of 2015 SBS9, a channel focusing on broadcasting international movies and series, was launched
- As a result, valuation will most likely lead to additional amortisation of around EUR 14-18 million in Q4 2015
- This does not impact Group's outlook for 2015
- Historically write-downs of licenses running out have been around EUR 6-8 million annually and around EUR 11 million in 2014



## Group Outlook for 2015 Unchanged

| Outlook | 2014 actuals | 1-9/2015 <br> actuals | 2015 <br> Outlook <br> (published on 16 July 2015) |
| :---: | :---: | :---: | :---: |
| Net sales growth (organic) | EUR 1,901.6 million, organic growth -3.7\% | EUR 1,307.8 million, organic growth -3.7\% | "Around previous year's development (2014:-3.7\%)" |
| Operating profit margin, excluding non-recurring items | EUR 118.8 million, $6.2 \%$ of net sales | EUR 92.1 million, $7.0 \%$ of net sales <br> (1-9/2014: EUR 124.4 million, $8.6 \%$ of net sales) | $\begin{aligned} & \text { "Above 4\% } \\ & \text { (2014: 6.2\%)" } \end{aligned}$ |

Divestments and acquisitions done estimated to have impact on net sales of around EUR -120 million in 2015

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## 4. Appendix

## Net Sales Split

Rolling 12 months


## Learning

Diversified portfolio with several key markets


## Learning

$46 \%$ of sales is digital / hybrid / services (EUR 132 million)


## Consumer Confidence



## Summary of Operating Performance

Last 12 months* - New media sales: EUR 570 million in Media Finland and Media BeNe


Figures rounded to closest EUR 10 million
**Figures do not include Parent company, other centralised Group costs and eliminations.

## Sanoma Group

## Net sales EUR 1,902 million, EBIT excl. nri EUR 118.8 million

## Net sales by type of sales, FY 2014



## Cost structure FY 2014*

| Transport and distribution | $10 \%$ |
| :--- | :---: |
| Paper, raw materials, supplies, printing | $10 \%$ |
| Other cost of sales | $10 \%$ |
| Total cost of sales | $35 \%$ |
| Employee benefit expenses | $30 \%$ |
| Office and ICT expenses and rents | $10 \%$ |
| Advertising and marketing | $5 \%$ |
| Other fixed expenses | $\mathbf{5 0} \%$ |
| Total fixed expenses | $\mathbf{1 5} \%$ |
| Depr. and amortisation (incl. TV \& prepubl. | rights) |
| Total expenses, EUR million** | $\mathbf{1 , 8 1 0}$ |

* Rounded to closest 5\%
** Rounded to closest EUR 10 million


## Media BeNe

## Net sales EUR 870.8 million, EBIT excl. nri EUR 71.2 million



Cost structure FY 2014*

| Transport and distribution | 15 \% |
| :---: | :---: |
| Paper, raw materials, supplies, printing | 10 \% |
| Other cost of sales | 15 \% |
| Total cost of sales | 40 \% |
| Employee benefit expenses | 25 \% |
| Office and ICT expenses and rents | 5 \% |
| Advertising and marketing | 10 \% |
| Other fixed expenses | 10 \% |
| Total fixed expenses | 45 \% |
| Depr. and amortisation (incl. TV \& prepubl. rights) | 20 \% |
| Total expenses, EUR million** | 810 |

[^1]
## Media Finland

## Net sales EUR 637.2 million, EBIT excl. nri EUR 23.5 million

## Net sales by type of sales, FY 2014



## Drivers for net sales

- Sanoma specific factors:

U Unique position in Finland with strong and well-known brands

- Cross-media approach
- User-interface as well as quality and relevance of Sanoma's sites and applications
- Excellence in sales and pricing power
- TV viewing share, driven mainly by ability to deliver on the channel promise with a balanced grid versus competitors
- Macro economic factors:
- GDP development \& consumer confidence -> advertising market
- Media consumption habits

Cost structure FY 2014*

| Transport and distribution | $15 \%$ |
| :--- | :---: |
| Paper, raw materials, supplies, printing | $10 \%$ |
| Other cost of sales | $10 \%$ |
| Total cost of sales | $30 \%$ |
| Employee benefit expenses | $10 \%$ |
| Office and ICT expenses and rents | $5 \%$ |
| Advertising and marketing | $5 \%$ |
| Other fixed expenses | $55 \%$ |
| Total fixed expenses | $15 \%$ |
| Depr. and amortisation (incl. TV \& prepubl. |  |
| rights) | Total expenses, EUR million** |
| The |  |

[^2]
## Learning

Net sales EUR 292.0 million, EBIT excl. nri EUR 51.4 million


Cost structure FY 2014*

| Transport and distribution | $5 \%$ |
| :--- | :---: |
| Paper, raw materials, supplies, printing | $10 \%$ |
| Other cost of sales | $10 \%$ |
| Total cost of sales | $\mathbf{2 5} \%$ |
| Employee benefit expenses | $30 \%$ |
| Office and ICT expenses and rents | $10 \%$ |
| Advertising and marketing | $5 \%$ |
| Other fixed expenses | $\mathbf{1 5} \%$ |
| Total fixed expenses | $\mathbf{6 0} \%$ |
| Depr. and amortisation (incl. TV \& prepubl. | $\mathbf{1 5} \%$ |
| rights) | $\mathbf{2 4 0}$ |
| Total expenses, EUR million** |  |

[^3]
## Media BeNe

Key figures

|  | 2015 |  |  | 2014 |  |  |  |  | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EUR million | Q3 | Q2 | Q1 | FY 2014 | Q4 | Q3 | Q2 | Q1 | FY 2013 |
| Net sales | 196.4 | 216.0 | 189.5 | 870.8 | 241.5 | 203.6 | 231.7 | 194.0 | 896.8 |
| Digital | 70.6 | 83.9 | 67.1 | 308.6 | 90.3 | 67.8 | 84.6 | 65.9 | 305.3 |
| Online \& mobile | 19.8 | 21.6 | 20.9 | 87.2 | 24.9 | 20.1 | 21.8 | 20.4 | 90.3 |
| TV | 50.8 | 62.3 | 46.2 | 221.4 | 65.4 | 47.7 | 62.8 | 45.5 | 215.0 |
| Print | 102.6 | 109.4 | 105.6 | 479.4 | 123.2 | 115.6 | 125.7 | 114.9 | 517.9 |
| Magazines | 102.6 | 109.4 | 105.6 | 479.4 | 123.2 | 115.6 | 125.7 | 114.9 | 517.9 |
| Other | 23.1 | 22.7 | 16.8 | 82.8 | 28.0 | 20.2 | 21.4 | 13.2 | 73.6 |
| EBIT excluding non-recurring items | 20.1 | 27.1 | 5.8 | 71.2 | 23.3 | 13.9 | 25.7 | 8.3 | 77.4 |
| \% of net sales | 10.2 | 12.5 | 3.1 | 8.2 | 9.7 | 6.8 | 11.1 | 4.3 | 8.6 |
| Number of employees (FTE)* | 2,045 | 2,081 | 2,250 | 2,483 | 2,483 | 2,550 | 2,744 | 2,756 | 2,845 |

* At the end of the period.


## Media Finland

Key figures

|  | 2015 |  |  | 2014 |  |  |  |  | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EUR million | Q3 | Q2 | Q1 | FY 2014 | Q4 | Q3 | Q2 | Q1 | FY 2013 |
| Net sales | 131.9 | 145.7 | 143.0 | 637.2 | 165.5 | 148.0 | 164.6 | 159.0 | 675.4 |
| Digital | 46.6 | 56.9 | 50.0 | 198.7 | 53.2 | 43.5 | 53.4 | 48.6 | 185.9 |
| Online \& mobile | 22.1 | 25.7 | 21.9 | 84.8 | 23.2 | 18.3 | 22.1 | 21.3 | 74.7 |
| TV \& radio | 24.6 | 31.2 | 28.0 | 113.8 | 30.1 | 25.1 | 31.4 | 27.3 | 111.2 |
| Print | 84.8 | 89.7 | 90.5 | 432.5 | 110.6 | 103.1 | 109.9 | 108.8 | 438.8 |
| Magazines | 26.8 | 27.9 | 28.4 | 134.4 | 35.0 | 31.8 | 33.6 | 34.0 | 160.9 |
| Newspapers | 58.1 | 61.9 | 62.3 | 300.3 | 76.2 | 71.8 | 77.0 | 75.3 | 325.2 |
| Eliminations | -0.2 | -0.1 | -0.2 | -2.2 | -0.6 | -0.4 | -0.7 | -0.5 | -2.2 |
| Other | 0.5 | -0.9 | 2.5 | 6.0 | 1.7 | 1.4 | 1.3 | 1.6 | 5.6 |
| EBIT excluding non-recurring items* | 2.0 | -2.5 | -2.1 | 23.5 | 5.6 | 9.9 | 7.5 | 0.4 | 30.7 |
| \% of net sales | 1.5 | -1.7 | -1.5 | 3.7 | 3.4 | 6.7 | 4.5 | 0.3 | 4.5 |
| Number of employees $(\mathrm{FTE})^{* *}$ | 2,100 | 2,319 | 2,095 | 2,508 | 2,508 | 2,539 | 2,865 | 2,675 | 2,759 |

* Sale and leasebacks of real estate negatively impacts EBIT figures starting Q1 2014.
$* * *$ At the end of the period.


## Learning

Key figures

|  | 2015 |  |  | 2014 |  |  |  |  | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EUR million | Q3 | Q2 | Q1 | FY 2014 | Q4 | Q3 | Q2 | Q1 | FY 2013 |
| Net sales | 121.8 | 97.9 | 37.4 | 292.0 | 30.9 | 113.0 | 106.9 | 41.2 | 304.6 |
| Netherlands | 27.5 | 39.9 | 21.5 | 98.1 | 8.3 | 24.6 | 40.7 | 24.5 | 95.3 |
| Poland | 57.2 | 12.8 | 6.6 | 86.8 | 12.6 | 51.1 | 17.8 | 5.2 | 83.8 |
| Finland | 11.0 | 25.5 | 3.8 | 48.3 | 4.1 | 10.6 | 28.8 | 4.8 | 53.5 |
| Belgium | 16.3 | 14.3 | 1.5 | 34.8 | 2.6 | 16.7 | 13.6 | 1.9 | 33.8 |
| Sweden | 10.2 | 5.7 | 4.1 | 26.1 | 3.9 | 10.7 | 6.5 | 4.9 | 29.3 |
| Other and eliminations | -0.3 | -0.2 | -0.1 | -1.9 | -0.6 | -0.7 | -0.5 | -0.1 | 8.9 |
| EBIT excluding non-recurring items | 49.8 | 32.5 | -12.7 | 51.4 | -27.1 | 44.4 | 41.2 | -7.0 | 56.2 |
| \% of net sales | 40.9 | 33.2 | -33.9 | 17.6 | -87.6 | 39.3 | 38.5 | -16.9 | 18.5 |
| Number of employees (FTE)* | 1,527 | 1,515 | 1,515 | 1,563 | 1,563 | 1,580 | 1,591 | 1,613 | 1,564 |

[^4]
## Dividend Per Share EUR 0.20

Dividend per share and dividend yield*


Payout ratio (DPS / EPS excluding non-recurring tems, \%)


Dividend policy
Sanoma conducts an active dividend policy and primarily pays out over half of Group result excluding non-recurring items for the period in dividends

* Closing price of last trading day of the respective year.


## Sanoma - Largest Shareholders

| 31 October 2015 | \% of shares <br> and votes |
| :--- | ---: |
| 1. Jane and Aatos Erkko Foundation <br> 2. Antti Herlin (Holding Manutas Oy: 10.77\%, <br> personal: $0.02 \%$ ) | 10.79 |
| 3. Robin Langenskiöld | 7.54 |
| 4. Rafaela Seppälä | 6.31 |
| 5. Helsingin Sanomat Foundation | 3.50 |
| 6. Ilmarinen Mutual Pension Insurance Company | 2.19 |
| 7. Foundation for Actors' Old-age Home | 1.38 |
| 8. State Pension Fund | 1.28 |
| 9. Alex Noyer | 1.21 |
| 10. WSOY Literary Foundation | 1.18 |
| Foreign ownership in total | 8.4 |
| Total number of shares | $162,812,093$ |
| Total number of shareholders | 27,086 |

Institutional investors: around 65\% of shares
Private investors: around $35 \%$ of shares

## Analyst Coverage

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## s a n oma


[^0]:    *Source: NL: Sanoma estimates, FIN: TNS Gallup, excl. online search. Total market in the countries includes other smaller categories such as cinema and outdoor advertising

[^1]:    * Rounded to closest 5\%
    ** Rounded to closest EUR 10 million

[^2]:    * Rounded to closest 5\%
    ** Rounded to closest EUR 10 million

[^3]:    * Rounded to closest 5\%
    ** Rounded to closest EUR 10 million

[^4]:    * At the end of the period.

