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Interim Report Q1–Q3 2025

# Solid quarter supporting improved operational EBIT for the first nine months

Rob Kolkman, President & CEO Alex Green, CFO



## Solid quarter supporting improved operational EBIT for the first nine months

Net sales	Organic net sales development	Operational EBIT excl. PPA	Free cash flow	Net debt / Adj. EBITDA
<b>1,077</b> m€	<b>-3</b> %	<b>216</b> m€	<b>86</b> m€	2.0
(2024: 1,103)	(2024: -2%)	(2024: 207)	(2024: 77)	(2024: 2.4)

- Net sales decreased in-line with earlier indications
  - In Learning, the impact of planned discontinuation of low-value distribution contracts in the Netherlands was partially offset by growth in learning content sales
  - In Media Finland, lower advertising sales was partially offset by growth in digital subscriptions
- Operational EBIT improved in both businesses
- Free cash flow improved driven by higher earnings and lower financing costs
- Deleveraging the balance sheet progressing well, leverage improved to 2.0
- In Learning, decision to not participate in multi-year distribution tenders in the Dutch market this year –
   48m€ impairment in Q3
  - Dutch distribution sales expected to be around 40m€ lower in 2026 with no impact on earnings, thus improving Learning's margin clearly above 23% in 2026
- In Media Finland, the expected closure of the Tampere printing plant supports our well-established practices for continuous efficiency improvements – 30m€ of impairment and restructuring expenses in Q3
- The Group's Outlook range for 2025 is narrowed:
  - Reported net sales will be 1.29–1.31bn€ (2024: 1.34)
  - Operational EBIT excluding PPA is expected to be 180−190m€ (2024: 180)



## Multitude of initiatives across the business supporting our key growth drivers

Agreement with
Cambridge to improve
English language
teaching in Spanish
state schools



In Poland, successful launch of SMARTBook, combining textbook, workbook, notes, exercises and multimedia, in one format



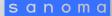


Lijn3, renewed blended content for early literacy education in the Netherlands – used daily in approx. **2,000** schools



Good growth in Ruutu+ subscriptions driven by attractive entertainment and sports content

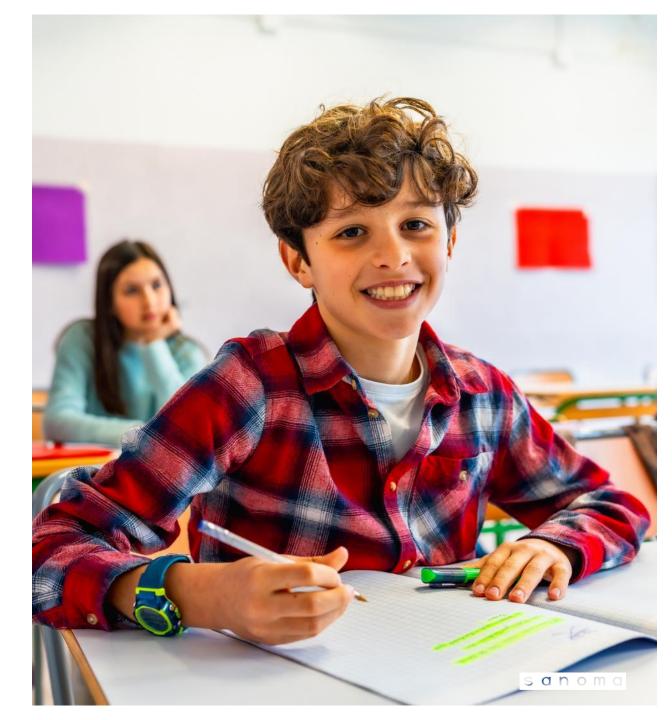




LEARNING Q1-Q3 2025

## Growth in learning content sales partially offsetting lower distribution

- Net sales amounted to 658m€ (2024: 668)
  - Growth in other learning content businesses more than offsetting the last year of lower cycle in Spain and Poland
  - Strong growth in learning content sales in the Netherlands driven by new product launches and market share gains
  - In Poland, robust digital platform sales growth continued, supported by B2C demand
  - The planned discontinuation of low-value distribution contracts in the Netherlands had an impact of 19m€

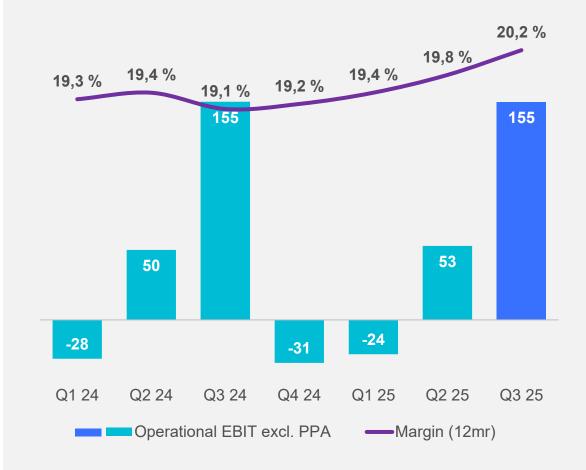


#### LEARNING Q1-Q3 2025

## Operational earnings improved

- Operational EBIT excl. PPA improved to 183m€ (2024: 178)
  - Higher share of learning content sales vs. lowvalue distribution and a more digital sales mix
  - Improved efficiency with Solar impacts increasingly visible in cost base
  - Lower paper and printing costs

#### Operational EBIT excl. PPA m€

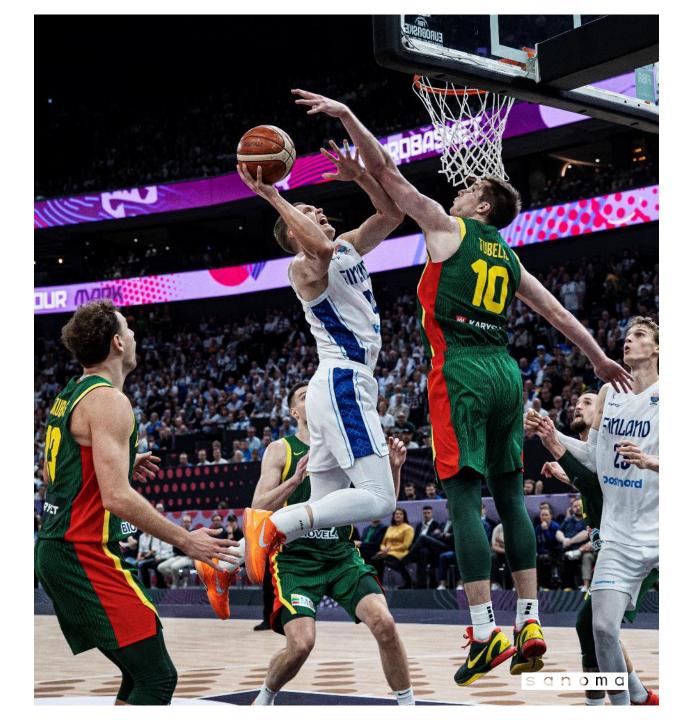




#### MEDIA FINLAND Q3 2025

## Lower advertising sales partially offset by growth in digital subscriptions

- Net sales were 139m€ (2024: 144)
  - Subscription sales grew driven by good development in Ruutu+
  - Lower advertising sales driven by TV (attributable to ending the reselling of third-party advertising) and newsprint

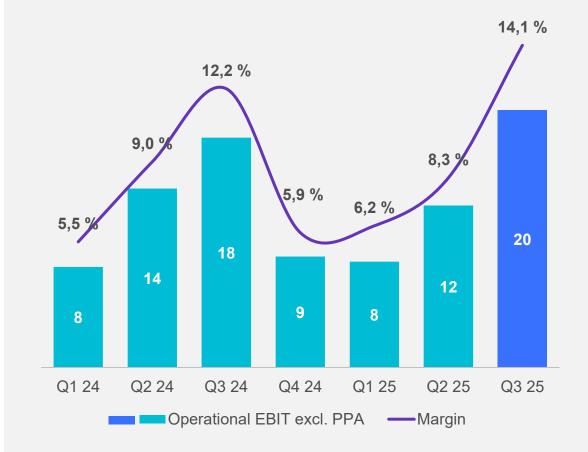


#### MEDIA FINLAND Q3 2025

## **Operational earnings** increased

- Operational EBIT excl. PPA improved to 20m€ (2024: 18)
  - Growth in digital subscription sales
  - Lower paper, printing and distribution costs
  - Lower TV programming costs

#### Operational EBIT excl. PPA m€





#### **Outlook for 2025 (narrowed)**

- In 2025, Sanoma expects that the Group's reported net sales will be 1.29–1.31bn€ (2024: 1.34)
- The Group's operational EBIT excluding PPA is expected to be 180–190m€ (2024: 180)
- The narrowed outlook is based on the following assumptions:
  - Demand for learning content will be relatively stable across the Group's main operating markets
  - The advertising market in Finland will be relatively stable



#### **Financials**

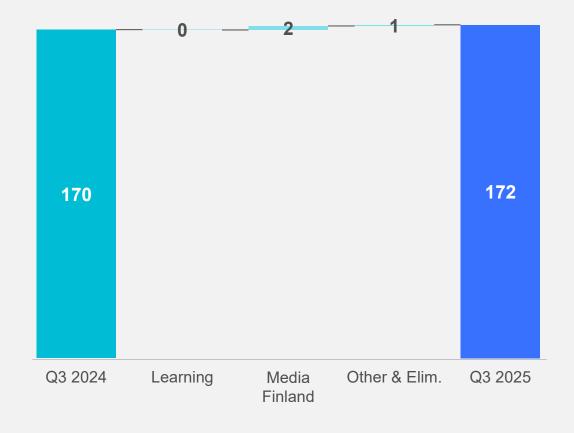
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#### Q3 2025

## Stable operational earnings for the quarter

#### Learning + Higher share of learning content sales vs. low-value distribution Lower paper, printing and distribution costs Lower net sales Media + Growing digital subscription sales **Finland** + Lower paper, printing and distribution costs Lower TV programming costs Declining advertising sales Other & + FY 2025 costs expected to be similar to 2024 elim.

#### Operational EBIT excl. PPA Q3 2025 vs. Q3 2024 m€



#### Improved operational EPS, impairments booked in Q3

- Q3 IACs increased to -83m€ (2024: -44)
  - In Learning, recent decision to not participate in multi-year distribution tenders in the Dutch market this year led to a 48m€ impairment in intangible assets
  - In Media Finland, 30m€ impairments and restructuring costs related to the expected closure of the Tampere printing plant as announced in September
  - Partially offset by lower restructuring expenses
- Net financial items decreased in Q3
  - Average interest rate of external loans decreased to 3.7% (2024: 4.9%) in Q1–Q3

#### **Key income statement related items**

m€	Q3 2025	Q3 2024	Q1-Q3 2025	Q1-Q3 2024
Operational EBIT excl. PPA	172.4	170.0	215.6	207.3
IACs	-82.6	-43.9	-90.6	-50.8
PPAs	-7.9	-9.3	-25.5	-27.7
EBIT	81.9	116.9	99.5	128.7
Net financial items	-6.1	-8.7	-18.8	-26.2
RESULT BEFORE TAXES	75.8	108.3	80.8	102.5
Income taxes	-18.3	-24.3	-18.7	-21.6
RESULT FOR THE PERIOD	57.6	84.0	62.1	80.8
Operational EPS, €	0.73	0.70	0.76	0.68
EPS, €	0.34	0.50	0.34	0.45

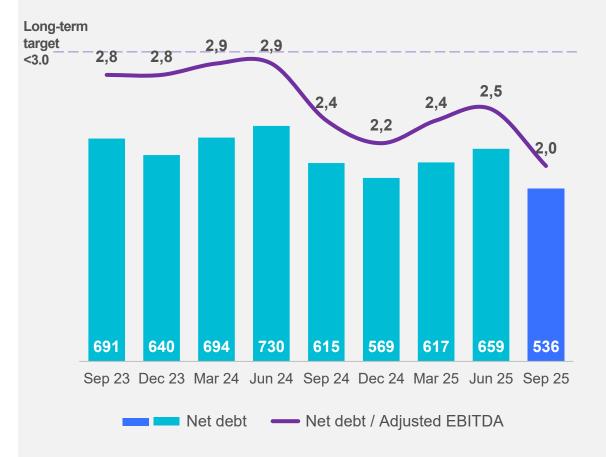


## Continued progress in deleveraging the balance sheet

- Net debt significantly lower vs. previous year and end of June
- Net debt / Adj. EBITDA improved to 2.0 (2024: 2.4), below the long-term target of < 3.0</li>
- Equity ratio at 43.1% (2024: 40.8%), within the long-term target range of 35–45%

#### Net debt

m€



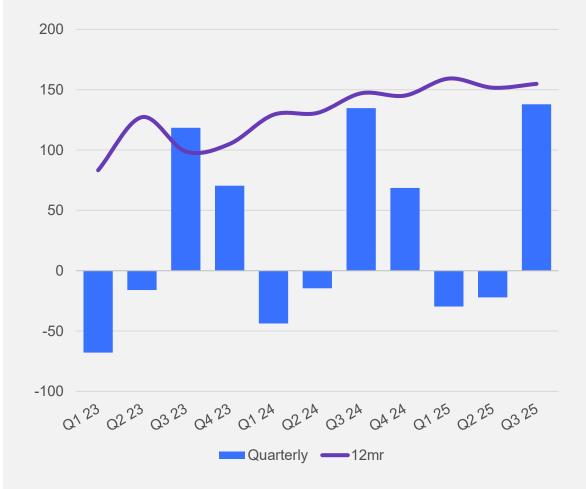
150m€ hybrid bond, issued in March 2023, is booked as equity, and excluded from net debt and net financial items.

#### Free cash flow improved

- Free cash flow improved to 86m€ (2024: 77) in Q1–Q3
  - + Higher earnings
  - + Lower financing costs
  - Higher TV programme investments vs. low comparison
  - Working capital movements
- Full-year free cash flow expected to increase further in 2025 vs. 2024 (145m€)
- Second instalment of the dividend for 2024, 0.13€/share, was paid in September
  - Third instalment of 0.13€/share to be paid on 11 November

#### Free cash flow

m€



Free cash flow = Cash flow from operations less capital expenditure







#### Financial reporting in 2026

Full-Year Result 2025 11 February Interim Report Q1 2026 7 May

Half-Year Report 2026 29 July

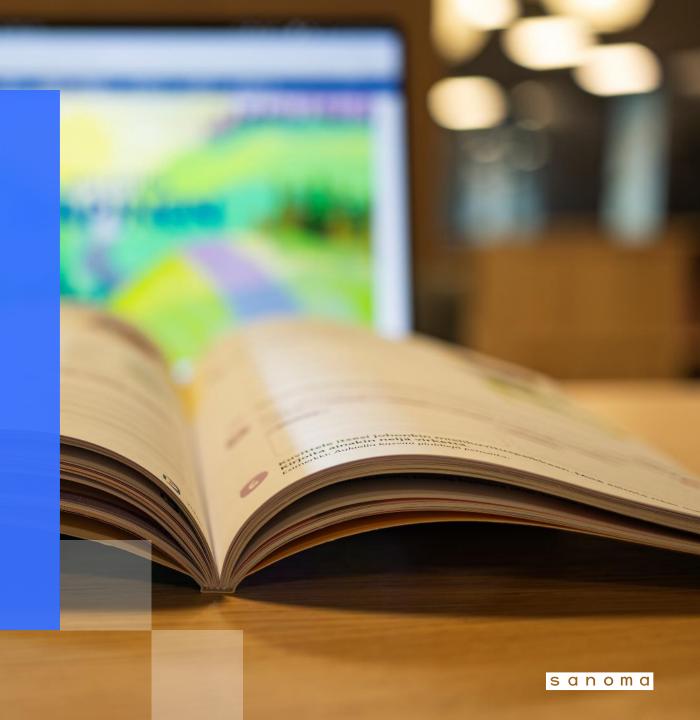
Interim Report Q3 2026 28 October

Financial Statements and

Directors' Report for 2025 week 14

AGM 2026

7 May





#### Sanoma in 2024



NET SALES

1,345m€



**NON-PRINT SALES** 

**51%** 



**OPERATIONAL EBIT MARGIN** 

113.4%



**PERSONNEL** 4,800

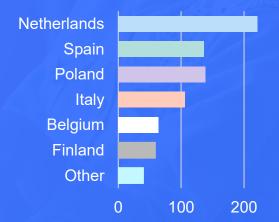
#### Learning

764m€ Net sales

46% Non-print

19.2% Margin

#### Net sales, m€



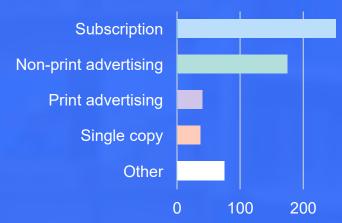
#### **Media Finland**

Net sales 581m€

**57%** Non-print

8.2% Margin

#### Net sales, m€



#### **Group key figures Q3 2025**

m€	Q3 2025	Q3 2024
Net sales	515.8	540.0
Operational EBITDA	211.4	211.8
margin	41.0%	39.2%
Operational EBIT excl. PPA	172.4	170.0
margin	33.4%	31.5%
EBIT	81.9	116.9
Result for the period	57.6	84.0
Free cash flow	138.0	134.8
Equity ratio	43.1%	40.8%
Net debt	535.9	615.5
Net debt / Adj. EBITDA	2.0	2.4
Operational EPS, €	0.73	0.70
EPS, €	0.34	0.50

	Q3 2025	Q3 2024
Average number of employees (FTE)	4,676	4,858
Number of employees at the end of the period (FTE)	4,544	4,751

#### **Learning: Quarterly key figures**

m€	Q3 25	Q2 25	Q1 25	Q4 24	Q3 24	Q2 24	Q1 24
Net sales	376.8	191.5	89.1	96.5	395.9	190.6	81.1
Operational EBITDA	178.7	76.5	-0.6	-4.3	178.9	72.2	-5.2
Operational EBIT excl. PPA	155.0	52.6	-24.4	-30.6	155.2	49.8	-27.6
margin	41.1%	27.5%	-27.4%	-31.7%	39.2%	26.1%	-34.0%
IACs	-50.6	-2.3	-2.3	-5.9	-42.3	-5.8	-3.4
PPAs	-6.9	-7.3	-7.3	-7.4	-7.7	-7.7	-7.6
EBIT	97.6	43.1	-34.0	-43.9	105.2	36.3	-38.5
Capital expenditure	7.0	7.1	6.2	7.2	6.8	8.2	8.1
Average number of employees (FTE)	2,499	2,498	2,488	2,612	2,627	2,630	2,631



#### Current view on curriculum renewals in Learning's major operating countries

Expected development of learning content sales in 2025-2027 is a function of changes in

Number of students



Expenditure

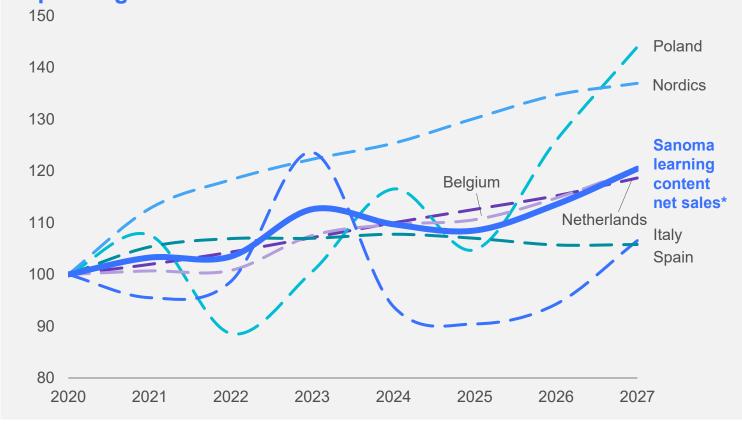


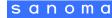
Market share



K12 publishing market values in Sanoma's key operating countries indexed to 2020







#### Media Finland: Quarterly key figures

m€	Q3 25	Q2 25	Q1 25	Q4 24	Q3 24	Q2 24	Q1 24
Net sales	139.0	148.3	132.1	145.0	144.1	151.9	139.9
Operational EBITDA	34.7	33.4	28.8	32.7	35.3	34.5	29.9
Operational EBIT excl. PPA	19.7	12.4	8.1	8.5	17.6	13.7	7.7
margin	14.1%	8.3%	6.2%	5.9%	12.2%	9.0%	5.5%
IACs	-29.7	-1.8	0.2	-3.3	-1.5	-2.5	4.4
PPAs	-1.0	-1.5	-1.6	-1.6	-1.6	-1.6	-1.6
EBIT	11.1	9.1	6.8	3.6	14.5	9.6	10.5
Capital expenditure	1.6	2.3	2.7	2.8	1.2	1.2	2.0
Average number of employees (FTE)	2,074	2,053	2,005	2,109	2,131	2,121	2,101



#### Finnish advertising market development

#### Finnish measured media advertising markets

	Q3 25	Q2 25	Q1 25
Newspapers	-10%	1%	-12%
Magazines	-18%	-10%	-19%
TV	-4%	-2%	-4%
Radio	3%	-3%	-3%
Online (excl. search and social media)	0%	-0%	-2%
Total market	-3%	-1%	-3%

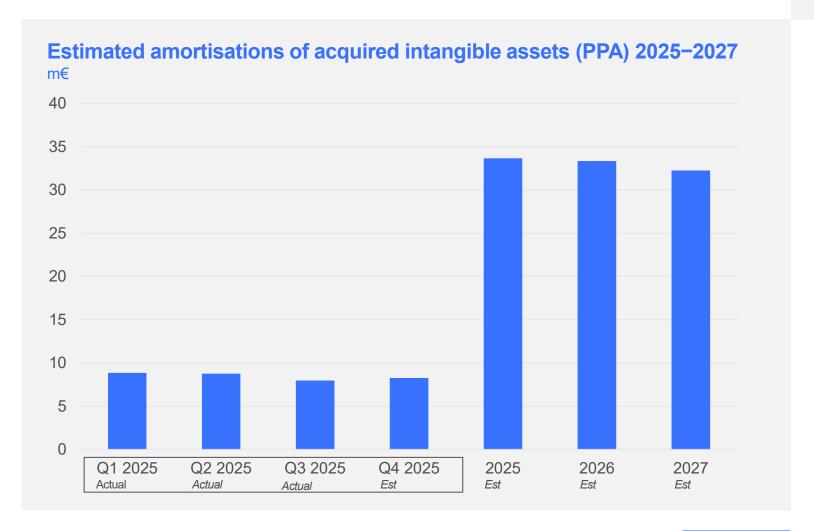
Q4 24	Q3 24	Q2 24	Q1 24
-16%	-17%	-17%	-20%
-10%	-12%	-9%	-12%
-2%	3%	2%	3%
-3%	-5%	3%	-4%
-2%	3%	4%	-2%
-6%	-1%	-1%	-6%

Source: Kantar TNS, Media Advertising Trends, September 2025 Total market also includes media groups not relevant to Sanoma



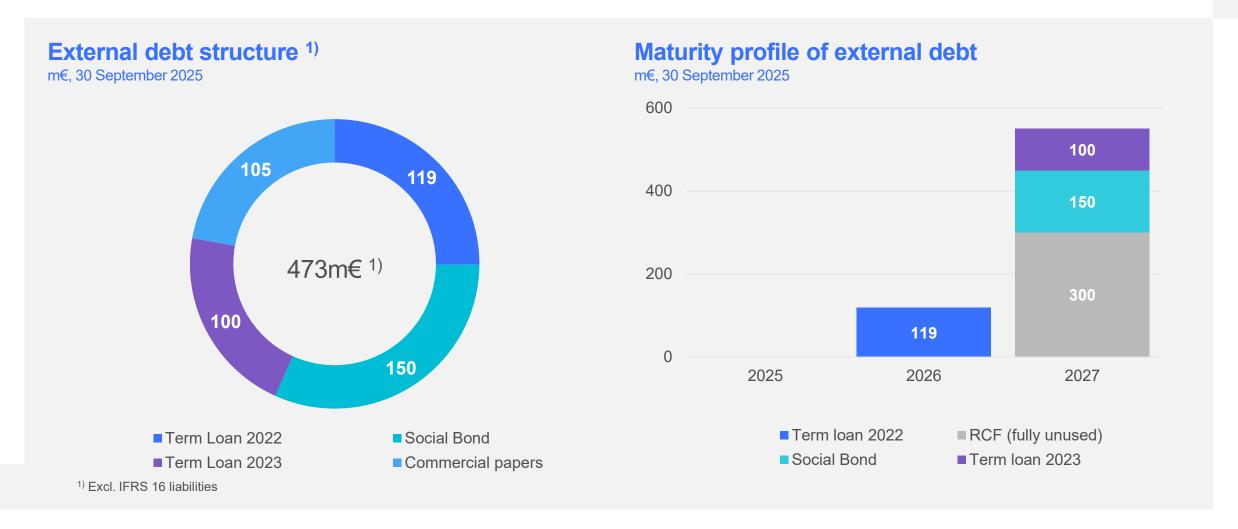
## Estimated amortisations of acquired intangible assets (PPA) of the Group

- Acquired subsidiaries are consolidated using the acquisition method, whereby the cost is allocated to the acquired assets and liabilities assumed at their fair value on the date of acquisition
- With regard to the acquisition of new assets, the Group assesses the expected useful life of the intangible right and determines the useful life on the basis of the best knowledge available on the assessment date
- Amortisation is calculated using the straight-line method
- In FY 2025, the PPA is estimated to total to approx. 34m€
- More information about the accounting policies related to intangible assets can be found in the Financial Statements 2024





#### **Group debt portfolio Q3 2025**



#### **Key factors influencing 2025 performance**

As published on 11 February 2025

#### Learning

- Net sales:
  - Growth in other learning content businesses more than offsetting the last year of lower cycle in Spain
  - Ongoing discontinuation of low value distribution contracts in the Netherlands with expected impact of approx. 25-30m€ in 2025
- More efficient cost base, largely driven by Solar, leading to slightly improving margin in the year before larger curriculum renewals

#### **Expected 2025** financial impact y-o-y

- Lower net sales
- Stable operational earnings, slightly improving margin

#### **Long-term targets** for SBUs unchanged

- Organic growth 2-5%
- **Operational EBIT** margin excl. PPA >23% from 2026 onwards

#### **Media Finland**

- Net sales:
  - Continued modest growth in subscription sales driven by digital and price increases
  - Slightly lower B2B advertising sales; growth in digital mostly offsetting lower print and TV
- Continuing efficiency improvement driving stable operational earnings and slightly improving margin

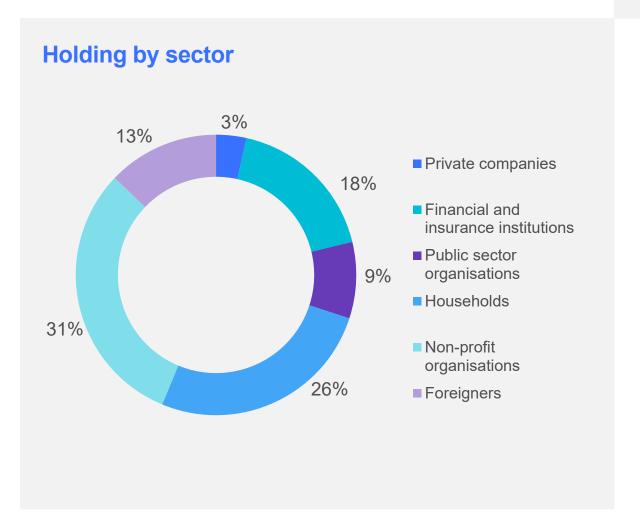
- Slightly lower net sales
- Stable operational earnings, slightly improving margin
- Organic growth +/-2%
- **Operational EBIT** margin excl. PPA 12-14%



### Largest shareholders 30 September 2025

#### **Largest shareholders**

Shareholders	Number of shares	% of shares
Jane and Aatos Erkko Foundation	39,820,286	24.4
Holding Manutas Oy	21,870,000	13.4
Langenskiöld Robin	12,273,371	7.5
Seppälä Rafaela	7,654,746	4.7
Varma Mutual Pension Insurance Company	5,538,352	3.4
Helsingin Sanomat Foundation	4,701,570	2.9
Ilmarinen Mutual Pension Insurance Company	4,103,424	2.5
Noyer Alex	3,213,277	2.0
Elo Mutual Pension Insurance Company	2,542,000	1.6
Bernardin-Aubouin Lorna	1,852,470	1.1
10 largest shareholders, total	103,569,496	63.3
Nominee registered	15,673,640	9.6
Other shareholders	44,322,527	27.1
Total number of shares	163,565,663	100.00
Total number of shareholders	24,356	
	Jane and Aatos Erkko Foundation Holding Manutas Oy Langenskiöld Robin Seppälä Rafaela Varma Mutual Pension Insurance Company Helsingin Sanomat Foundation Ilmarinen Mutual Pension Insurance Company Noyer Alex Elo Mutual Pension Insurance Company Bernardin-Aubouin Lorna 10 largest shareholders, total Nominee registered Other shareholders Total number of shares	Jane and Aatos Erkko Foundation 39,820,286 Holding Manutas Oy 21,870,000 Langenskiöld Robin 12,273,371 Seppälä Rafaela 7,654,746 Varma Mutual Pension Insurance Company 5,538,352 Helsingin Sanomat Foundation 4,701,570 Ilmarinen Mutual Pension Insurance Company 4,103,424 Noyer Alex 3,213,277 Elo Mutual Pension Insurance Company 2,542,000 Bernardin-Aubouin Lorna 1,852,470 10 largest shareholders, total 103,569,496 Nominee registered 15,673,640 Other shareholders 44,322,527 Total number of shares 163,565,663





#### **Analyst coverage**

**Danske Bank Markets** 

**DNB Carnegie** 

**Inderes** 

**Kepler Cheuvreux** 

Nordea

**OP Corporate Bank** 

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