# Interim Report Q3 2011

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## Stable sales in volatile markets

Result burdened by one-offs

## Third quarter

- Net sales EUR 720.9 million (EUR 690.6 million in 2010)
  - Net sales adjusted for changes +1%
- Operating profit excl. non-recurring items EUR 79.5 million (EUR 94.9 million)
- Impairments of EUR 85.7 million
- Group's outlook 2011 unchanged
- SBS consolidated and integration started
- New priorities for the next three years

Solid operational performance, given underlying trends and environment





# **Technology evolution**

### Provides an opportunity for Sanoma

#### Media

- Affects customer experience requirements and consumption behaviour
- Provides foundation for structural changes towards cross-selling and digital
- Facilitates an opportunity to expand from local/regional approach to global reach
- Enables transition from traditional mass-media to personalised offerings
  - Migration from print to digital
  - Migration from broadcasted to on-demand based services
- Creates new opportunities for advertisers to reach/target their audiences
- Lowers entry barriers for new agile market players in digital

### Learning

Enables shifting focus from curricula to learning outcome

Technology innovation and service



- Consumer and customer relationships
- Content
- Brands

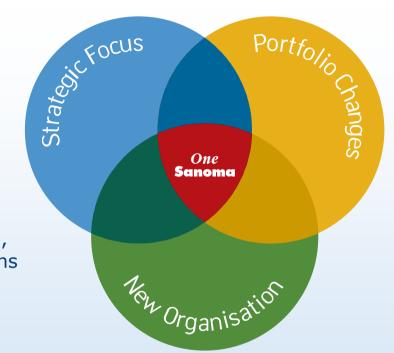


# Year of restructuring and refocusing

### Towards One Sanoma

- Customer insight
- Digital transition
- Innovation
- Competitiveness

- Seven Strategic
   Business Units (SBUs),
   four corporate functions
- New executive management



- Focus on consumer media and learning
- Divest non-core assets
  - Movie operations, Finnish bookstores, general literature publishing and kiosk/press distribution in Russia, Romania and Latvia
- Acquisition of SBS and learning assets in Finland and Sweden

Adapt strategic & operational focus and organisation readiness to the changing environment



## **SBS TV operations**

#### **Netherlands**

- Share of viewing slightly lower than in 2010
- Decline in market share mainly result of lack of management focus and underinvestment
  - New Supervisory Board
  - Organisation being strengthened new CEO

#### Belgium

- Share of viewing slightly lower than in 2010
  - New Steering Committee
  - Organisation being strengthened new management team

New approaches will be explored and current offering repaired by careful yet imaginative programming choices

• Investments and cross promotion to fuel innovation and quality to strengthen viewers interest













# **New priorities**

- Four operational legs
  - Maximise efficiency of print business
  - Ensure profitable organic growth in TV business
  - Ensure profitable organic growth in learning business
  - Create growth from new digital services
- Streamline OPEX and ensure financial flexibility
- Transform Sanoma's culture

Operational priorities set to promote innovation and ensure competitiveness







## **Financial highlights** Q3 2011

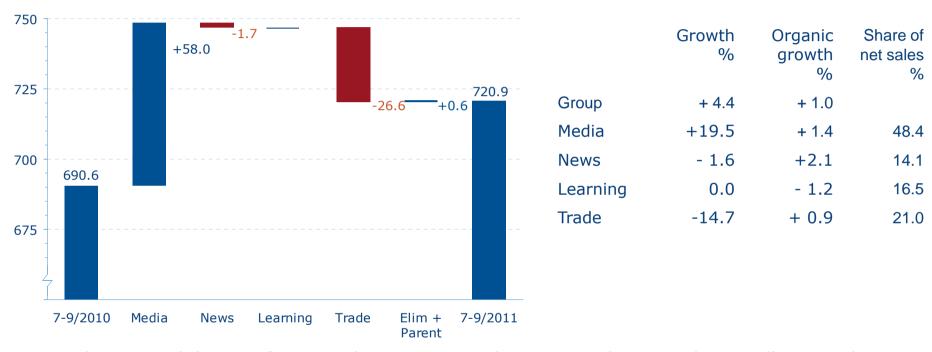
| 7-9/2011 | 7-9/2010  | Change %  |
|----------|---|---|
| 720.9    | 690.6   | +4.4  |
| 79.5     | 94.9  | -16.2   |
| 11.0     | 13.7  |   |
| -17.6    | 63.9  | n/a   |
| 0.28     | 0.43  | -34.3   |
| -0.31    | 0.24  | n/a   |
| 0.68     | 0.71  | -3.5  |
| 14,815   | 15,863  | -6.6  |
|          | 720.9<br>79.5<br>11.0<br>-17.6<br>0.28<br>-0.31<br>0.68 | 720.9       690.6         79.5       94.9         11.0       13.7         -17.6       63.9         0.28       0.43         -0.31       0.24         0.68       0.71 |



# **Organic growth 1%**

Net sales - Q3 2011

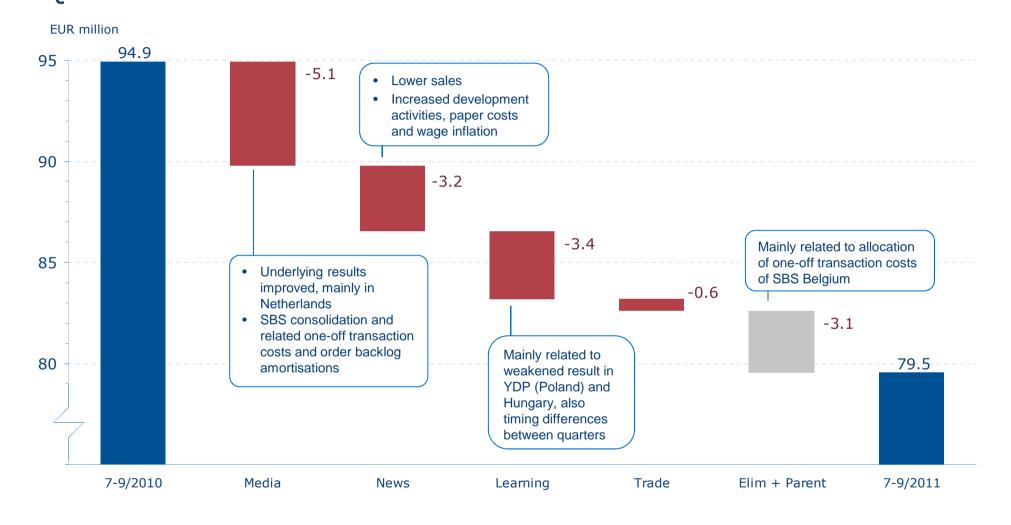
**EUR** million



- Media: Consolidation of acquired operations, advertising sales growth as well as good development in Finnish TV operations
- News: +2.1% organic growth stemming from advertising sales
- Learning: Lower sales in general literature and Hungary
- Trade: Divestment of operations



## EBIT excl. non-recurring items Q3 2011



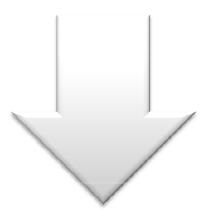


# **Cash flow from operations**

Cash flow from operations affected by

- Sale of broadband and movie operations
- + SBS consolidation
- One-off SBS transaction costs
- Higher interest paid, related to higher leverage
- Higher other financial items, mainly due to SBS transaction financing fees and increased FX losses
- Higher taxes paid, mainly related to 2010 deferred tax payments and timing
- + Lower net working capital

EUR 174 million (Jan-Sep 2010)



EUR 133 million (Jan-Sep 2011)

One of our priorities is focus on cash flows



# **Balance sheet and impairments**

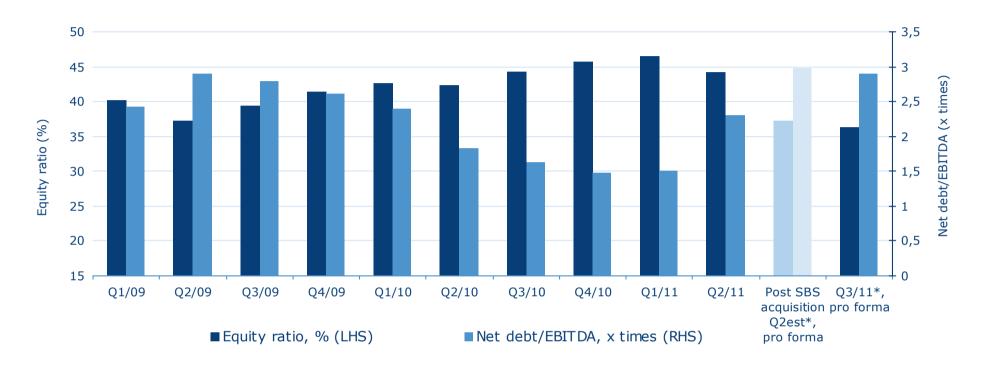
| EUR million                              | Sep 30,<br>2011 |
|--|-----------------|
| Non-current assets, total                | 3,681           |
| of which goodwill                        | 2,253           |
| of which related to Media<br>Netherlands | 1,629           |
| of which related to Media Russia & CEE   | 110             |
| of which related to Learning             | 249             |
| of which related to Media Belgium        | 124             |
| of which other intangible assets         | 729             |
| Current assets, total                    | 641             |
| Total assets                             | 4,322           |
|  |                 |
| Shareholders' equity                     | 1,241           |
| Non-controlling interest                 | 264             |
| Interest-free liabilities                | 1,029           |
| Interest-bearing liabilities             | 1,788           |
| Total shareholders equity & liabilities  | 4,322           |

| EUR million   | Booked in Q3/11 |
|---|-----------------|
| Impairments, total                                      | 85.7            |
| of which related to                                     |                 |
| goodwill and intangible assets in Media<br>Russia & CEE | 53.4            |
| goodwill in Other (language services)                   | 24.1            |
| intangible assets in Media Netherlands                  | 3.4             |
| of which related to Trade                               | 0.8             |
| of which related to associated companies                | 4.0             |

All cash generating units and segments as well as all intangible assets with an indefinite useful life have been tested



# **Capital structure**

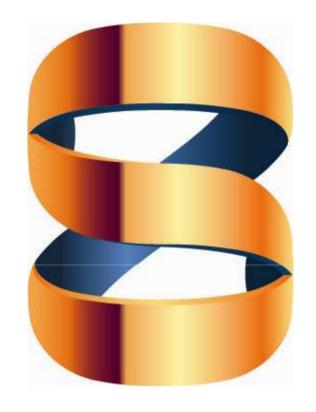


- Within Sanoma's long-term balance sheet targets and with headroom to financial covenants
- Programming rights treated as amortisation (IFRS) and SBS goodwill calculated based on full goodwill method (minority goodwill included in equity)

Sanoma's medium-term ambition, to ensure financial flexibility, is to regain a capital structure corresponding to investment grade







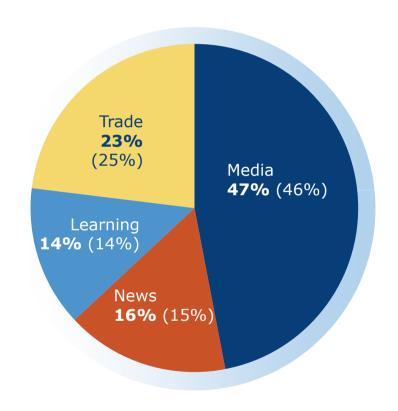
# **Inspires, Informs and Connects**



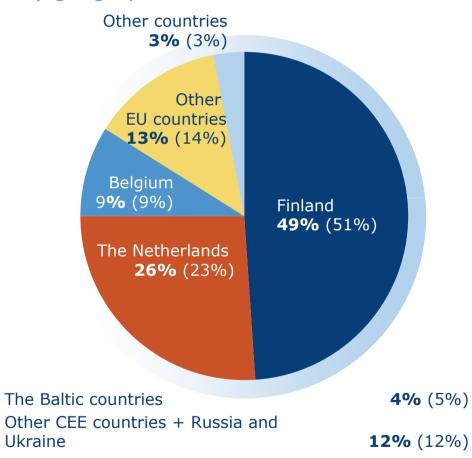
# Net sales split nearly unchanged

1-9/2011 (1-9/2010)

By operating segment



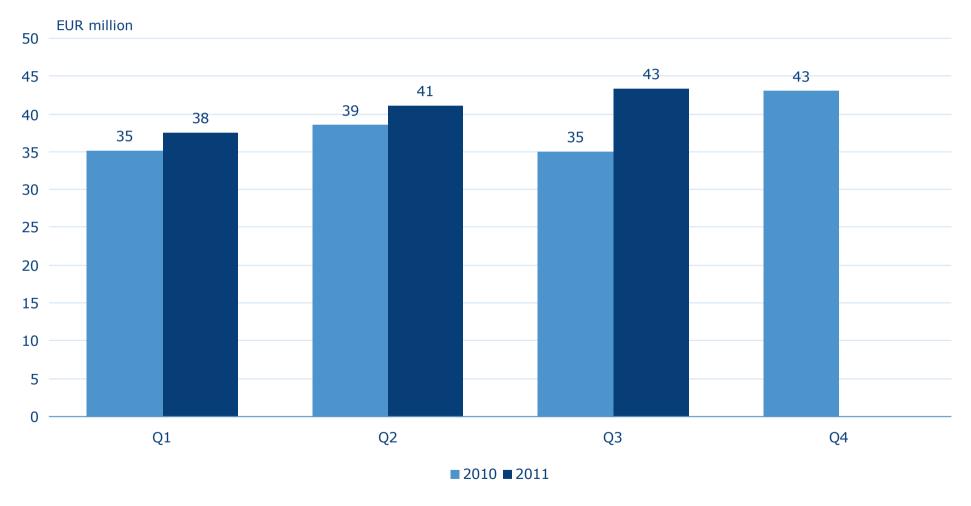




Net sales EUR 2,020.8 million



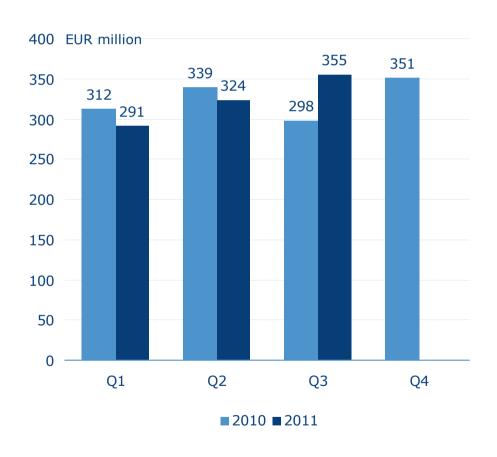
# Consumer online sales up by 24% in Q3





## Sanoma Media

### Net sales



### EBIT excluding non-recurring items





## Sanoma Media

### Key figures

| EUR million                        | 7-9/<br>2011 | 7-9/<br>2010 | Ch %  | 1-12/<br>2010 |
|------------------------------------|--------------|--------------|-------|---------------|
| Net sales                          | 355.5        | 297.5        | 19.5  | 1,299.6       |
| The Netherlands                    | 174.0        | 118.8        | 46.4  | 490.4         |
| Finland                            | 70.0         | 67.5         | 3.6   | 339.3         |
| Russia & CEE                       | 50.8         | 51.0         | -0.5  | 214.9         |
| Belgium                            | 48.4         | 48.7         | -0.5  | 208.3         |
| Other businesses and eliminations  | 12.3         | 11.5         | 7.3   | 46.7          |
| EBIT excluding non-recurring items | 25.8         | 31.0         | -16.6 | 145.8         |
| % of net sales                     | 7.3          | 10.4         |       | 11.2          |
| Number of employees (FTE)*         | 5,986        | 5,436        | -10.1 | 5,419         |

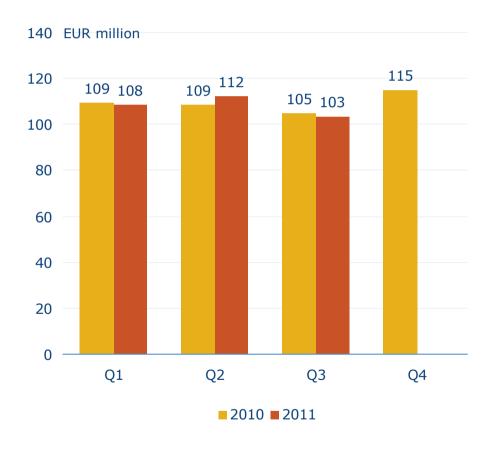
#### **Outlook for 2011**

Net sales in Media will increase somewhat and operating profit excluding non-recurring items will decrease clearly.

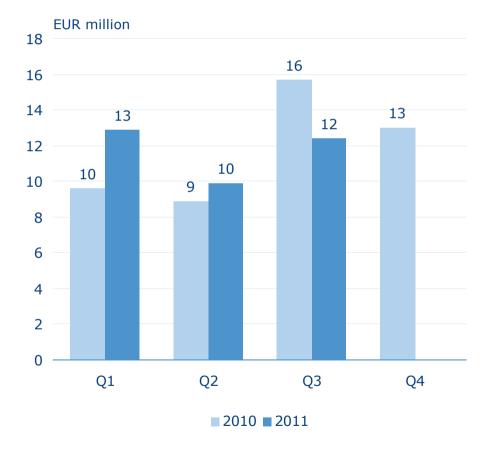


## **Sanoma News**

### Net sales



### EBIT excluding non-recurring items





## Sanoma News

### Key figures

| EUR million                        | 7-9/<br>2011 | 7-9/<br>2010 | Ch %  | 1-12/<br>2010 |
|------------------------------------|--------------|--------------|-------|---------------|
| Net sales                          | 103.2        | 104.8        | -1.6  | 437.6         |
| Helsingin Sanomat                  | 55.3         | 55.5         | -0.5  | 235.4         |
| Ilta-Sanomat                       | 21.6         | 21.1         | 2.2   | 83.3          |
| Other publishing                   | 22.9         | 23.5         | -2.6  | 99.5          |
| Other businesses and eliminations  | 3.4          | 4.6          | -26.4 | 19.4          |
| EBIT excluding non-recurring items | 12.5         | 15.7         | -20.7 | 47.2          |
| % of net sales                     | 12.1         | 15.0         |       | 10.8          |
| Number of employees (FTE)*         | 2,002        | 1,977        | 1,3   | 2,016         |

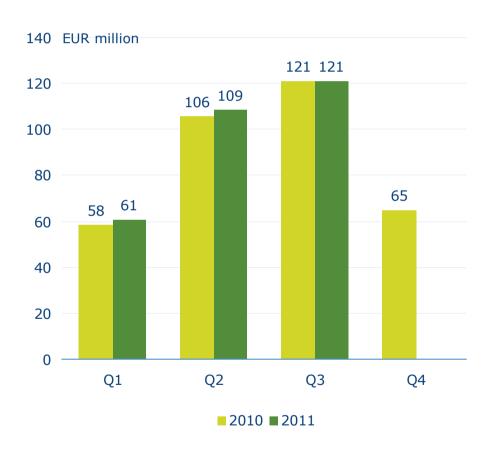
#### **Outlook for 2011**

Net sales in News are estimated to be at the previous year's level. Operating profit excluding non-recurring items is expected to improve slightly.

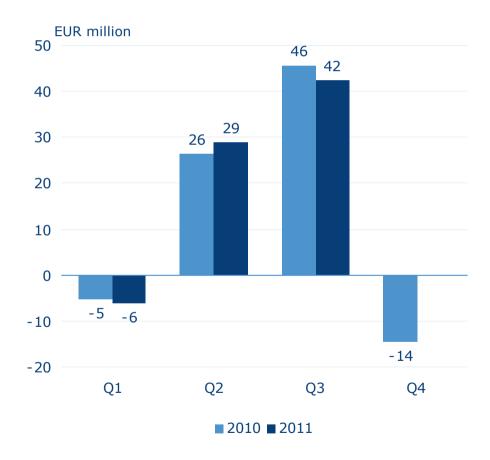


# **Sanoma Learning**

### Net sales



### EBIT excluding non-recurring items





# **Sanoma Learning**

### Key figures

| EUR million                        | 7-9/<br>2011 | 7-9/<br>2010 | Ch %  | 1-12/<br>2010 |
|------------------------------------|--------------|--------------|-------|---------------|
| Net sales                          | 121.2        | 121.2        | 0.0   | 350.1         |
| Learning                           | 100.2        | 100.6        | -0.3  | 249.3         |
| Language services                  | 7.2          | 5.2          | 39.7  | 27.1          |
| Literature and other businesses    | 13.9         | 18.0         | -22.9 | 83.6          |
| Eliminations                       | -0.1         | -2.5         | 95.5  | -9.9          |
| EBIT excluding non-recurring items | 42.4         | 45.7         | -7.4  | 52.6          |
| % of net sales                     | 35.0         | 37.7         |       | 15.0          |
| Number of employees (FTE)*         | 2,559        | 2,676        | -4.4  | 2,656         |

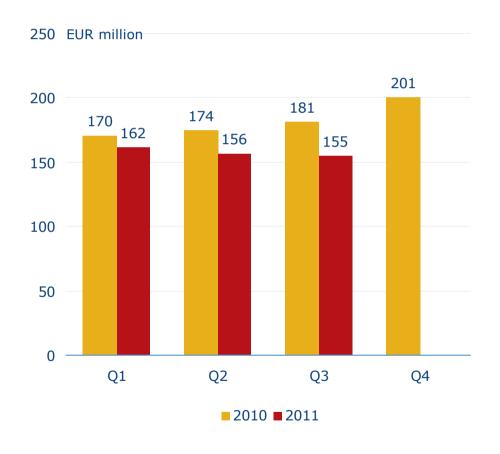
#### **Outlook for 2011**

Net sales of Learning are estimated to be at the previous year's level and operating profit excluding non-recurring items will decrease clearly.

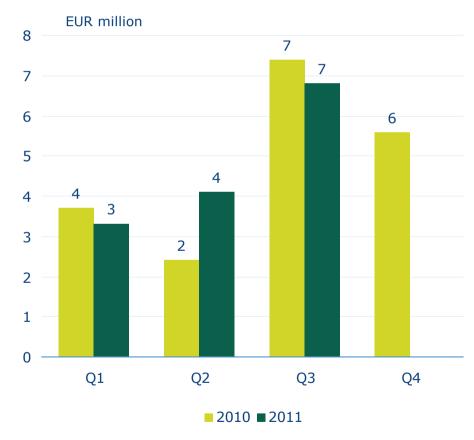


## **Sanoma Trade**

### Net sales



### EBIT excluding non-recurring items





## **Sanoma Trade**

## Key figures

| EUR million                        | 7-9/<br><b>2011</b> | 7-9/<br>2010 | Ch %   | 1-12/<br>2010 |
|------------------------------------|---------------------|--------------|--------|---------------|
| Net sales                          | 154.5               | 181.1        | -14.7  | 726.3         |
| Kiosk operations                   | 97.6                | 99.2         | -1.6   | 398.4         |
| Trade services                     | 29.6                | 32.7         | -9.5   | 131.3         |
| Bookstores                         | 29.7                | 31.6         | -6.1   | 120.6         |
| Movie operations                   | 0.0                 | 20.7         | -100.0 | 90.0          |
| Eliminations                       | -2.3                | -3.1         | 24.7   | -14.0         |
| EBIT excluding non-recurring items | 6.8                 | 7.4          | -7.9   | 19.1          |
| % of net sales                     | 4.4                 | 4.1          |        | 2.6           |
| Number of employees (FTE)*         | 4,089               | 5,631        | -27.4  | 5,149         |

#### **Outlook for 2011**

Net sales in Trade are estimated to decrease significantly. Operating profit excluding non-recurring items is expected to decline slightly.

